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Coming to terms with excess capacity
Section III

NEWSPAPER
of THE YEAR

FINANCIAL TIMES

Wednesday September 2 1992

EUROPE'S BUSINESS NEWSPAPER

D8523A

Hurricane Andrew insurers prepare for record claims

US insurers expect to pay out an estimated \$7.3bn in Florida as a result of Hurricane Andrew, the costliest disaster the industry has ever faced. The figure is the first official tally of the damage resulting from the hurricane, which ripped through southern Florida last week. In the battered region it is estimated that 275,000 people still have no electricity and at least 150,000 are either homeless or are living amid ruins. Page 12

New UK share indices prepared: Plans for new UK stock market indices, which would cast more light on the performance of the market, particularly of second-rank UK companies, have been prepared. Page 13



Tugboats guide the ocean liner QE2 from its dry dock in Boston as it prepares to sail to Hamburg, Germany, for further repairs on damage caused when it struck an underwater object off the coast of Massachusetts last month.

German riots may lead to boycott: German politicians are warning of a possible foreign boycott of German products and a halt in investment in east Germany as a result of continuing militant fighting attacks on asylum seekers. Page 2

Air Air in \$600m Airbus order: Airbus Industrie strengthened its grip on the Middle East aircraft market with an order worth nearly \$600m from Gulf Air, jointly owned by Oman, Qatar, Bahrain and Abu Dhabi. Page 4

Nicaragua aid threatened: Nicaragua's hopes of receiving more than \$100m of promised aid from Washington have been dealt a blow by Republican staff on the US Senate foreign relations committee who called for an indefinite suspension of all US help. Page 4

Boeing, world's largest manufacturer of commercial jets, is set to open itself up to greater collaboration with other international aerospace companies. Page 15

Colloz impeachment set in motion: Brazil's first impeachment process was set in motion with a formal petition to the president of Congress against Fernando Colloz, who has been linked to a multi-million-dollar corruption scandal. Page 4

Dai-ichi Kangyo Bank, Japan's largest commercial bank, began a restructuring intended to show that the banking industry is worthy of the public support on offer from the Japanese government. Page 13

Total, French oil group, reported net profits down by 47 per cent to FF1.91bn (\$406.3m) from FF3.61bn in the first half of the year. Page 15

Wester Mining, Canada's biggest coal exporter, slid into bankruptcy with total debts of about \$340m (\$334m). Page 15

Dagwood quits his job after 59 years: The world's longest suffering salaryman is quitting office life after 59 years. Dagwood Bumstead - whose pleas for a pay rise were inevitably greeted by a swift kick from Mr Dithers, his frugal and tight-fisted boss - is abandoning the daily perils of the car pool to work for the catering business run by his wife, Blondie. His late career change will be revealed in newspapers next Sunday.

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European share prices decline as investors fear prospect of higher interest rates

Dollar hits low against DM

By James Blyth and Peter Marsh in London

A FRESH WAVE of investment in the D-Mark yesterday pushed the dollar to a new low against the German currency and depressed share prices across Europe on fears of increased interest rates. The stronger D-Mark created further tension in the European exchange rate mechanism, depressing several of the weaker currencies against the D-Mark and pushing both sterling and the Italian lira closer to their ERM floors. The pound's London close against the D-Mark of DM2.7825 was its lowest level since Britain joined the ERM in October 1990.

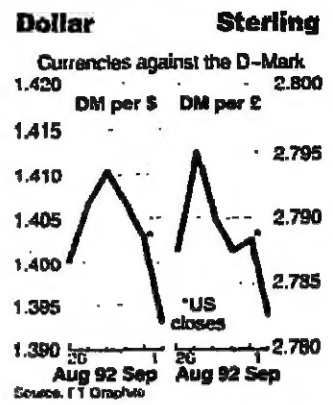
However, the dollar's weakness pushed the pound above the 52 level during the day for the second time in two weeks. In London, the pound later finished a shade lower at \$1.970, up just under 1 cent on the day. The stronger D-Mark triggered widespread investor disquiet at the prospect of higher interest rates in Europe at a time when economic activity is generally weak. On the London stock market, the FT-SE 100 index of leading shares finished 14.2 points down at 2,288.4, just above the day's lows. Bourses in Paris, Frankfurt and Milan all fell by between 0.5 per cent and 1.6 per cent. The move out of dollars into D-Marks was assisted by a report

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from the US National Association of Purchasing Managers, which underlined the slow nature of the US economic recovery. If pressure continues on weak ERM currencies, including the pound, lira and French franc, European central banks may be forced to support them. This would happen either by the central banks intervening on the foreign exchanges to buy the cur-

rencies, or by lifting borrowing rates. As investors switched funds from dollars into D-Marks, the US currency fell to a new all-time low of DM1.3895. Although it later gained ground slightly in late New York trading, the dollar remained more than 1 pfennig below Monday's close at DM1.3903. Against the D-Mark, the pound drifted down during the day losing more than half a pfennig. It closed in London within half a pfennig of its ERM floor against the D-Mark of DM2.780, before firming slightly in New York to DM2.7840. The lira also came under pressure, closing in London at L764.6 down from L763.75 the previous

night and close to its floor of L765.40. European stock markets were given little help from Wall Street where, in quiet trading, the Dow Jones Industrial Average shifted weakly to higher levels. At the close in New York the Average stood at 3,366.26, up 8.91. On the currency markets, there was no clear sign of central bank intervention to support either the dollar or sterling in generally thin trading. However, at one stage in European trading, the dollar was lifted by unsubstantiated rumours of intervention by the US Federal Reserve to buy dollars for D-Marks. Traders reported widespread selling of dollars for D-Marks from investors around the world.



Continued on Page 12

Waigel calls for issue of 'Germany bonds'

By Christopher Parkes in Frankfurt

A NEW financial instrument, the "Germany bond", to help Bonn plug gaps punched in the federal budget by the costs of unification, was suggested yesterday by Mr Theo Waigel, the German finance minister. The issue would offer interest savings below market rates, but "holders' income would not be taxable", he said. He also proposed that workers taking time off for sickness should work overtime without pay to compensate. The money thus saved would go instead towards care for the elderly. The government, which has repeatedly promised that there will be no further tax increases, is now searching desperately to find ways of raising revenues through indirect methods. The initial task is to fund the DM150bn (\$107bn) pumped by Bonn each year into the east of the country. But Bonn is also under pressure from the Bundesbank, the central bank, to rein in public spending and reduce national debt at a time when the economy is under strain because of recession abroad and stagnation at home.



Mr Kiyoshi Kaneko, the governor of Niigata, leaves his office to announce his resignation following allegations of illegal payments to Japan's ruling party politicians. Report, Page 12

French officials rally in support of Mitterrand

By William Dawkins in Paris

FRENCH government and senior Socialist party officials yesterday rejected calls for President Francois Mitterrand to resign to ensure a Yes vote in the September 20 referendum on European union. Pressure for the president to resign emerged in Le Monde, with an article by Mr Alain Minc, a leading leftwing liberal, suggesting that Mr Mitterrand should announce that he will stand down once France has ratified the Maastricht treaty. The call, repeated by Mr Dominique Baudis, executive president of the centre-right CDS party, echoes earlier rumours within the Socialist party that Mr Mitterrand was considering early retirement. He is expected to confirm that he intends to carry on as president when he appears on Thursday evening in a live television debate with Mr Philippe Seguin, one of the main anti-Maastricht campaigners in the divided opposition Gaullist party. Mr Minc argued that if the president offered to resign, the

electorate would be able to vote without being influenced by their feelings over Mr Mitterrand's waning personal popularity. "He alone can turn back the temptation to resign which... is assassinating France," Mr Minc said, referring to the surprise emergence of a majority against Maastricht in recent polls. Mr Laurent Fabius, first secretary of the Socialist party and a former prime minister under Mr Mitterrand, scorned the idea. Speaking on French radio, he said: "The president of the republic cannot put his resignation in the balance because one cannot mix a referendum on a major question and internal political deadlines."

Mr Mitterrand's second seven-year term ends in spring 1995. No mainstream opposition leader has called for him to sacrifice his job to the treaty. Officials at the Elysee palace said Mr Mitterrand had not changed his position that he saw the referendum as a vote on Europe rather than on his per-

Continued on Page 12

SBC names new chief in move to tighten controls

By Ian Rodger in Zurich

SWISS Bank Corporation, the country's second largest bank, said yesterday that Mr Georges Blum, head of its commercial banking division, would become chief executive next spring. The decision appears to reflect a desire to tighten management controls and to improve the bank's image. Mr Franz Galliker, supervisory board chairman since 1984, will retire and Mr Walter Frey, the current chief executive, will become chairman. An SBC spokesman said the new appointment was a "normal change". The bank, however, has been caught with large loans to companies that have collapsed in the past few years, including Robert Maxwell's corporate empire, the US retailer R.H. Macy, the Canadian-based property developer Olympia & York, and the Omni conglomerate in Switzerland. Earlier this year, Moody's, the US ratings agency, downgraded its rating of SBC bonds from AAA to AA-1. While the two other big Swiss banks, Union Bank of Switzerland and Credit Suisse, reported profit gains in the first half, SBC suffered a 7.7 per cent slide in pretax profit to SF1.24bn (\$1bn).

and warned that provisions for bad loans would be larger this year than it had originally thought. Mr Blum, who as the bank's chief credit officer has had to extricate the bank from some of these problem cases, has a reputation as a tough commercial banker. An SBC spokesman said it was always clear that the next chief executive would be selected from within the executive board. He noted that Mr Blum had handled the bank's involvement in the 1988 liquidity crisis in the Co-op retail group in Germany. Mr Blum joined the Lausanne legal office of SBC in 1961. In 1978, he was sent to general management in Basle. He returned to Lausanne as senior vice-president in 1980. Since 1984, he has been a member of the bank's executive board. He also is known as an effective public speaker. Analysts say SBC has been less popular among investors than the other two big Swiss banks in recent years in part because it has lacked an effective spokesman. SBC said that Mr Galliker would remain on the board at least until 1994 when his current term expires. Background, Page 14

Notice of Liquidation

Swiss based
Lloyds International Investment Funds

We would like to advise holders of our six Swiss Investment Funds (Lloyds International Dollar, Europe, Growth, Income, North America and Pacific) that the liquidation proceeds will be available as from 8 September 1992.

In order to receive their corresponding share of the liquidation proceeds and of the accumulated revenues and capital gains, if any, unitholders are asked to submit their bearer certificates (with coupons attached). These should be sent by registered mail, together with the appropriate payment instructions, to the address below.

Liquidation proceeds and capital gains are exempt from Swiss withholding tax. Revenues are exempt from the withholding tax upon presentation of a Banker's affidavit of non-Swiss residency. Unitholders are encouraged to submit their certificates through their bank.

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NEWS: EUROPE

German riots may lead to foreign boycott

By Leslie Collett in Berlin

GERMAN politicians are warning of a possible foreign boycott of German products and a halt in investments in east Germany as a result of continuing militant right-wing attacks on asylum seekers in the east.

Mr Heiner Geissler, deputy parliamentary leader of the Christian Democratic (CDU-CSU) party, yesterday cautioned against the danger of a boycott if people believed internationally that racism was being resurrected in Germany.

"Every third job [in Germany] is dependent on foreigners buying our goods," Mr Geissler said.

This week right-wing militants in Brandenburg, which surrounds Berlin, assaulted hostels for asylum seekers in Cottbus and two other towns.

Brandenburg had previously attracted pledges of considerable foreign investment and was held in high esteem among its foreign partners, he said.

More than 100 policemen in Cottbus prevented almost as many young extremists on

Monday night from assaulting a hostel filled with nearly 1,000 asylum seekers. The youths had attacked the hostel on the previous three nights. Young right-wingers also threw stones at a hostel housing mainly Romanian gypsies near Leipzig who had fled there after their tents were set afire on Sunday.

A group of youths also hurled Molotov cocktails and paving stones on Monday night at a hostel for foreigners in Lütz in the state of Mecklenburg-Vorpommern.

The previous night a monument in Berlin to tens of thousands of Jews sent to the death camps by train from 1940 to 1944 was badly damaged by explosives. Mr Eberhard Diepgen, Berlin's mayor, condemned the attack as an "ugly provocation".

Mr Rudolf Seiters, the German interior minister, announced at an emergency meeting on Monday that Bonn would strongly support the five east German states in setting up special police and surveillance units to combat extremism.

Police in Rostock display a high level of demoralisation

By Leslie Collett in Berlin

THE near-paralysis of the east German police in the face of right-wing violence against asylum seekers in Rostock last week may have surprised those who recall the swift suppression of opposition by the Communist police state before its collapse in 1989.

It also contrasted sharply with the tough tactics used by the west German police against many of the protesters at the economic summit in Munich in July.

But the police in the former East Germany - as in other Communist countries - were in reality a remarkably inept arm of coercion. Far more effective intimidation was assured by the all-seeing state security force, the Stasi, and its tens of thousands of informers.

"Policemen in the East were part of the system of blindly obeying orders," says Mr Dieter Schenk, deputy president of the Berlin police.

Rank and file policemen were generally loyal servants of the old regime. After unification their senior officers remained largely in place and only at the top were commanders replaced by west Germans.

In a state unable to conceive of any threat but a political conspiracy, legions of police often proved incapable of coping with riots by football hooligans. These were the fore-run-

ners of the frustrated youths in Rostock's Lichtenhagen estate last week.

Equally, the police and the leadership were taken totally by surprise when dissidents were able to disrupt an official Communist rally in January 1989 in east Berlin.

The fall of communism, and the police's patent ineffectiveness in halting this, led the demoralised force to adopt a

virtually invisible profile after unification. This was dramatically evident in Rostock at the start of the right-wing attacks.

Some of the problems encountered in east Germany were avoided in eastern Berlin, where policemen in the eastern part of the city were immediately assigned a western "milder" counterpart after unification.

The trouble in Rostock obliged Bonn to draft in thousands of reinforcements from the west to back up the eastern force and prompted Monday's announcement that the five east German states would get help setting up special anti-extremist surveillance units.

Mr Alexander Brandt, a deputy chairman of the East German central bank, was quoted as saying the bank might set the rate at an average for the previous month's trading.

There is no alternative to a "civilised divorce" between the Czech lands and Slovakia, Mr Karel Dyba, the Czech minister for economic policy, told foreign investors in London yesterday, writes Anthony Robinson.

But he pledged that both sides would work out "an inventive solution" which reflected their high degree of economic integration and would guarantee the free movement of goods, people and capital after their division into separate states at the end of this year.

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Swedish capital flows out

AS MUCH as SKr22.1bn (\$2.3bn) of capital flowed out of Sweden last week in the crisis of financial confidence that forced the country's Central Bank last Wednesday to raise its interest rate by 3 percentage points to 16 per cent, writes Robert Taylor in Stockholm.

The size of the capital outflow, which was published by the Central Bank yesterday after the markets closed, was much larger than expected. It is the biggest outflow since last November after Finland's devaluation of the markka forced the Swedish Central Bank to raise its interest rates by 6 per cent.

The total amount in Sweden's capital reserves has fallen to SKr56.2bn.

During the past two days the money markets and the bourse in Sweden have remained nervous about the immediate economic outlook. But yesterday's news about the magnitude of the capital outflow could lead to further anxiety when trading resumes this morning.

Short-term interest rates have continued to rise since the middle of last week. Yesterday the bourse general share index fell by 2.6 per cent. This followed a 0.9 per cent decline on Monday.

Sweden's centre-right coalition government continues to insist on new economic measures are needed to deal with the financial crisis.

Policy doubts hit value of rouble

The rouble lost a further 2.6 per cent against the dollar yesterday after tumbling 22 per cent last week and a central bank official renewed speculation that Moscow could return to a system of fixed exchange rates, writes Leyla Boulton in Moscow. The ailing Russian currency, suffering from a chronically thin foreign exchange market, high inflation and expectations of a loosening of monetary policy, fell to Rb210.5 to the dollar from last week's low of Rb205.

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Moslem victims locked up in cattle sheds

Lara Marlowe visits two Serb prison camps in Bosnia with the head of the CSCE

OVER the next few days, a delegation from the Conference on Security and Cooperation in Europe will report back after an inquiry into human rights in Bosnia-Herzegovina. Led by Sir John Thomson, a former British ambassador to the United Nations, he visited prison camps set up by the Serbs in Bosnia. The Serbian authorities claim the camps at Manjaca and Trnopolje, both visited by Sir John's delegation, are the only ones left in north-western Bosnia. However, relief officials suspect thousands of Moslem women and children - the families of the men imprisoned in the other two camps - may be held at Dubelj, north of the republic.

Most are victims of the "ethnic cleansing" of the Kozarac community near Prijedor, where 22,000 people have been expelled from their homes.

Serbian officials want to exchange prisoners for Serbs held by Moslems. They expressed anger at the international outcry over the camps and told the CSCE delegation that 6,000 Serbs allegedly held in Croatian and Moslem-run camps had been ignored. At Manjaca, high in the mountains near Banja Luka, 3,940 male prisoners are housed in the cattle sheds a former dairy farm surrounded by barbed wire, Alsatian guard dogs, watch-towers and minefields.

Le Col Bosidar Popovic, the camp commander, claimed to Sir John that all the inmates were military POWs. But humanitarian aid officials who have interviewed them concluded that all but four of the internees - including 380 men under the age of 16 or over the age of 60 - are civilian victims

of "ethnic cleansing". Although some have gained 20 kilos since food improved with visits to the camp, many still appear emaciated. Col Popovic, who shouts at all times and frequently cites the Geneva Convention, is apparently trying to blackmail the Bosnian government, led by President Alija Izetbegovic,

and relief officials by refusing to make preparations for winter, saying that he hopes "humanism will prevail on the other side".

The transfer of Manjaca's Moslem prisoners to the Moslem-held area of Bosnia might alleviate the men's suffering and in some cases allow them to be reunited with their families. But it would also aid the Serbs in achieving their goal of an "ethnically pure" Serbian Bosnia.

The 2,000 inhabitants of the Trnopolje "open reception centre" in north-western Bosnia, live just a few km from their former homes in Kozarac and can see the minaret of their mosque from the carpark where they sit shivering in the hot sun under makeshift tents.

The prisoners say that more than 5,000 Moslems from Kozarac were killed by Serbian militiamen when the town was "cleansed" late in May.

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An armed Serb boy guards his relatives harvesting wheat in a field just north of Sarajevo

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Brussels confidence in EMS

THE European monetary system is so strong that it would easily survive French rejection of the Maastricht treaty in the national referendum on September 20, Mr Henning Christophersen, the European commissioner for economic affairs, said yesterday, Reuter reports from Copenhagen.

"It is my opinion that there is both the liquidity and the political will to maintain the

EMS system," Mr Christophersen, a Dane, said at a seminar arranged by the Danish financial daily newspaper Børsen.

The EMS has proven to be so strong that it will easily be able to survive a French "no" vote," he said.

There have been fears that a French rejection might not only sink European Community plans for economic and monetary union outlined in the Maastricht treaty, but also

threaten the system of exchange rate management within the EMS which imposes strict limits on the extent to which member currencies can fluctuate.

The Maastricht treaty on political, economic and monetary union in the Community has already been narrowly rejected by Danish voters in a June referendum, and a "no" vote by France would effectively kill it.

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Bulgaria to resume paying debt interest

BULGARIA WILL start paying off overdue interest on its \$12bn foreign debt on September 15, Mr Ivan Kostov, finance minister, said yesterday, Reuter reports from Sofia.

"The first payment will be 26 per cent of Bulgaria's overdue interest," he said.

Bulgaria's last communist government suspended payments of principal on foreign debt in March 1990 and froze interest payments in June of that year. The country owes \$10bn to more than 300 commercial banks and \$2bn to the Paris Club of official creditors.

Mr Kostov said Bulgaria would pay \$10m each month but did not specify how the

money would be shared between the commercial banks and official creditors. Further negotiations with the London Club of commercial creditors had also been agreed for October.

The start of payments would not affect the exchange rate between the Bulgarian lev and the dollar on the Bulgarian currency market, where daily turnover is around \$40m.

Last month Mr Kostov called on the Bulgarian central bank to scale down its dollar buying on the foreign exchange market in a move interpreted by economists as an attempt to boost the lev to make dollar-denominated debt repayments cheaper.

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Premier of South Australia resigns

By Kevin Brown in Sydney

THE growing problems of the Australian Labor party were underlined yesterday when Mr John Bannon, premier of South Australia, resigned in the wake of A\$3bn (US\$2.1bn) losses incurred by a state-owned bank.

Mr Bannon has been under pressure since it emerged last year that property lending by State Bank of South Australia would cost taxpayers A\$2.5bn, later increased to A\$3.15bn.

Mr Bannon, Australia's most senior state leader, said he was taking political responsibility for the bank's losses to give Labor a chance of winning the next state election, due in 1994.

However, his departure after 10 years as premier may also mark the beginning of the end of a decade in which Labor has enjoyed uninterrupted control



John Bannon going to face the press yesterday under the gaze of members of his staff

of the federal government and dominated the six state governments.

Mr Bannon was one of a group of Labor leaders who rescued the party from oblivion following the defeat of Mr Gough Whitlam's federal Labor government during a constitutional crisis in 1975.

The group, which dominated Australian politics through the 1980s, included Mr Bob Hawke, prime minister from 1983 to 1991, and Mr Neville Wran, Mr John Cain and Mr Brian Burke, who were respectively premiers of New South

Wales, Victoria and Western Australia.

All have left office in the wake of declining popularity and, in some cases, financial problems. Mr Burke, who was later ambassador to Ireland, faces criminal charges in connection with alleged corrupt relationships between Labor politicians and Western Australian businessmen.

Labor has lost control of New South Wales and Tasmania, and is widely expected to be defeated in Victoria in October, in Western Australia next year, and in South Australia in 1994.

The federal government has been revitalised in the last nine months under the leadership of Mr Paul Keating, but trails the opposition conservative parties by about 10 percentage points. A federal election must be held by next June.

The only bright spot for the party is in Queensland, where Labor took office in 1989 following a corruption inquiry which fatally damaged the former National party government. Queenslanders are expected to return Labor in an election later this month.

A US policy on Iraq that excludes nothing

Bush's tougher stance may have consequences for all concerned. Roger Matthews reports

THE possibility of renewed US air strikes against Iraq will remain high — at least until waters pass judgment on President George Bush in early November — but the impact of the latest development in American Middle East policy seems certain to trouble whoever occupies the White House well beyond next year.

By creating an air exclusion zone over southern Iraq, Mr Bush has led the US a step deeper into the quagmire he sought so hard to avoid by limiting the Gulf war to the expulsion of Iraqi troops from Kuwait.

Saudi Arabia has had to accept an active American military presence for the foreseeable future, something both sides wanted to avoid. The alliance created to win the Gulf war victory can no longer stand the strain of public examination, as has been made clear by the questionable insistence of its leading members that United Nations Security Council resolutions cover the present military action. And by providing protection for two thirds of the Iraqi population, the US, Britain and France must take a greater responsibility for that country's political evolution.

For obvious political reasons, Mr Bush has chosen to present this latest military action as essentially humanitarian: to protect the Shia population of southern Iraq against further suffering at the hands of President Saddam Hussein. To have suggested that the primary target is the removal of the Iraqi leader could not cast doubts on his overall Gulf war strategy at an electorally sensitive moment.

Less than 18 months ago, the Shias of southern Iraq were deemed of far less consequence

Russia, aligning itself more closely with the west, announced yesterday it was sending two warships to the Gulf to help enforce United Nations resolutions on Iraq. Reuter reports from Moscow.

The armed forces chief-of-staff, Colonel-General Viktor Dubynin, told Itar-Tass news agency that the anti-submarine ship, Admiral Vinogradov, and a tanker, Boris Butoma, would sail from Vladivostok and be in the Gulf before the end of the month.

to the western-led alliance than the Kurds in the north, even though their treatment at the hands of Baghdad was equally repugnant. Now, the Bush administration has persuaded itself that not only are the Iraqi Shias worthy of protection but that they care little for their co-religionists in Iran and that Tehran stands faint chance of drawing them into its sphere of influence.

It is a bold shift of attitude for a government whose priority throughout the last decade was to contain Iran and its export of militant Islamic fundamentalism, even to the extent of lending support to Mr Saddam.

One immediate consequence has been to unite most of the Arab world, Iran and Turkey in opposition to the air exclusion zone which they fear will divide Iraq into three, with the ruling Sunni minority controlling only the landlocked central sector and almost none of the country's oil resources.

The longer that Mr Saddam or his group retains power, the less likely it will be that the Kurds, and eventually the Shias, will be willing to relinquish the political gains they have made.

Saudi Arabia and Kuwait are

the only two governments in the Gulf actively supporting the allied action and by so doing are emphasising their dependence on Washington. Early this year, the mood in Riyadh was one of self-congratulation. The Americans had appeared from over the horizon, had done the job, been paid and were going home. There must be less jubilation now. The sound of US warplanes taking off can again be heard. While some officials in Washington are congratulating themselves on the extra security provided for western oil supplies, others are wary of the October election in Kuwait, which is unlikely to enhance the image of that country's rulers.

How these pressures and commitments evolve in the short term may depend on the fate of Mr Saddam. His support at the centre may have been enhanced by the new threat posed to the unity of Iraq, but there is no doubt that sanctions are biting deeper.

If the latter is bearing heavily on the Iraqi leader, he might well step up his defiance of UN resolutions, sure that Mr Bush will react militarily and hopeful that the effect will be to distract the public and unite them against America. He has nothing to gain by accepting the status quo.

The worst that can happen to Mr Bush is that he will not be re-elected, despite having led his country to its greatest self-acclaimed feat of arms since the Second World War.

The sight of Mr Saddam still in power would be a miserable request to his successor, the more so since the US has in the past month chosen to bind itself more closely to unpredictable players, and to events which will not be controlled by military power alone.

US may sell \$5bn of F-15s to Saudis

THE Bush administration has indicated to some American Jewish leaders that it intends to proceed with a \$5bn sale of as many as 72 F-15 aircraft to Saudi Arabia, Jewish sources said yesterday. Reuter reports from Washington.

A White House official said the F-15 sale was under consideration, but that a decision had not yet been reached. However, the sale would be controversial, especially in the middle of a presidential election campaign in which President George Bush is actively courting Jewish votes.

The sale might also cause concern because the Bush administration is publicly committed to stopping the arms race in the Middle East.

Defence officials said yesterday that they have had no indication that the Bush administration was about to notify Congress of the proposed sale. If approved by Congress, the deal could be worth as much as \$5bn for the aircraft maker, McDonnell Douglas, and dozens of other US companies.

Israel and the powerful American Jewish community have vigorously opposed the deal. But their hopes of blocking it were dented when the Democratic presidential hopeful, Mr Bill Clinton, said last week that he would not object to the sale if it did not violate US security commitments to Israel. Saudi Arabia already has 84 F-15s.

In New York, officials of the World Jewish Congress said they had been informed by Israeli officials that Israel might be willing to drop its opposition to the sale if Saudi Arabia stopped supporting the Arab trade boycott of Israel.

Iata worried by passenger trend

The air transport industry is becoming increasingly worried by the slower than expected rate of recovery in international passenger traffic, writes Paul Betts, Aerospace Correspondent.

Although passenger traffic increased by 10 per cent in July over the same month last year, the International Air Transport Association (Iata) said the latest traffic figures were worryingly low as 1991 was an abnormal year because of the impact of the Gulf war on air travel. Aerospace survey, section III

Manila hopes rain will aid economy

The Philippines economy was almost flat in the first half of the year because of electricity shortages and a drought in the south, Reuter reports from Manila. Officials said the economy may improve in the second half as the onset of rains had broken a drought covering southern Mindanao island and helped arrest the power crisis.

Iran refuses island compromise deal

Iran has effectively annexed a small Gulf island it jointly controlled with the United Arab Emirates for the past 20 years, Reuter reports from Abu Dhabi. Diplomats said Tehran was refusing to compromise over the island of Abu Musa, lying about half-way between the UAE and the Iranian coast.

Hurd heads EC mission to S Africa

By Mark Nicholson

THE TROIKA of EC foreign ministers will arrive in Johannesburg today on a two-day visit in which they hope to finalise a proposal to despatch up to 20 European observers to monitor township violence in South Africa.

Mr Douglas Hurd, the British foreign secretary, left London yesterday to head the mission, which the ministers hope might also catalyse progress towards a resumption of South Africa's stalled constitutional talks.

With Mr Otto Ellemann-Jensen, Danish foreign minister, Mr Fernando Dias Barroso, Portuguese deputy foreign minister, and Mr Hans Andriessen, EC Commissioner for external affairs, he will meet leaders from all parties to the talks and members of the National Peace Secretariat, with which the EC observers would work.

The observers, to be drawn from experts in community policing across the EC, will join those already pledged by the Commonwealth under a United Nations sponsored plan to assist South Africa's year-old National Security Accord monitor and end violence in the townships.

Between 30 and 50 observers are expected to take part in the proposed monitoring.

The EC ministers also expect to discuss ways in which they could offer material support, perhaps including training, for the South African police.

Their visit will include a trip tomorrow to Alexandra Township for talks with a local dispute resolution committee formed as part of the peace accord.

The EC team saw signs that parties to the Convention for a Democratic South Africa are inching towards a possible resumption of talks.

Former Zambian President Kenneth Kaunda said yesterday he had accepted an invitation to mediate between the African National Congress and the Inkatha Freedom party.

The invitation had come from the peace secretariat.

Japanese car sales decline by 18.6% in August

By Steven Butler in Tokyo

A FURTHER decline in consumer spending in Japan was signalled yesterday by an 18.6 per cent plunge in car sales during August compared with last year.

The decline is one of the steepest on record and is certain to dash any lingering hopes of a recovery in car sales in the second half of the year. The severity of the decline is also an indication of a further erosion of consumer confidence amid signs that Japan's labour market is slackening considerably.

Total vehicle sales, including

trucks, were off by 18.3 per cent, measured by vehicle registrations.

None of Japan's leading vehicle makers escaped the decline, although Nissan sales were particularly hard hit, falling 25.3 per cent. Nissan said on Friday that it expected to post a net loss of ¥20bn (\$162m) in the current fiscal year.

Vehicle sales in the first eight months of the year were down by 6.5 per cent. Mr Tomotom Hata, finance minister, said yesterday that the total size of the government's package of emergency economic measures,

announced on Friday, would reach ¥12,900bn, compared to the ¥10,700 originally announced. The increase is accounted for by higher spending by public utilities, including power and gas companies and by Nippon Telegraph and Telephone.

Mr Yasushi Mieno, the central bank governor, meanwhile said that Japan's industrial sector needed to continue with extensive cuts in production in order to reduce excess inventories. Mr Mieno said that the process of adjusting inventories, which had begun in the spring, had come to a temporary halt.

Non-aligned talks hear plea for changes at UN

By William Keeling in Jakarta

PRESIDENT Suharto of Indonesia, opening the summit of the Non-Aligned Movement (NAM) yesterday, warned that "the new world order" had yet to change the "old patterns of domination of the strong over the weak and rich over the poor".

He spoke of "the absurdity of net financial resources now flowing from the developing world to the developed countries" and was supported by Mr Boutros Boutros Ghali, secretary-general of the United Nations, who described poverty as "the last challenge we must take up at the close of the century".

Mr Suharto called for the "revitalisation, restructuring and democratisation" of the UN. This received the tacit backing of Mr Boutros Ghali who told delegates "the voice of the Third World, the voice of three quarters of men and women who live on this planet, must be represented, heard and understood". Mr Boutros Ghali said NAM and the UN had "produced a story of partnership and practical co-operation" but, in a review of his organisation, he noted many of its activities were focused on NAM member states.

He estimated at 15,000 the military personnel under UN command in the former Yugoslavia — a founding member of NAM. He said that to date, more than 10,000 tonnes of relief supplies have been airlifted to the area and almost 2m refugees there were under UN care.

The secretary-general said the UN in Somalia was operating "under conditions of military hostility" and planned to increase its forces from 500 to 3,500 to assist the famine relief effort. In Afghanistan, the UN is pressing for a cessation of hostilities and organising humanitarian aid, while in Cambodia it is engaged in "a vast effort at post-conflict nation-building".

Mr Boutros Ghali said the end of the cold war was "a harbinger of concord and unity", but he warned "the temptation to dominate, either worldwide or regionally, remains".



Prince Norodom Sihanouk, president of Cambodia's Supreme National Council, (right) greets Khieu Samphan, Khmer Rouge leader

Somalia provides key test of UN resolve

Other African states may need to be pulled from the debris of the cold war, writes Julian Ozanne

THE United Nations decision to commit at least 4,200 blue berets and support staff to help restore order and distribute humanitarian relief in war-ravaged Somalia represents the most dangerous and extensive operation the UN has undertaken in black Africa.

The move could also establish a precedent for the role of the UN in the post-cold war era on a continent beset by crises, civil war and famine caused by ethnic conflicts.

Not since the Katanga crisis in southern Zaïre in the early 1960s has the UN sent armed troops to a conflict in Africa.

And although last week's unanimous decision by the Security Council to dispatch a substantial force to Somalia was taken for ostensibly humanitarian reasons — relief workers are trying to alleviate starvation threatening 4.5m people — it is inevitable that the UN will be sucked into an even greater role in peacekeeping operations and forging a political settlement between the warring clan factions.

Some observers even go as far as to say that given the complete collapse of government, law and order and civil society the UN will be forced to consider some form of trusteeship for

Somalia before the process of nation rebuilding can begin.

Behind the Security Council's decision lie a number of factors: international criticism that the UN has not done enough to prevent starvation in Somalia; guilt that the world is paying more attention to the "rich man's war" in Yugoslavia and ignoring the plight of faraway, impoverished Africans; the interventionist bent of Mr Boutros Boutros Ghali, the secretary-general who has pushed harder than any other UN official for a fully fledged military intervention; the relatively recent opportunity created for armed intervention in Africa by the end of the east-west conflict; and a growing recognition that solving Africa's problems when the rot has set in so deeply is going to take a sustained international effort and significant resources.

More importantly the decision also recognises a principle long argued by African relief experts themselves: that saving human lives must override the surreal claims to sovereignty made by African warlords, dictators and rebel leaders.

For the past 18 months a group of African intellectuals has said that the world's acceptance of this humanitarian principle in Kurdistan last year,

in the face of opposition from President Saddam Hussein should be extended to Africa.

They say that a number of other African countries such as Sudan, Zaïre, Angola, Mozambique and Liberia — all victims of the Cold War — either have disintegrated into ethnically-based civil war and famine or are in danger of doing so and therefore should be candidates for some kind of international intervention despite the opposition of their putative governments which make claims to sovereignty.

The risks of not intervening now, they say, are that the situation will only deteriorate further until images of skeletal children dying from starvation, like those from Somalia, will become increasingly commonplace in the continent.

"The west has got to stop responding to Africa's crises on an emergency basis when it is too late to save hundreds of thousands of innocent women and children who give no legitimacy to the governments which claim to represent them," Mr Abdul Mohamed, an expert on humanitarian relief in the Horn of Africa, said yesterday.

"We've got to get beyond the band

aid mentality — rushing in when the alarm bells have almost stopped ringing because everybody is dead. We must work to create some longer term preventative solutions so the crises stop being endemic."

Somalia is a fitting place for the UN to start given that both Washington and Moscow, who played cold war politics by proxy in the Horn of Africa and built up a huge weapons stockpile, bear so much responsibility for the severe crisis now facing the devastated country.

However, whether the UN intervention in Somalia will mark the beginning of a fundamentally new approach to intervention in Africa's disaster cases will depend on the success of an operation which is fraught with dangers.

Last Friday, two unarmed UN military observers, part of an international team of 50, were shot and seriously wounded by clan gunmen in the anarchic capital of Mogadishu. Several of Somalia's warlords, particularly General Mohamed Farar Aidid, leader of the coalition Somali National Alliance and Colonel Omar Jess, leader of the Somali Patriotic Movement which controls the area around the southern port of Kismayo, have threatened in the past that they

will attack UN troops who enter the territories they hold without their permission.

The prospect of shoot-outs between the berets and marauding Somali gunmen, at least in the initial phase of the operation, is almost inevitable.

Such a situation will call for determined action rather than faint hearts and it is unclear if the UN has the political will to risk the loss of lives of blue berets in an African basketcase with no economic or geopolitical importance.

Furthermore, given that the numbers of troops will probably have to be increased significantly as the operation unfolds, the UN will have to make the decision about whether it is prepared to cover the extensive costs of such an operation.

Already estimates suggest that the first six months of the military operation will cost at least \$130m. Observers say that if that commitment is missing the UN intervention, on a short-term and limited basis, could cause more problems than it solves.

However, if the commitment is there, Somalia could prove the testing ground for a positive UN role in contributing to resolving the crises which are afflicting the continent.

Chinese student held on return

CHINESE police yesterday detained a former student activist who fled the country after the suppression of the pro-democracy movement in 1989, writes Yvonne Preston in Beijing.

Shen Tong, aged 24, returned to China four weeks ago, the first student protester to do so. He planned a news conference today to announce his intention to establish a Beijing branch of the Democracy for China Fund, an organisation he co-founded after fleeing to the US.

Its aim is to give political and material support to those seeking to build, non-violently, a democratic China.

Shen's arrest will not encourage Chinese students abroad to respond to Beijing's appeal to return or to believe its promise of no recriminations, though the appeal specifies they must withdraw from organisations opposed to the government and damaging to state security.

He was arrested in the early hours of this morning at his

mother's house with two other Chinese, including Qian Liyun, whose husband is on Beijing's list of 21 most-wanted democracy campaigners, and two visiting French journalists. The journalists were expelled yesterday afternoon.

In a statement issued to journalists, Shen Tong said he had returned to "strengthen the bridge between those who were forced to flee and those who have carried on the struggle from within".

He said he had found China in a "state of confusion". There were few signs of political activity but "corruption, strikes, dissent, hunger, violence, and unbalanced development" were forming "storm clouds" far more than the outside world realised.

Calling for political change to match economic development, the statement said there were many forces of change fomenting below a seemingly calm surface. The vigour of south China existed in spite of, not because of, the politicians in the north.

NEWS: AMERICA

Brazilian lawyers and journalists accuse president of 'losing moral authority'

Collor impeachment process begins

By Christina Lamb in Brasilia

BRAZIL'S first impeachment process was set in motion yesterday with a formal petition to the president of Congress against President Fernando Collor, who has been linked to a multi-million-dollar corruption scandal.

The request was presented by the heads of the Brazilian Bar Association and Journalists' Association in an emotional ceremony in the Green Room of Congress. The room was packed with congressmen, union leaders and journalists. The 20-page document accused

Mr Collor of "losing all moral authority to govern the country" and of "sully[ing] the image of the state".

The impeachment request is the first formal step to ending Mr Collor's mandate and comes only half way through his five-year term. The president's determination not to resign means the country now faces weeks of political uncertainty and economic paralysis.

The charges against Mr Collor, elaborated in the request, include "lying to the nation" and receiving - along with his wife, ex-wife and mother - "huge quantities of money and

goods of illicit origin", through a scheme of "phantom account holders" and "trafficking of influence" by Mr Paulo Cesar Farias, his friend and former campaign treasurer.

The petition follows publication of a damning congressional report concluding a three-month probe into Mr Farias' activities.

This report was initiated after accusations against the president by Mr Collor's younger brother. It has provoked widespread demonstrations and declarations by business groups, unions, students and lawyers demanding Mr

Collor's resignation or impeachment.

Few believe Mr Collor can survive the impeachment process and he is growing increasingly isolated in the battle to save his political career. His ministers have made clear in an official note that they are only staying on for the sake of the country.

Mr Collor's position worsened yesterday with the announcement that Mr Marco Maciel, leader of the government in the Senate, was quitting. Other members of the Liberal Front, Mr Collor's remaining supporters, were

meeting last night to discuss withdrawing their backing.

A commission will now be set up by Mr Ibsen Pinheiro, the president of Congress, which will meet for 10 days to decide whether to accept the impeachment request. If accepted, it goes to the lower house where Mr Collor has 20 days to present a defence before a vote is taken. A two-thirds majority is needed for approval, at which stage Mr Collor would be suspended for 180 days while he is judged by the Senate. Mr Pinheiro expects the congressional vote to occur this month.

Economic weakness in US to continue

By Michael Prouse in Washington

THE US economy is likely to remain weak in the run-up to November's presidential election, another batch of disappointing figures indicated yesterday.

The Purchasing Managers' Index - a closely-watched gauge of conditions in manufacturing - fell to 53.7 per cent last month, against 54.2 per cent in July.

The official index of leading indicators rose only 0.1 per cent in July, a smaller increase than would be expected in a robust recovery. Construction spending, meanwhile, fell 0.6 per cent, its second consecutive monthly decline.

The Purchasing Managers' Index remains above the 50 per cent threshold that indicates an expanding manufacturing sector, but has failed to gain momentum since the spring and is no higher today than a year ago.

Mr Robert Broz, a spokesman for purchasing managers, said the economy continued to grow last month but "lacked a strong upward momentum".

He said, however, that a component of the overall index measuring new orders had remained steady at 59.8 per cent, a relatively high reading. This suggested growth would continue in coming months.

The index of leading indicators pointed to a flat economy. Five of the 11 indicators - led by building permits - contributed positively while five dragged it lower. One indicator, the average work week, was statistically unchanged.

The small rise in the index failed to offset a 0.3 per cent decline in June, leaving doubts about the pace of growth in coming months.

Yesterday's indicators are the latest in a line of poor figures. This week the Commerce Department reported an unexpected 4.6 per cent decline in new home sales in July. This followed reports of falling consumer confidence and sales of durable goods in July.

Accountants link in challenge to US litigation

By Andrew Jack

THE six leading accountancy firms in the US have united in a campaign to change the liability system, to try to reduce their exposure to litigation.

The current US liability system is "out of control" and "seriously lacking in logic, fairness and balance", the firms say in a statement to partners and clients being circulated this week.

Their campaign reflects concern in the industry about the escalation in litigation, mainly against auditors to companies which have collapsed or been subject to sharp falls in their share prices.

The groups are launching an intensive lobbying campaign to persuade legislators in federal and local government to introduce a process of litigation which would assess claims against defendants in proportion to their degree of responsibility.

Under the existing system of "joint and several liability" every defendant is liable for up to 100 per cent of the value of a claim, no matter how limited its role. Accountants are often taken to court because they are perceived to have "deep pockets", according to the firms.

The campaign is an unusual collaboration between the so-called "big six" firms, the largest accountancy organisations by fee income and staff both in North America and around the world which compete fiercely against each other.

The firms - Arthur Andersen, Coopers & Lybrand,

Deloitte & Touche, Ernst & Young, KPMG Peat Marwick and Price Waterhouse - are collaborating with the American Institute of Certified Public Accountants and other professional and trade bodies to bring about reform.

They also criticise the fact that there is no provision in the US legal system for the recovery of legal costs by defendants, regardless of the merit of the case, brought against them. This encourages firms to settle cases rather than risk larger costs by fighting.

The statement says the total costs of settling and defending lawsuits among the six groups was \$477m (\$280m last year), representing 9 per cent of auditing and accounting revenues, up from 7.7 per cent in 1990.

It says the cost of litigation is a serious threat to the financial reporting system, the strength of US capital markets and the competitiveness of the economy. It estimates that there are now about 4,000 outstanding lawsuits facing the US accountancy profession as a whole, with a value of \$30bn in claims.

A survey among the six groups last year showed the average claim was for \$85m, the average settlement was \$2.7m and the average legal cost per claim \$35m.

The larger firms complain that their insurance premiums are far higher than for smaller counterparts, with sharp reductions in policy limits and a rapid increase in deductibles to more than \$25m.

Veto hits California budget deal

CALIFORNIA'S Governor Pete Wilson vetoed a key bill yesterday, threatening to unravel a compromise budget aimed at ending the state's worst financial crisis since the Great Depression. Reuters reports from Sacramento.

The Republican governor, who had strong-armed legislators into accepting most of his demands in a \$57bn (\$26.6bn) austerity budget, contended the education bill could result in a \$1.9bn deficit.

The Democratic-controlled legislature had passed the measure needed to complete the budget package and wipe out a \$10.7bn deficit.

Mr Wilson's veto did not immediately sink the budget plan, but he has vowed not to sign the overall spending package until enabling legislation has been passed.

After weeks of haggling the governor and the legislature have come to terms on other spending cuts - \$1.7bn from health and welfare programmes and \$1.3bn from aid to local governments.

California has been without a budget since July 1, when the legislature failed to pass a new spending package on time and the richest US state ran out of money.

Republicans urge suspension of Nicaraguan aid

By Damian Fraser in Mexico City

NICARAGUA'S hopes of receiving more than \$100m (\$50.2m) of promised aid from Washington have been dealt a blow after a report by the Republican staff on the US Senate foreign relations committee called for an indefinite suspension of all US help.

The report on Monday charged that the government of President Violeta Chamorro is controlled by the left-wing Sandinistas, maintains the largest army in Central America, has fraudulently channelled money and aid to its friends, and has failed to return land to US citizens that had been illegally confiscated.

Mr Antonio Lacayo, the president's son-in-law and minister of the presidency, described the report as "false and full of slanders". But the US State Department yesterday called the report "far-reaching and disturbing" and is sending a delegation to Nicaragua to take up the issues raised.

Ms Deborah De Moss, who wrote the report, said it was almost certain Nicaragua would not receive the money

this year, and that its findings had received support from both Republicans and Democrats in Congress.

The \$118m of aid has been on hold since the end of May after Mr Jesse Helms, the right-wing US senator, protested at the continued influence of the Sandinistas in Mrs Chamorro's government and the failure of the government to return land to the US citizens.

The aid is critical to Nicaragua's economic stabilisation programme. Were it to be suspended indefinitely the government would have to slash spending to keep to IMF targets - an almost impossible task given the budget cuts it has already made. If it missed IMF targets, further multilateral aid might be put on hold.

The US administration has agreed Nicaragua will be given \$50m to meet IMF financial commitments if the government removes Sandinista commanders from the police force and draws up a strict timetable to reform the army and return land to US citizens. The remaining \$68m, Ms De Moss said, should only be issued when all land was returned to the 465 US claimants.



President Violeta Chamorro: Republican report claims continued Sandinista influence in her government

NEWS: WORLD TRADE

EC, US agree to seek end of oilseeds row

By David Gardner in Brussels

SENIOR EC and US trade officials agreed yesterday to try for a solution to their long-running dispute over oilseeds subsidies by the end of this month. The move confirmed the truce they agreed at the end of July is still holding, and raises hopes both sides still have their eye on the greater stakes of an end to the Uruguay Round world trade talks under the aegis of Gatt.

Washington is delaying a bit list of \$1bn (\$500m) in EC food and drink exports which would bear punitive tariffs under US trade law. But the EC would almost certainly retaliate if it felt the US were acting outside multilateral accords, with the risk the worsening row could scupper the Uruguay Round.

The oilseeds dispute began in a 1990 Gatt ruling finding that the EC discriminated against US oilseed exporters, who were guaranteed duty-free access to the Community during the 1992 Kennedy Round of Gatt talks. The EC amended its regime in August last year, in line with the reforms to its Common Agricultural Policy finally pushed through in May.

In April, a reconvened Gatt panel rejected the EC changes as insufficient. Brussels insists the panel exceeded its brief by

basely its judgment on the "final act" of the Uruguay Round published last December, which as yet has no agreed status, aspects of which the EC is seeking to negotiate.

The EC responded to one of two options suggested by the April ruling, offering to negotiate compensation for the US. Washington and the US soybean lobby say this does not address damage to soy products.

Brussels says the EC is acting within Gatt dispute rules, while refusing to change its oilseed subsidy regime. "If no deal comes by the end of September," one said, "that doesn't mean the US is entitled to retaliate unilaterally." The EC hopes to settle the matter at a Gatt council meeting on September 29.

The question is whether Gatt and the US will accept that the EC's farm reform, which switches emphasis from price support to direct income payments to farmers who must take land out of production to win compensation, will restrain EC output of all farm products including oilseeds.

Brussels says it will, and these payments should be allowable in a final Uruguay Round deal, where it is hoped to include a definitive oilseeds settlement.

Taiwan acts on liquor

By Luisa Mudge in Taipei

TAIWAN yesterday liberalised its import regime on brandy, vodka, gin and other spirits, allowing the private sector to import liquor - previously a government monopoly.

The move came into force the day after Baroness Thatcher, former UK prime minister, called in Taipei on the Taiwan government to scrap remaining trade barriers. UK and French trade officials have complained to Taipei of discriminatory taxes on Scotch and Irish whiskeys and French armagnac and cognac.

As the private guest of Citibank and a Taiwan newspaper,

Baroness Thatcher said: "You now have an obligation to open your markets to the goods and services of others, and get rid of restrictions of all sorts."

Taiwan let private companies import whiskey in April last year, when whiskey sales topped \$300m. Scotch and Irish whiskeys are subject to a monopoly sales tax of \$17 a litre; "other whiskeys", mainly US, are taxed at \$8. French armagnac and cognac are taxed twice as much as other brands, at \$40 per litre. Officials say higher taxes are levied on EC liquor for its quality and matching price. So far, private imports of spirits have been limited to the US and EC.

Gulf Air in \$600m Airbus order

By Daniel Green

AIRBUS Industrie strengthened its grip on the Middle Eastern aircraft market yesterday with an order worth almost \$600m (\$301.5m) from Gulf Air.

Gulf Air, jointly owned by Oman, Qatar, Bahrain and Abu Dhabi, is buying six Airbus A340s, the biggest aircraft in the Airbus range, and taking options on another six.

Gulf Air will be the first Middle East carrier to operate the A340 when it receives the first in spring 1994. Each aircraft will be powered by four engines made by CFM International, a venture between General Electric of the US and Snecma of France.

The purchase is in addition to plans by Gulf Air to invest \$1.7bn over the next three years in 18 new aircraft, flights to 10 new destinations and more facilities and personnel. Gulf Air is a long-established customer of Airbus. It has ordered 12 Airbus A320s, a smaller model, two of which are in service on routes within the Gulf.

The order is a boost for Airbus after Emirates, another expansion-minded Middle Eastern airline, decided to buy Boeing's new model, the 777. The A340 is a new model set to enter service with Lufthansa early next year.

Three of the world's automated airline ticket reservation systems are linking their computers. The tie-up is between Amadeus, owned by Air France, Lufthansa and Iberia; Worldspan, owned by TWA and Delta of the US; and Abacus, owned by five Asian airlines. Worldspan and Abacus also have stakes in each other.

The link will allow travellers who arranged itineraries on one network to change their plans through a travel agent which subscribes to one of the other two. The arrangement goes some way to improving the competitive positions of Amadeus, Worldspan and Abacus against the two world leaders, Sabre, owned by American Airlines, and Galileo/Apollo, owned by 11 airlines in the US and Europe.

Japan pressed on tariffs

By Robert Thomson in Tokyo

JAPAN was urged yesterday by Mr Arthur Dunkel, Gatt director-general, to accept tariffication (recalculating subsidies as tariffs) without exception, a reference to Tokyo's refusal to make a concession on rice imports.

While Mr Dunkel encouraged Tokyo to work for a successful end to the Uruguay Round of world trade talks, Japanese officials said they were concerned about possible trade barriers raised by the North American Free Trade

Agreement (Nafta), linking the US, Canada and Mexico.

Mr Dunkel told Mr Koso Watanabe, Japan's international trade and industry minister (both pictured right), that Gatt may review Nafta under the regular review mechanism. Japanese officials would like a special inquiry to clarify if Nafta is "trade-creating" or not. Japan has cited the recent dispute with the US over the local content of Hondas produced in Canada as an example of potential pitfalls of the Nafta accord, and would like Gatt confirmation

of Nafta regulations.

Japan's ruling Liberal Democratic Party (LDP) was relieved that delays in Uruguay Round negotiations let Japan keep its rice import ban; the party feared a concession would have hurt it in an upper house election in July.

The LDP won the election easily, but the Tokyo government has not moved to allow rice imports; Mr Dunkel's assurances that tariffication is "not liberalisation in the true sense" are unlikely to prompt a sudden policy change. He leaves for Seoul today.

US set for showdown with China

Nancy Dunne and Laurie Morse on a lunge at Beijing's trade wall

THE RUSH administration is gearing for a high-stakes showdown with China, which is heading for over \$15bn (\$7.5bn) this year, and probably precipitate another collapse of the drive in Congress to place conditions on China's Most Favoured Nation (MFN) status. Failure will mean President Bush will have to lose face or impose billions of dollars in sanctions against the country for which he claims a special affinity, having been the first US envoy there in the 1970s.

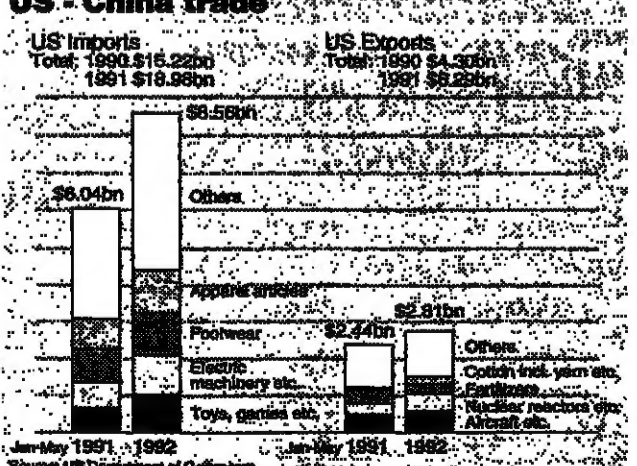
The deadline is October 10, one year from the day the US formally filed a Section 301 complaint against China for denial of market access. In preparation, the US has released a list of products, worth \$9.9bn, which could be targeted for 100 per cent tariffs. Similar threats of retaliation, stemming from China's failure to protect patents, software, trademarks and other intellectual property from pirates, produced an agreement in January. But the whole exercise had to be endured: deadlines,

threats, a list of potential sanctions to be imposed by importers to keep sanctions of their products, and a last-minute settlement hailed by one and all.

Most analysts see a similar conclusion to the current imbroglio. US officials argue the administration is helping

and abide by treaties governing export of missile technology and nuclear materials. Should China not meet these conditions, tariffs would be increased on exports from state-controlled Chinese industries, a feat the administration argues would be impossible to

US - China trade



Source: US Department of Commerce

China prepare for the day it may return to Gatt. The Chinese know a breakdown in talks could embolden congressmen to step up their criticism of China's MFN status. The Senate soon will vote on legislation, passed by the House of Representatives, which would require the president to accompany his yearly extension of China's MFN status by a report showing progress on human rights. China would be required every year to free more political prisoners, stop exporting "slave labour" goods

accomplish. Mr Ira Wolf, assistant US trade representative, told the Senate Finance Committee last month: "Targeting exports of state enterprises, while appealing in theory, is unworkable in practice." Suggestions have been made that failure to obtain a new accord and subsequent sanctions would spur China to hit back through its US wheat purchases.

Beijing has been notably absent from the wheat market since November, 1991, leaving a gaping hole in the US export

Plan for maritime aircraft

By David White

SIX EUROPEAN aircraft makers have grouped to produce a maritime patrol aircraft. The initiative comes from Dassault Aviation of France and British Aerospace, with Deutsche Aerospace of Germany, Construcciones Aeronauticas (CASA) of Spain, Alenia of Italy and Fokker of the Netherlands.

Through a new "industrial group", Eurofighter, they plan to seek government agreement on a common aircraft and mission system for use throughout Europe; they hope the aircraft will be exported worldwide and the new mission system be suitable for updating current aircraft.

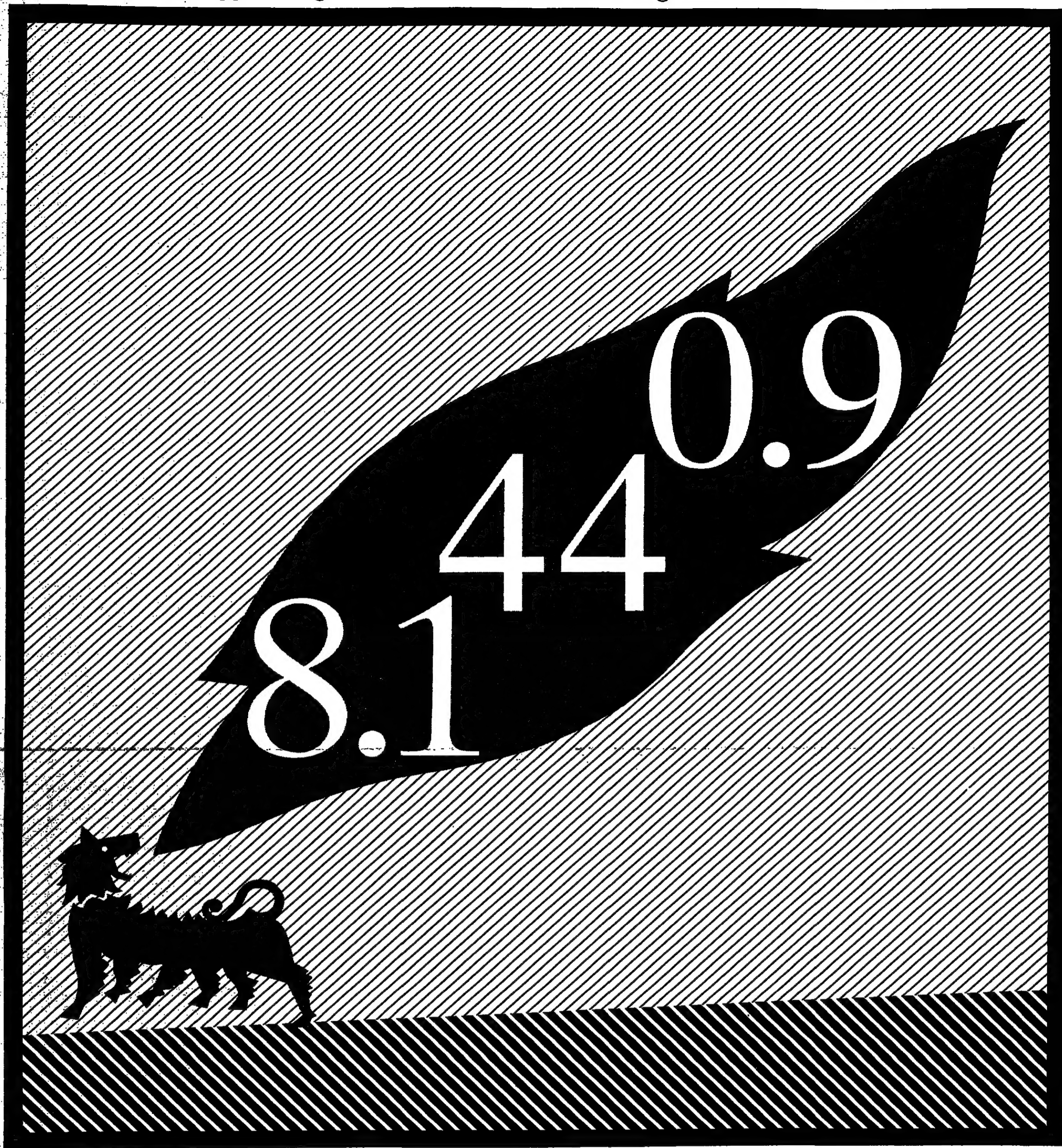
France has been pressing for a joint maritime patrol project through the Independent European Programme Group (IEPG), made up of Nato members. The companies will lobby governments to set up an outline IEPG "staff target" for the aircraft. The UK has been considering Dassault's Atlantique 2 as an option to replace its ageing Nimrod patrol aircraft.

Correction

Taylor Binnie

The World Trade page of August 21 incorrectly referred to Binnie & Partners as part of the construction group Acer. Binnie is an independent consulting firm. Taylor Binnie is a joint venture between it and Acer to carry out work in Istanbul.

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Agip, AgipPetroli, Snam: energy. **EniChem:** chemicals. **Enirisorse:** metallurgy and non-oil activities. **Nuovo Pignone, Snamprogetti, Saipem:** machinery manufacturing, engineering and services. **Savio:** textile machinery. **Terfin:** miscellaneous activities. **Sofid, Eni Int. Holding B.V.:** finance. **Eniricerche:** scientific research.

NEWS: UK

Banks under scrutiny over charge plans

By David Barchard and Alison Smith

CONSUMERS organisations and opposition politicians at Westminster yesterday expressed alarm at the possible introduction of new current account charges by the four main clearing banks and warned of serious consequences if they acted in concert to make customers pay more.

None of the clearers would admit to having plans to end free-if-in-credit banking in the near future, but all the "Big Four" banks admitted that they were reviewing the situation.

Smaller banks indicated that they were less likely to introduce new current account fees than the larger clearers.

At Westminster, the opposition Labour party yesterday stepped up the political pressure on the banks not to raise charges in concert - and on the government to intervene if they tried to do so - with a letter to Mr Norman Lamont, the chancellor of the exchequer, calling for an in-depth inquiry into banks' costs, charges and services.

Mr Gordon Brown, Labour's "shadow" chancellor, argued that there is a strong case for a statutory code of practice instead of reliance on self-regulation.

The National Consumer Council said that it would be disappointed and surprised if the banks decided to re-introduce account charges for customers in credit.

The Office of Fair Trading, which last year accused the high street banks of being high handed and insensitive, said it would be watching carefully to see whether the banks act in concert when introducing charges.

Labour will tomorrow launch its autumn campaigning with a commitment to an emergency programme of measures to help revive the economy.

The central elements to Labour's recovery programme are measures to reduce unemployment, to encourage investment in the domestic economy and to boost the housing market; together with co-ordinated action within the European Community to consider employment and fiscal measures and concerted pressure on the Bundesbank to signal an interest rate cut.

Mr Gordon Brown said there was growing recognition within Germany of the need for lower interest rates in the light of the increased sluggishness of the German economy. He said that the meeting of EC finance ministers in Bath on Friday should consider the German case for revaluation.

Pressure grows on Willis to quit early

By David Goodhart, Labour Editor

MR NORMAN Willis, the general secretary of the Trades Union Congress, is under strong pressure to clarify his future on the eve of this year's annual TUC Congress in Blackpool.

Mr Willis, who today hosts the traditional pre-TUC press conference, has so far made no response to growing speculation that he will announce his early retirement today or, more likely, at the TUC General Council meeting tomorrow.

Colleagues of Mr Willis say he has privately indicated his intention not to carry on until he is 65, in another five and a half years, but has never spelt out how early he might retire. The TUC is the umbrella body for most UK unions.

Speculation about Mr Willis's future is an annual pre-TUC event, but the doubts about his future are widely believed to be more serious than ever this year.

The pressure is stronger now, partly because last year's pre-general election reluctance to rock the boat has disappeared. More importantly Mr Willis can no longer count on the backing of the TGWU general union - in the past Mr Ron Todd, the former TGWU leader, prevented any move against Mr Willis but Mr Bill Morris, the new leader, feels no such loyalty to the TUC general secretary.

Several senior union leaders say that if Mr Willis does not announce that he is going to go either in January, when he is 60, or at next year's Congress, they will force him out.

It had been thought that one of the most serious obstacles to persuading Mr Willis to leave



Under pressure: Norman Willis contemplates his future

voluntarily was his commitment to the European Trades Union Congress where he has served a of a four year presidency. Some TUC officials are now suggesting that it would be possible for Mr Willis to continue in office at the TUC for a year or two after leaving his TUC job.

Britain in brief



Double dip forecast for property

THE stalled UK recovery threatens to produce a "double dip" recession in the commercial property market, according to a leading research group studying demand for office and factory space.

The Investment Property Databank (IPD), an independent research group, says the slow recovery in investment returns, which began last year, has run out of steam. It blames the accelerating decline in rental values.

IPD, which analyses institutional property portfolios worth £40bn, said the slide in rental values - largely confined to London and the South East until the start of this year - has now spread to northern England and Scotland. Industrial property, which performed relatively well before 1992, suffered a particularly sharp fall in rental values.

The IPD review shows annualised total returns (which measure both yields and rental movements) have slipped back from 3.6 per cent at the start of 1992 to 1.4 per cent in June and could go negative in the second half of the year.

Maxwell case adjourned

The prosecution of Mr Kevin Maxwell, his brother Ian and their colleague Mr Larry Trachtenberg on charges of conspiracy to defraud and theft involving £135m has been adjourned until December 1 by City of London magistrates.

None of the three men was present at the 1 1/4-hour hearing at which Mr Paul Garlick, for the Serious Fraud Office, said it was hoped that the case would be ready for transfer to the crown court in the early part of next year.

All were remanded on conditional bail. Mr Kevin Maxwell faces six charges of theft and two of conspiracy to defraud. Mr Ian Maxwell one charge of conspiracy to defraud and Mr Trachtenberg two counts of conspiracy to defraud and four of theft.

Ulster talks in Belfast

Round-table talks on the political future of Northern Ireland resume in Belfast today after a 40-day recess, entering what the participants believe to be the most crucial stage of the three-strand talks process which got underway last April.

The hoped-for culmination of the process is an agreed formula for self-rule in Northern Ireland, to replace the 1985 Hillsborough Agreement.

A month has been set aside for this round of talks. Representatives from the four main political parties in the province as well as the British and Irish governments will be present and the meetings will be chaired by Sir Ninian Stephen, the former governor-general of Australia.

Nursing reforms defended

The government said evidence of newly qualified nurses looking for jobs overseas showed the success of health service reforms in retaining their older colleagues.

Mrs Virginia Bottomley, health secretary, was responding to an Institute of Man-



power Services report which said nearly one in five nurses, including many specialists, were considering leaving their jobs to work overseas.

The study warned that the shortage of skilled nurses could become worse as a high proportion of those considering emigrating worked in specialties including coronary care, surgery, paediatrics and accident and emergency.

Mrs Bottomley (above) said there were fewer openings for new nurses because more senior staff were staying with the health service on average twice as long as they did 10 years ago.

Powergen seeks cut in levy

Powergen, the privatised generator, has joined some of the UK's biggest companies in appealing to the government for their electricity prices to be cut, by reducing the 11 per cent "nuclear levy" on bills to large users.

Large energy consumers have intensified their warnings in recent weeks that without lower electricity prices they will not be able to compete with overseas companies.

PowerGen said that it has been discussing one possible solution to the problem - the removal of the nuclear levy, the subsidy all electricity users pay to the state-owned

generator Nuclear Electric - with large consumers and the Department of Trade and Industry since before the general election in April.

House prices fall by 0.2%

House prices fell by 0.2 per cent in July according to figures published yesterday by Nationwide.

Nationwide's chief executive said concern about the state of economy was continuing to depress the market despite the fact that the average house prices compared with average annual earnings had fallen to their lowest level for 20 years. According to the Nationwide the average price of a home in July was £55,322.

Accountants disciplined

Three firms of chartered accountants have been disciplined for breaches of investment business regulations in the latest rulings from the Institute of Chartered Accountants in England and Wales.

Green audits criticised

Less than half of the companies mentioning environmental issues in their annual reports are providing information of much value, according to Company Reporting, the Edinburgh-based monthly monitoring service.

Twenty-three per cent of a sample of 570 companies' latest reports address environmental matters, compared with 10 per cent when the topic was analysed in a previous survey in July last year. But 12 per cent of the sample contained statements which are "usually vague or meaningless, lacking any real information content", Company Reporting says.

Forecast of forecasts

The economy will contract 0.6 per cent this year, according to the latest compilation of private-sector forecasts drawn up by the Treasury. The consensus forecast for 1993 is for growth of 1.6 per cent. The forecasts are gloomier than the comparable compilation of a month ago, which said output would fall 0.3 per cent this year and increase 2.0 per cent next year.

Japanese flock to Scotland

Japanese tourists visiting Scotland spend twice as much as American tourists and are flocking to Scotland in increasing numbers, said the Scottish Tourist Board. Last year 33,000 Japanese tourists visited Scotland, twice as many as in 1987, and they spent £15m.

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UNITED KINGDOM LOAN/FUNDING OFFER

A UK private hotel company has recently completed the first phase of a development programme. Four new hotels have been built and are now operating in East Anglia, a growth area, due to the proximity of the European Common Market.

Now that the new hotels are completed and operating, offers are invited to provide long term funding of £11m Sterling (or possible foreign currency equivalent).

Interested funding sources should note that £10m of such funding is fully guaranteed until June, 1999, after which the appreciated security of the properties will be transferred to the long term lenders. If necessary, secondary security for the remaining million could be arranged.

Alternatively, the 'funder' may take a full property charge at this time, for the total £11m, but without the first seven year £10m guarantee. In these circumstances, some equity participation may be possible.

Interested parties are invited to contact any of the following BDO Offices:

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50th Floor
Hopewell Centre
183 Queens Road East
Hong Kong
Tel: 852 528 4111
Fax: 852 865 6616
Contact: David Jordan

NEWS: UK

AJ Archer to acquire rival Lloyd's agency

By Richard Lapper

AJ ARCHER Holdings, the Lloyd's agency group listed on the stock exchange, yesterday announced plans to continue its expansion by acquiring a rival agency, Kellett Holdings.

Mr Brian Kellett, owner of Kellett Holdings, will be chief executive of the new group. Mr Kellett is a non-marine underwriter and a member of the Lloyd's council, the insurance market's governing body.

Last month Archer bought another Lloyd's agency, Cuthbert Heath. The move signals further rationalisation at Lloyd's as businesses seek to cut costs and improve efficiency in the wake of their worst ever trading losses.

Pre-tax losses for 1991, which were announced in June in line with the three year accounting system used at Lloyd's, totalled £2.06bn. Chat-

set, the research company which monitors Lloyd's, forecast last week that losses for 1992 will amount to £1.5bn.

The combined capacity (the capital base) of the syndicates managed by Archer totals £578m, making the agency one of the biggest in the market.

The consolidation of Lloyd's agencies into larger and more economic units will enable us to take advantage of the improving market conditions," said Mr Kellett, referring to the recent rise in premium rates at Lloyd's.

Archer members' agencies will handle the affairs of 663 Names, the individuals whose assets support underwriting.

Mr Richard Maylam, chairman of Archer, said he had been looking at potential acquisition targets since last year. But following the market's recent difficulties agencies "are much more willing to

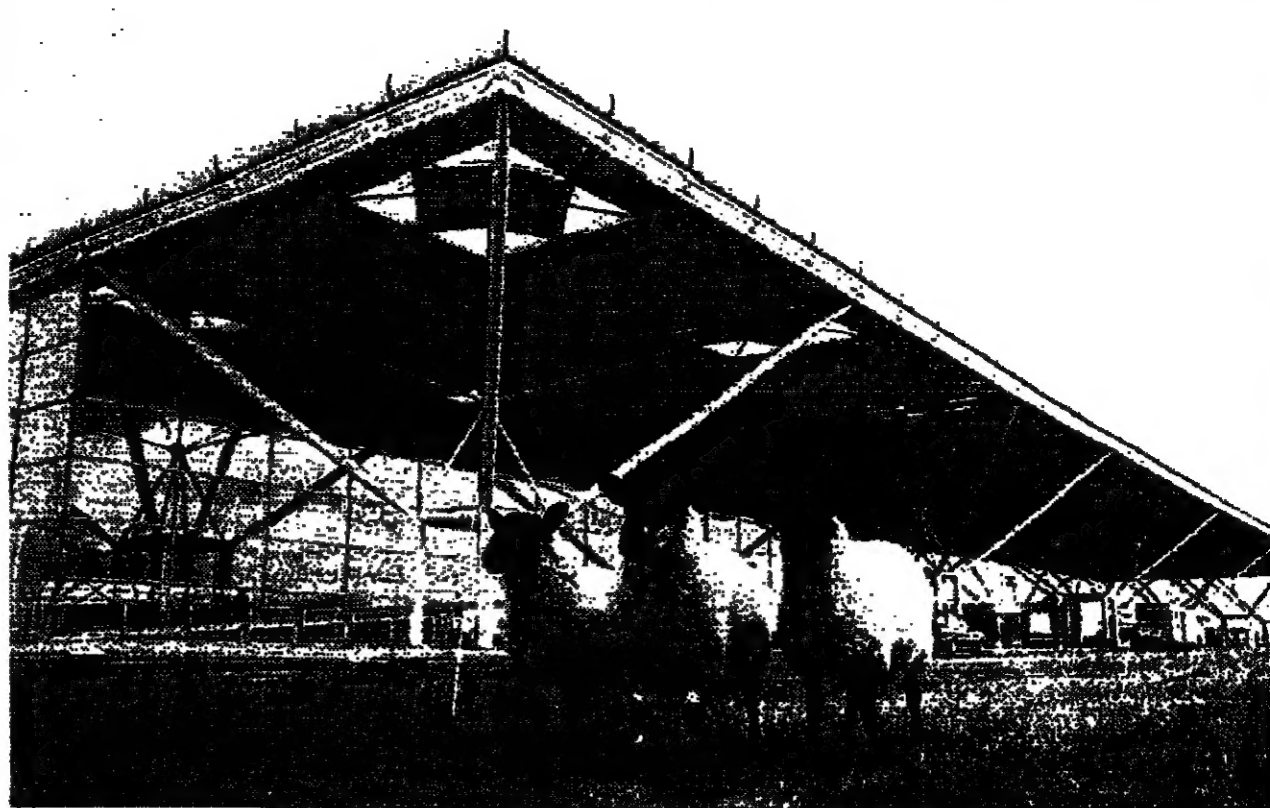
become part of a larger group."

Kellett shareholders will receive 2.25m paid up Archer shares and a deferred cash consideration payable in future years as well as profit commissions received by Archer from the Kellett businesses.

In a separate development, Sedgwick Lloyd's Underwriting Agents, the members agency subsidiary of Sedgwick Group, announced it is to introduce a scheme to help the Names spread their underwriting risks more widely.

Names participating in the Sedgwick Standard Programme would participate in 41 syndicates, around three times as many syndicates as those trading at Lloyd's through conventional methods.

Mr Julian Crispin, the chairman of the agency, said: "The programme should help Names avoid peaks and troughs in their underwriting."



Old and new: grass around London's Stansted Airport, home to the space-age terminal designed by Sir Norman Foster, is to be cut by the medieval method. A herd of 75 Suffolk cross sheep has been introduced to the perimeter to protect the local environment.

Charterail in moves to stave off collapse

By Richard Tomkins, Transport Correspondent

CHARTERAIL, the pioneering railfreight company which last week announced that it was calling in the liquidators, yesterday did an about-turn and renewed last ditch efforts to stave off its collapse.

Mr Robin Gisby, managing director, said the surprise move followed a weekend during which a range of potential shareholders had expressed interest in plugging the company's funding gap in return for equity stakes.

Charterail announced that it was going into liquidation last Thursday after British Rail, which owns 22 per cent of the company, declined to cut its haulage rates or invest more money into the business to ease its financial difficulties.

The moves will prompt speculation that ministers have intervened to save Charterail by putting pressure on BR to offer the company more favourable rates.

Charterail's near collapse has come as an embarrassment for the government because the company has been held up by ministers as an example of how freight can be switched from road to rail.

However, the government said there had been no pressure from ministers on either BR or Charterail to resume talks. Charterail said it had no discussions with the department since early last week.

Average pay for top chairmen £398,667

By Norma Cohen, Investments Correspondent

BRITAIN'S largest companies have been somewhat more modest in awarding pay rises to their chairmen in 1991 than in previous years, according to data from Pensions Investment Research Consultants, a private research service.

PIRC, reviewing the salaries of the highest paid director at the FTSE-100 companies, found average pay rose two per cent. Average pay in 1991 was £398,667.

UK companies are not required to disclose the remuneration package of their chairman but must do so for their highest paid director.

The survey, which included 94 of the FTSE-100 companies, found 39 remunerated their highest paid director above average in 1991. Britain's highest paid director, from among those companies, is Lord Hanson, chairman of Hanson Group, second in Mr Bob Bannan of SmithKline Beecham.

PIRC noted that the aggregate figures highlight some of the intricacies associated with detailing chairman's remuneration packages. For instance, the remuneration package of Sir Ian MacLaurin, chairman of Tesco, fell by nearly 27 per cent to £1,084,000.

Among the lowest paid directors at Britain's largest companies are chairmen of former nationalised water companies. Anglian Water's highest paid director earned £107,000, the lowest of any in the FTSE-100.

Trial clears way for release of report on Manx bank

TWO former senior executives of the Savings and Investment Bank, the Manx bank which collapsed in 1983 owing £42m, were among five men who appeared for sentencing yesterday for conspiracy to defraud shareholders and creditors of a company in fraudulent land deals.

Mr Robert Killin, the former managing director of the SIB, and his general manager Mr John Cunningham, benefited from one of the deals, Manchester Crown Court heard during a

nine-week trial.

Mr Killin and Mr Cunningham were involved in one deal in which they set up a "dummy" company in the Isle of Man, buying the land with the SIB's money.

Mr David Knott, managing director of Pennine Commercial Holdings Limited, admitted conspiracy in August 1983. He was jailed for six months with the balance of a two-year term suspended.

Judge Robert Hardy said yesterday

Mr Knott was "the principal in this wholly unhappy affair".

Mr Cunningham was given a 12 month jail sentence. Mr Killin will be sentenced at a later date.

The end of the trial means a Manx government probe into the bank's collapse - the Chadwick Report - can now be published. It was delayed because of the Manchester trial.

Two years ago the Manx attorney-general and police were criticised for failing to take appropriate action after

the bank collapsed.

In his report on the public inquiry into the Manx government's conduct in the affair, Mr Anthony May, QC, said there was "a lack of controlling strategy by the attorney-general and a lack of action by the police".

He said activity generated in June 1983 by the report from inspectors appointed by the Manx High Court had simply petered out, with no decision either to curtail or pursue police investigations. Criminal proceedings

against eight former directors, officials and agents of the bank were not brought until March two years ago. The trial was abandoned when the judge ruled that there had been unreasonable delay in bringing charges, which had resulted in prejudice to the defendants.

The Manx government commissioned Mr May to conduct an inquiry to establish whether steps taken following the bank's collapse were "adequate and timely".

Luxury car output hit by recession

By Kevin Done, Motor Industry Correspondent

PRODUCTION by loss-making specialist car makers fell sharply in the first half of 1992 under the impact of the recession in Britain and in overseas markets.

Output by Rolls-Royce Motor Cars, a subsidiary of Vickers, was 43 per cent lower than in the corresponding period a year ago at 618, while production by Jaguar, a subsidiary of Ford of the US, dropped 25.3 per cent to 10,260.

Group Lotus, a subsidiary of General Motors of the US, suffered a 28 per cent fall in output to 505 from 1,559 in the first half of last year, while Aston Martin, the luxury sports car maker which is 75 per cent owned by Ford, produced only 23 cars in the first half of the year compared with 121 a year earlier.

Jaguar, Aston Martin and Lotus have all announced a new round of redundancies in recent weeks, while Lotus has

also been forced to stop output of its main product range, the loss-making Eian sports car.

TVR, the privately-owned sports car maker based in Blackpool, was the only specialist producer to buck the trend with a 9.1 per cent increase in production to 420.

According to figures released by the Society of Motor Manufacturers and Traders overall car output in the first half of the year declined by 1.1 per cent to 696,747.

Nissan provided the main boost to UK volume car output with an 18 per cent increase to 74,314. Production is also being supported by the first year's output of the Opel/Vauxhall Frontera, a four-wheel drive leisure/utility vehicle produced by IBC Vehicles, the General Motors/Suzuki joint venture.

Nissan production is likely to rise in the second half of 1992, as it adds a second model range, while both Honda and Toyota are due to start their first car production in the UK by the end of the year.

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Television/Christopher Dunkley

All the BBC's great glory dissipated?

I debate about the future of the BBC is to remain at the level of "Yah boo, you're a pseudo-Leninist" and "Gerrard, you Bourbon in red trousers", we may as well give up hope of maintaining the level of excellence hitherto achieved in radio and television in Britain and hand the whole shebang over to the satellite people.

The "Leninist" thrust was one of several delivered by Michael Grade, one time BBC television supremo but these days chief executive of Channel 4, and the "Bourbon" riposte came from Duke Hussey, chairman of the BBC governors. For those of us concerned with programmes rather than personalities, it is agony to know that, lying beyond this squabble, there is an important debate which never seems to come out into the open.

To be fair, Grade has made the first real effort. Delivering the keynote speech at the Edinburgh Television Festival, he accused the BBC governors of political appeasement, and BBC top brass of abandoning their heritage by axing programmes, creating a culture of secrecy through editorial dictatorship, and of stifling talent. He also laid into John Birt, director-general in waiting, whom he described as "a trapist monk, unable to speak publicly", and lambasted Birt's scheme for "producer choice" which is supposed to introduce market forces into the heart of the corporation.

Down on the BBC gundocks, Grade's swipes were greeted with rapture by a staff which, even by its own high standards of moodiness and paranoia, has been especially depressed -

almost despairing - recently. The feeling among the troops is that they have carried on a BBC tradition of excellence in programme-making, often for rewards well below those in the private sector, but that the organisation is now being changed, lock, stock and barrel, and its ethos cast carelessly - even unknowingly - aside in a series of moves which might be described by a soccer commentator as "getting your retaliation in first".

Their own management, it seems, is busy transforming the BBC into a Thatcherite dream - despite the fact that Thatcher herself has been deposed, Britain's administration has moved on and become less hostile towards the corporation, and the Government's own discussion paper on the future of the BBC is not due until this autumn.

Many of the powder monkeys fear that, long before they or the listeners and viewers have had any chance to put an ear in (despite the recent array of internal consultative committees), the BBC will have been changed into an organisation marooned on the "high ground" of broadcasting, and concentrating at the expense of its traditional strengths in popular entertainment - on a style of serious journalism much favoured by the serious John Birt and his protégés from London Week and Television's current affairs department, who now fill so many key posts in the BBC.

In the ranks, it is seen as the puritanical Cromwell and his New Model Army driving out the cavaliers. The puritan style, known as "Birtism" and often characterised as "Stalinist" because of its centralised

editorial structure, serves as a symbol for all the changes being introduced, including "producer choice".

The managers see this as a way of devolving true choice to individual producers, allowing them to use, say, the cameraman they want rather than the one nominated from the roster; the intention is to put pressure on overhauls. Yet in the ranks, the very phrase "producer choice" is widely seen as an example of Orwellian Newspeak, a way of putting the full burden of costing on to individual producers who will in future be charged for everything from make-up to ballpoint pens... everything, that is, except the cost of carrying what they see as the notorious BBC bureaucracy with its chauffeur-driven limousines and country house hotel weekends: the very things, say those on the lower decks, on which producers would most readily choose to economise, and the very thing for which independent programme-makers - against whom BBC producers are now to be measured - do not have to pay.

Furthermore, though BBC producers are to be allowed to go outside the organisation to find cheaper editing suites or scanner vans, the BBC's editing suites and scanner vans will not be allowed to compete for outside custom. Opponents maintain that this will destroy the BBC's talent base in the craft industries, which has done so much to make the corporation into a (many would say the) world leader in programme making.

However, having raised our eyes from the Grade-Hussey bout to look at the background problems, it is necessary to



Marmaduke Hussey (left) and Michael Grade are exchanging views on broadcasting

step back again and take an even longer view of the underlying principles. On the whole, politicians are suspicious of broadcasters and broadcasting. It strikes them as a business with nearly as much power as their own - more, it seems sometimes - and even less responsibility or answerability. Conservative politicians are particularly opposed to broadcasting being run by upstart intellectuals. If we must have this modern fourth estate, they would rather it was run by businessmen with the sole purpose of making a profit: there are few profits in investigative journalism or arrogant *Death On The Rock*-style exposés.

Businessmen can be relied upon to concentrate on game shows, soap operas, and tabloid journalism of the human interest variety, not a lot of embarrassing stuff about security scandals and police corruption. Even though ITV was largely run by businessmen it was, for historical and social reasons, deeply impregnated with BBC values. So the Thatcherites introduced franchise auctions which, from next January, will ensure that virtually nothing is shown in peak viewing time which does

not make a profit. That should take care of ITV. But the BBC is a much bigger, older, tougher problem. It was created at a time when the scarcity of technical resources, specifically wavelengths, was seen as necessitating a monopoly, and thus a collectivist system of support. By the 1960s collectivism was seen in Downing Street as synonymous with socialism, socialism was synonymous with communism and so the BBC was a hotbed of reds, QED. What was needed was the firm smack of market forces to bring the arrogant BBC into line with everything else in the country: education, local government, trade unions, industry and so on.

When Margaret Thatcher was succeeded by John Major, many broadcasters who believed that the BBC should resist the call of the market heaved sighs of relief. Since the licence-fee system provided two highly successful national television services and five highly regarded radio networks for less than the cost to the viewer of a single movie channel on the Astra satellite, and since the BBC had proved year after year, its superiority in international programme contests, its future should, surely, be secure. Thus it comes as

something of a shock to them now to hear their own bosses countering Grade's charges with Thatcherite arguments about competing in the marketplace.

Yet this may not be the BBC's worst problem. Much has been said about the corporation's need to maintain its success in the popular sector of the programme spectrum if it is to sustain its claim on the licence fee, and it is a reasonable argument.

Yet what should really have been worrying Mr Hussey this week is not just Mr Grade's attack, but the fact that the BBC seems to have lost the sympathy of David Attenborough, probably the most highly regarded broadcaster this country has ever produced, and of John Tusa who was a superb television broadcaster and more recently an inspiring managing director of the World Service. Attenborough now says that the very things which gave the BBC its unique stature and strength are being destroyed, and Tusa says he is leaving.

It would be bad enough to lose its soap opera audience, but once the BBC loses the loyalty of Britain's middle class intelligentsia, it may as well start folding its tents.

Edinburgh International Festival

Tchaikovsky

AS the Edinburgh festival reaches the middle of the final week, its portrait of Tchaikovsky is nearly complete. The composer has proved to be a rewarding subject, mainly because his life's work spans such a variety of media - opera and ballet, concertos and symphonies, vocal and choral, all had a representative showing in this year's programme.

Less attention has been paid to setting his music in context, although the Royal Scottish Orchestra's pair of concertos over the bank holiday weekend each gave a nod in that direction. The first offered a triple novelty: three *Hamlet* scores, one each by Tchaikovsky, Prokofiev and Shostakovich, the last a mélange of his film score and theatre music, arranged by the evening's conductor, Gennady Rozhdestvensky.

This was a clever piece of programme-planning. It told us little about Shakespeare's *Hamlet*, but a lot about the personalities of the three composers. While Prokofiev and Shostakovich viewed the play from the outside, commenting on the issues with irony and detachment, Tchaikovsky's nature led him instead to try to enter the protagonist's soul. His music is overtly emotional and in *Hamlet*'s tortured, introverted character it is easy to see the composer feeling some personal identification.

Given the interest of the programme, it did not matter greatly that the orchestra's playing was less than brilliant. But when Neeme Järvi arrived a couple of days later to conduct it in some of the best-known Tchaikovsky scores, the untidiness of the playing did make the music's technicolour virtuosity pale rather.

This time it was chronology

that provided an added dimension, as the concert included both Tchaikovsky's first and last surviving orchestral works - *The Storm Overture* and the *Sixth Symphony*. In between Peter Donohoe, the festival's resident Tchaikovsky pianist, played the *First Piano Concerto* with power and delicacy, if not enough insight always to make the music spark into life under Järvi's dampening direction. In the last five minutes, though, Donohoe really did set the fireworks blazing.

All of this was the public Tchaikovsky. The private man remains more of an enigma and the festival's most important single gesture was to familiarise us with one of the composer's rarely-heard private utterances, the unaccompanied *Liturgical St John Chrysostom*. Under the rigid conventions imposed on composers of music for the Russian Orthodox Church, Tchaikovsky was required to adopt a style far removed from that of his worldly self. The result is music of heartfelt simplicity and no small expertise.

There could hardly have been a more inspired idea than to site this performance at night in St Giles's Cathedral on the Royal Mile. Under Arthur Oldham's direction, the Edinburgh Festival Chorus made the rafters ring with singing of glorious concentration and power, the basses emulating the imposing growl of a native Russian choir. Choral music in the silence of the night here demands to become an annual festival event.

Richard Fairman

The Royal Scottish Orchestra's concerts sponsored by British Telecom and Scottish Power

Fringe notes

SANDRA Bernhard is best known in the UK as the up-front gay who formed a two-girl ratpack with Madonna. Yet this footnote to history was enough to fill the 3,000 seater Playhouse twice in a night, and to persuade me that Madonna was probably running hard to keep up with the feisty Bernhard.

She wanders on stage like a stoned-out freak and is guided by one of her four-strong band to the milk where she performs her own version of "Fever", a long bitch about virtually everyone who inhabits Vanity Fair and Versace. Poor old Joni Mitchell is quickly dismissed as a "hippy freak". You realise that as a development of the "sex and shopping" novel Bernhard has perfected the "sex and shopping" novel.

What makes it so thoroughly enjoyable is that Bernhard seems a genuine free spirit - no discreet costume changes for her, but a full frontal thrust into a succession of bizarre dresses - and more surprisingly, owns a rich and full ranging voice. So you are caught by an accomplished raconteur, with some informed insights into a twilight world, who then slides into some evocative songs. Her version of "Woodstock" was quite fitting. Bernhard calls her show "Giving Till It Hurts", which is pretty self-indulgent. Beneath the bravado, there is

something vulnerable about Bernhard - the body is held defensively; the songs seem therapeutic; the calls for the gays in the audience to come out slightly desperate.

This is a peep into a world where fantasies are forced into reality; where ambition is no more than a six-page spread in *Vogue*; where dreams come true only on stage when the audience applauds. Bernhard is odd and talented, perfect late night diversion.

Women are big in this year's Fringe. The huge Jo Brand won a Perrier nomination; the simply gigantic Thea Vidale deflates criticism with her foul mouthed and funny polemic on what women want, like, and need; and the slim and demure Louise Rennison was my personal favourite with her reminiscences of girlhood in Leeds, New Zealand and London in the 1950s. Rennison's delivery is completely natural, almost conversational asides which makes her general immersion into sex and drugs and rock'n'roll seem charming, funny, even innocent. She survived a car ride with Led Zeppelin: a backstage disaster with Pink Floyd; and, in the title of her show at the Assembly Rooms, "Stevie Wonder felt my face". If only all lives of experimentation and over-indulgence proceeded so sweetly.

Antony Thorncroft

Maps For Lost Lovers

THE National Youth Theatre (NYT), founded in 1956, is now a mature institution. Its alumni have contributed to the English stage as actors and technicians. To see an NYT show is to see one future in English theatre.

Now at The Place Theatre, Euston, the NYT presents a devised 90-minute multi-media piece called *Maps For Lost Lovers*. It makes a refreshing change from usual London theatre fare.

Maps For Lost Lovers offers a first opportunity to see these actors; it also suggests what theatrical material will look like within a decade. It most resembles the new forms of computer virtual reality and hypertext, where you choose what to see and how to see it. There are 14 actors in many roles, no plot, three stills projectors, two video projectors and a series of gaff-rigged screens (one per actor) which float in an ultra-violet twilight.

The text (by director Dean Byfield) passes from one medium to another, now a voice, now an image, now a projected page. At the heart of the show lies the horror of loneliness and the pain of togetherness, repeated in open-minded yearning and fight between the ever shifting couples on

stage. The action follows wishes and hopes transformed and compromised by the environment. Gestures and text repeat themselves: "Will the one I love steal me a car with bullet holes down the side? Will it make me run down the street and use my voice again?" is first said, then projected, then represented.

Sharp scenes emerge, including a wonderful exchange where a blindfolded actor instructs her partner to say those most and least personal words, "I love you" proving they don't mean to everyone and no one: "Say it like a surgeon... say it like you're angry." Another fine scene has the cast in a frenzy of preening and primping at a nightclub, settling by force of custom into a uneasy embrace.

The acting is sure-footed, the design and filming (Laura Hopkins, Caroline Rye) enlightening, and the ambient music (Andy Price) an aid to reflection. Since Gutenberg made everyone a reader and the photocopier made everyone a publisher, this form of multi-media "hyper-theatre" makes everyone a director.

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LAST week's curtain-up on the 1992-93 English National Opera season filled the Coliseum with the sombre chords of *Rigoletto*, and then with the chrome-shiny décor and hip-thrusting body-language of Jonathan Miller's celebrated *Fifties New York* updating.

This production was supposed to have been retired from service a few years back; but in hard times its crowd-pulling tendencies amounted to an offer ENO could not refuse, and it has been hoist into harness once more.

I have no quarrel with that. Miller's time-travelling correspondences have never made true Verdisian sense under the vividly detailed surface (for if the Duke is a minor villain, not a real political force in the land, his abuse of power for private ends is hardly a shocking matter). But at its best, when tautly delivered, the show has allowed the company to re-create the opera's emotional relationships with a raw dramatic urgency that is its own best justification.

Unfortunately, that all-important tautness seemed woefully absent on Thursday, and, without the staging, declined into just another operatic costume-drama, a bit tatty round the edges. It had an under-rehearsed look and - as a result of Michael Lloyd's expansive but too often slack-muscle

English National Opera

Rigoletto and Ariadne

Max Loppert

conducting - sound. No concern for all-embracing word-clarity was evident; no effort had apparently been directed toward basing the drama on the discipline of the singing line.

This particularly affected Cathryn Pope's first attempt at Gilda. The jury is still out on whether her problem is miscasting - as the quantity of strained high phrases might seem to indicate - or inadequate schooling (for Miss Pope's considerable experience has been built up on types of soprano-writing very different from Verdi). I lean to the second opinion, and suspect that she will find eventually her own way into the music, and thence into a character that on this occasion proved so elusive.

As "Duke" and *Rigoletto* we had the original 1982 cast-members, Arthur Davies and John Rawnsley. Time has conserved the tone of the former and taken much of the house-filling vocal spin out of the latter. But both still know how to hold the stage, and in this context the gift

proves precious. As a small bonus there were also Terry Jenkins's Borsa, always freshly inventive, the dusky alto richness of Patricia Bardon's Maddalena, and the genuine dramatic imagination shown by Michael Dralett's lumbering, sweaty Sparafucile.

On the whole, though, a disappointment.

Next evening, another ENO revival, but this time a much more cheering one: an *Ariadne on Naxos* that made a big-house success of this marvellous but infinitely tricky small-house, chamber-orchestra opera.

In 1983 Graham Vick's production had consistently botched the difficult points; now, as mounted by Lynn Binstock, the routines of the Prologue have been tidied up a good deal (if not completely) and the plainness of the Opera becomes a vehicle for some powerfully effective principal performances.

To the new conductor, Alexander Sander from Vienna, must go main credit

for the feeling of apt scale, plausible balance and forward movement that underpins the whole reading.

Two large-voiced dramatic sopranos return to their roles: Rita Cullis, a Composer lacking vulnerability and charm but filling the theatre with brightly focused sound, and Janice Cairns, an *Ariadne* of noble personality and risk-taking approach to the exposed vocal lines.

The great event of the evening was, however, the first London Zerbinietta of the American Cyndia Sieden - astonishingly sweet, true, and free of coyness. In company with a trim quartet of zanyies led by Paul Napier-Burrows, she turned the Strauss-Hofmannsthal re-invention of the *commedia dell'arte* into one of opera's most savoury pleasures.

English National Opera at the London Coliseum, St Martin's Lane, WC2, (071) 836 3161
Rigoletto is sponsored by National Power

INTERNATIONAL ARTS GUIDE

AMSTERDAM

Concertgebouw 20.15 Masaka Nakata conducts Kwanael Gakuin Symphony Orchestra in works by Liszt, Beethoven and Nielsen. Sat: Edo de Waart conducts Mahler's Third Symphony (6718 345). Tomorrow and Sun: afternoon in Muziektheater: Samson at Dalila (6255 455).

ATHENS

ATHENS FESTIVAL. Odeon of Herodes Atticus 20.30 St Petersburg Ballet in *Minkus*. Don Quixote, in a production by Alexander Gorsky based on the original choreography by Petipa, repeated tomorrow. Sat and Sun: St Petersburg Ballet mixed bill. The festival runs till Oct 5 (322 1459).

BERLIN

BERLIN FESTIVAL. The theme of this year's festival, which opens tonight and runs till Sep 27, is Prague and its links with Berlin. The Hebbel Theater

programme includes guest productions from Prague of plays by Vaclav Havel and other Czech authors. A series of documentary films about Czech composers is being shown at the Deutsches Historisches Museum, Unter den Linden, and there is a photographic exhibition of the Moderns in Prague 1900-25 at the Festival Gallery, Budapeststrasse 48.

The main musical events take place at the Schauspielhaus and the Philharmonie, apart from Daniel Barenboim's concerts next Mon, Tues and Wed with the Staatskapelle, which take place in the Staatsoper under den Linden (254 89250).

OPERA. Deutsche Oper 20.00 World premiere of Arribert Reimann's new Kafka opera *Das Schloss*, conducted by Michael Boder and staged by Willy Decker (further performances on Sat and Sep 29). Tomorrow: Zar und Zimmermann. Fri: Christopher Bruce's ballet *Cruel Garden*. Sun: Die Zauberkiste (West Berlin 3410 249). Staatsoper unter den Linden 19.30 Opening night of the new season: Hindemith's *Neues vom Tage*, also Sun. Tomorrow: Swan Lake. Fri: Paul Dessau's *Die Verurteilung des Lukullus*. Sat: *Madama Butterfly* (East Berlin 2004 782). Fri in Komische Oper: new season opens with Gluck's *Orfeo*, starring Jochen Kowalski (East Berlin 2292 555).

CONCERTS. This week's Berlin Festival events at the Philharmonie

include a Berlin Philharmonic concert conducted by Abbado tomorrow and Fri, and a Czech Philharmonic concert on Sun conducted by Jiri Belohlavek. The Kammermusiksaal has a recital by the Emerson Quartet on Fri and the Praxak and Skampa Quartets on Sun (West Berlin 2548 8232). Vladimir Ashkenazy conducts Beethoven's Ninth Symphony tomorrow in the Schauspielhaus. Rafael Frühbeck de Burgos conducts an all-Dvořák programme on Sat (East Berlin 2090 2156).

THEATRE. A new production of Goethe's *Clavigo* opens tomorrow at the Schiller Theater (West Berlin 3126 505). The repertoire at Maxim Gorki Theater includes plays by Edward Albee, Arthur Miller and Chekhov (East Berlin 2082 763). The Schaubühne has a production of Maxim Gorki's *The Lower Depths* showing at the Fraie Volksbühne (West Berlin 890023). The Berliner Ensemble is closed till next Feb.

CHICAGO

Ravinia Festival: this week's performances are by Martha Graham Dance Company, daily till Sat. Sun: Ravinia Festival Orchestra plays country-western music. Next Mon: this year's festival ends with a popular Tchaikovsky concert (312-728 4642). Lyric Opera opens its 1992-3 season on Sep 19 with *Otello*, starring Chris Merritt and Lella Cuberli. Other productions include Elektra (Sep 29), The

Bartered Bride (Oct 9), William Bolcom's *McTeague* starring Ben Heppner and directed by Robert Altman (Oct 31), Pelléas et Mélisande with Frederica von Stade (Nov 14), Un ballo in maschera (Nov 28), La bohème (Dec 12) and Das Rheingold in Jan (312 2244).

GOTHENBURG

Konsertser 19.30 Neeme Järvi conducts the Gothenburg Symphony Orchestra in works by Sibelius, Atterberg and Nielsen, repeated tomorrow. Next week: James Gailway (167000).

LONDON

BBC Proms: Riccardo Chailly conducts the Royal Concertgebouw Orchestra tonight and tomorrow at the Royal Albert Hall. Fri: Anne Sophie Mutter plays Berg's Violin Concerto with the LSO. Sat: Günter Wand conducts Bruckner's Eighth. Sun: Ashkenazy conducts the Berlin Radio Symphony Orchestra. The Proms run till Sep 12 (071-823 9898).

Jonathan Miller's ENO production of *Rigoletto*, with John Rawnsley, Cathryn Pope and Arthur Davies, can be seen tonight and Fri at the Coliseum. Tomorrow and Sat: *Ariadne auf Naxos* (071-836 3161).

A Caribbean Carnival Extravaganza, featuring dancers and a calypso orchestra, takes place tomorrow, Fri and Sat at the Barbican (071-638 8891).

Opera Factory's production of Harrison Birtwistle's opera *Yan Tan Tethera* opens tomorrow at Queen Elizabeth Hall. Six performances till Sep 12 (071-928 8800). The Royal Opera season begins on Sep 12 with *Tosca* starring Pavarotti (071-240 1086). Glyndebourne Touring Opera opens a month-long season at Sadler's Wells on Sep 24 (071-278 8916).

NEW YORK

THEATRE. Under Milk Wood: a stage production of the Dylan Thomas work, presented by Jean Cocteau Repertory (Gowverie Lane Theatre, 330 Bowery at 2nd St, 677 0060).

Falsettos: a revival of two of William Finn's three one-act musicals about a man who leaves his wife and son for a male lover (Golden, 252 West 45th St, 239 6200).

The Best of Forbidden Broadway: tenth anniversary edition of Gerard Alessandrini's ever-fluctuating musical revue (theatre East, 211 East 60th St, 838 9090).

Jelly's Last Jam: a show which combines the music of Jelly Roll Morton, self-proclaimed inventor of jazz, with an unsparing delineation of the man himself (Virginia, 245 West 52nd St, 239 6200). Ticketmaster answers inquiries and sells tickets for

Broadway shows (307 4100) and rock/pop concerts (307 7171).

MUSIC. State Theater 20.00 NY City Opera production of *Il barbiere di Siviglia*, also Sat. Tomorrow: *Rigoletto*. Fri: Turandot. Sat afternoon: *La bohème*. Sep 11: first night of new production of *Eusebi's Doktor Faust* (870 5570). The Philharmonic season opens on Sep 16 (875 5030). The Metropolitan Opera re-opens on Sep 21 with *Les Contes d'Hoffmann* (362 8000).

STOCKHOLM

Gennady Rozhdestvensky conducts the Stockholm Philharmonic Orchestra tonight and tomorrow at the Konserthuset. The programme includes Beethoven's Seventh Symphony and Stenhammar's First Piano Concerto played by Mats Widlund. In tomorrow's concert, Widlund plays Hilding Rosenberg's 1930 Piano Concerto. Next week's concerts feature music by Dvořák, Lidholm and Nielsen (244130).

Royal Opera performances this week include Prokofiev's ballet *Cinderella* tomorrow, *Il barbiere di Siviglia* on Fri and Suppé's opera *Boccaccio* on Sat afternoon. Drottningholm Court Theatre has Ivo Cramér's new ballet *Figaro* on Fri and Sat. The first new production of the 1992-3 season at the Royal Opera is the world premiere on Sep 12 of Ingvar Lidholm's Strindberg opera *A Dream Play*, staged by Götz Friedrich (248240).

European Cable and Satellite Business TV

(all times CET)

MONDAY TO FRIDAY

CNN 2300-2330, 2330-2350 World Business Today - a joint FT/CNN production with Grant Perry and Colin Chapman.

Super Channel 0830-0900 (Mon) FT East Europe Report weekly indepth analysis from FTV.

2130-2200 (Tues) Media Europe - what's new in European media business.

2130-2200 (Wed) FT Business Weekly - global business report with James Bellini.

0830-0900 (Thurs) Media Europe 2130-2200 (Thurs) FT Eastern Europe Report 0830-0900 (Fri) FT Business Weekly.

Sky News 0130-0200 (Mon), 2130-2200 (Thurs), 0830-0900 (Fri) FT Business Weekly.

SATURDAY

CNN 0900-0930 World Business This Week - a joint FT/CNN production 1900-1930 World Business This Week.

Super Channel 1530-2000 FT Eastern Europe Report.

SUNDAY

CNN 1030-1100, 1800-1930 World Business This Week.

Super Channel 1800-1930 FT Business Weekly.

Sky News 1330-1400, 2030-2100 FT Business Weekly.

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700
Wednesday September 2 1992

A PR coup for the banks

THE BRITISH clearing banks' talent for public relations is almost as impressive as their genius for losing money. They have conveyed the impression that they want to introduce charges on current accounts in the depths of a particularly severe recession invites no more flattering verdict. Yet, ironically, the clearing banks have a reasonable case for phasing out free banking. On past form they will probably fail to make it persuasively, before exploiting the notorious inertia of the majority of bank customers by slapping on the charges regardless.

For years the big four clearing banks complained that they did not earn enough from current accounts to defray the heavy costs of money transmission. Then Midland Bank ensured that transparency in bank charges would be deferred since it introduced "free-into-credit" banking in the mid-1980s. This entrenched a system of cross subsidisation. Lloyds Bank stirred the pot further when it started to offer interest on current accounts in 1988.

Since then retail bank profits, while still handsome enough to absorb the consequences of the banks' folly in corporate lending, have been under growing pressure. As for the customers, those who have managed to stay out of overdrafts have enjoyed an inexpensive service, subsidised by a minority that includes people paying unauthorised interest rates of up to nearly 40 per cent on unauthorised dips into the red.

Part of the rationale for offering such a competitive current account service was to lock customers into a long-term relationship, thereby opening the way for the banks to sell them more lucrative savings products such as life assurance and pensions. Such a strategy, which involved turning a

core banking product into a loss leader, looked risky in the 1980s. It looks more risky in the present decade when endowment policy bonuses are being cut and growing disillusionment is felt by consumers over the products and quality of service peddled by life assurance salesmen.

The problem that the big four clearing banks face in seeking to address the declining profitability of retail banking is that their history and size continue to give rise to the suspicion that they are part of an oligopoly, even if many areas in which they operate are highly competitive. The merest hint of collusion would give the Office of Fair Trading justifiable cause to sit up and take note.

Yet in practice the big four clearing banks are no more likely to move as one on current account charges than they did on the introduction of plastic card charges. Their more normal game is following a leader, after siding up the market's response to innovation.

The Midland's move to free banking in 1986 was in part a response to the free banking service provided by smaller competitors such as the Co-operative Bank and the Royal Bank of Scotland. Now that the pendulum looks set to swing the other way, it would not be surprising if the big banks once again restricted free banking to those who maintain a high minimum credit balance in their account, while smaller competitors, whose ranks now include a more versatile group of building societies, offer a completely free current account alternative.

Such competition probably offers a more effective remedy than anything the OFT can do. And in the long run, greater transparency in charges will be healthy for both the banks and their customers.

Mideast impasse

WHEN EXPECTATIONS of rapid progress are raised in Middle East peace negotiations, bitter disappointment can not be far behind. So it has proved in the last 10 days, as Israelis and Palestinians have moved towards a thoroughly predictable impasse in their Washington talks on arrangements for Palestinian self-government in the Israeli-occupied West Bank and Gaza Strip. The latest round started with what seemed to be a fair wind, generated in large part by the election of a more conciliatory Israeli government under Mr Yitzhak Rabin. But the relatively calm and businesslike atmosphere of the bilateral negotiations has served merely to highlight vast differences on matters of substance. Further concessions from both sides will be necessary to avoid a breakdown.

At issue is the body which Israelis and Palestinians agree should be set up to administer the territories during a five-year transitional period. The Palestinians want a fully-fledged authority with legislative powers and control over land; the Israelis have proposed a much more limited arrangement with domestic administrative powers but no say in security, foreign affairs or the running of Jewish settlements.

This is no semantic dispute. It goes to the heart of the aspirations and fears on both sides. The Israelis say that by demanding a

legislative authority, the Palestinians are seeking to pre-empt future negotiations on the final status of the territories and set up the nucleus of an independent state. The Palestinians reply that by circumscribing their self-rule so narrowly and reserving the right to continue building settlements, appropriating land and extending water in the West Bank and Gaza, the Israelis are allowing themselves the scope to consolidate their hold over the territories in perpetuity.

Both sides are missing the immediate point. What they are discussing is a transitional arrangement to enable Israelis and Palestinians to show they can live together free of violence, intimidation and interference. The Israelis need to be assured that a self-governing authority can not constitute a threat to them. Equally, if the word autonomy is to have any meaning, the Palestinians can not be asked simply to administer existing Israeli occupation laws; they have to be given the ability to initiate, or amend, legislation in their own right.

Above all, though, Israelis and Palestinians will have to recognise the need to avoid being completely dogmatic about the ultimate outcome. If they try to predetermine the outcome of final-status negotiations that will only start in three years at the earliest, they will get nowhere.

Baiting the Beeb

IT IS WELL known that broadcasters spend an above average portion of their time honing their skills in malicious gossip. Once a year, they do this in public at the Edinburgh Television Festival, which has just ended.

The prime time slot in this year's event was occupied by Mr Michael Grade, chief executive of Channel 4, who attacked the BBC for its "political appeasement" of the government in pursuit of a new charter based upon continued funding by the television licence fee. He went on to brand the management style of the corporation as "pseudo-Leninist".

It was probably this remark which inspired Mr Marmaduke Hussey, chairman of the BBC board of governors, to dismiss Mr Grade as a "Bourbon in red braces". It was left to one of Mr Hussey's fellow governors to acknowledge that much is wrong with the BBC, not least its system of governance, where there is a serious confusion between regulatory and management functions.

This is an inauspicious beginning to the BBC charter debate, which is to be officially inaugurated shortly by a government green paper. Lenin versus King Louis is hardly a biting for the turn of the 20th century.

The weakness of Mr Grade's position is that he denies the need for change in an era of multi-channel television. Logically, he must

be even more committed than current BBC management to the licence fee and hence to the corporation's longstanding suppliant relationship with government.

If it not possible to identify with similar clarity the weakness of Mr Hussey's position, since in six years of office, he has failed to enunciate one. The BBC, after a laborious exercise in self-examination, has declined to set out an official view about its own future before the green paper. This may be in some circumstances be judged tactically shrewd, but its prime cause is the fact that the BBC has for the past 15 months had a cautious director-general, Sir Michael Checkland, and a director-general designate, Mr John Birt, who thinks the BBC should be moving upmarket and who takes a more robustly interventionist view about the role of senior management. The predictable result has been confusion.

Since the choice of director-general is essentially the most important direct task of the governors, it may well be asked in the light of this botched indecision what this oddest of public sector boards is capable of doing well.

It all underscores the case for moving towards a single regulatory body for British broadcasting, taking in ITV, the BBC and the largely unregulated satellite broadcasters too. That at least was a point well made in Edinburgh:

April may be the cruellest month but, for US airlines, August was a close contender. At the height of the summer travel season, when the industry traditionally lines its coffers, it was instead plagued by fare cuts, tumbling share prices and warnings of poor financial performance for the rest of the year.

In one week alone, Northwest slashed fares by up to 47 per cent on Pacific routes. American Airlines, one of the nation's leading carriers, scrapped a proposal for Delta, the third largest carrier, for a proposed 5 per cent rise in domestic fares. And bankrupt Trans World Airlines stepped up the dogfight over Atlantic fares by offering \$398 (\$201) return tickets from New York, Washington and Boston to various European cities.

On top of this, the finance director at American Airlines - a bellwether for the industry - told analysts that the company would post a heavy third-quarter loss. On Wall Street, airline shares are trading close to their 52-week lows.

The events of this summer, which come against a background of losses, have exacerbated a crisis in the industry and are forcing a rethink in strategy, even among the largest and strongest carriers. Delta has announced "down-sizing" moves, including the loss of about 4,000 jobs - about 5 per cent of its employees - greater use of contract services and more "seasonal" scheduling of flights.

Mr Stephen Wolf, chairman of United, the largest US airline, has also hinted that unspecified "alternative actions" by the Chicago-based carrier might be necessary to reduce expenses, should the industry's economics fail to improve.

Already, capital expenditure plans, which traditionally consume about 15 per cent of a carrier's revenues, have been cut. "Neither we, nor other airlines, can continue spending capital unless we can earn a profit on our investments," says Mr Bob Crandall, head of American Airlines. "Without profits, the airlines and facilities that our customers - and the country - want us to provide simply won't be there."

Such dire warnings are a long way from the goals of industry deregulation, a policy launched in 1978 when Congress decided that airlines should be able to fly freely within the US, charging whatever they liked. The objective was low-cost air travel and an industry driven to efficiency by competition.

Today, air travel is cheap and carriers are certainly cost-conscious. The US Air Transport Association, for example, estimates that air fares have risen 33.4 per cent since deregulation, while consumer prices have gained 108.9 per cent - meaning that air fares have fallen in real terms. This summer's particularly savage fare war took domestic prices back to 1983 levels.

Service quality also appears to have improved - at least according to official statistics. Figures compiled by the US Department of Transportation show travellers' complaints on a declining trend since the late 1980s. The number of on-time arrivals, for example, stood at 82.5 per cent last year, compared with 78.7 per cent in 1988. But all this has been achieved at the expense of profits. Since the start of the 1990s aggregate losses have totalled \$7bn (see graph) and there is little sign of a return to profitability in the immediate future. In only one of the past 10 years has the industry's annual after-tax profit margin topped 3 per

US airlines face a long and difficult journey to recovery, says Nikki Tait

A summer storm that is set to last



US airlines	Operating income	Net income
1991	1990	1990
Delta	\$244.9	(\$8.6)
Eastern	255.7	(74.7)
Northwest	258.1	(172.6)
Southwest	5.1	(18.4)
United	25.9	47.1
Continental	34.6	(237.6)
Trans World Airlines	(501.1)	(331.9)
American	(348.5)	(467.5)
Other airlines	(1,320.6)	(1,840.5)
US airlines	(1,320.6)	(1,840.5)
Delta	34.5	28.4
Eastern	52.5	36.9
Northwest	(8.5)	(11.2)
Southwest	77.5	57.1
United	16.3	17.2
Continental	32.5	25.4
Trans World Airlines	6.5	(12.3)
American	48.3	30.3

NS: This graph shows Pan Am, Eastern and Midway losses

cent. For the period as a whole, the average after-tax profit margin has actually been negative.

The reasons behind the crisis now facing US airlines are complex. Much blame has been put on the Gulf war and the US recession by both the airlines themselves and by industry observers. The Middle East crisis led to sharply higher fuel prices in the second half of 1990; the stagnant domestic economy resulted in a 2.2 per cent fall in domestic traffic last year, the first downturn for 10 years.

But the problems run deeper. Ever since deregulation, which introduced dozens of low-cost competitors, the industry has been in turmoil. In addition to the greater number of competitors, upheaval was created by the development of national "hub" networks, a strategy adopted by the big airlines to combat the new entrants and which led to a process of acquisition and consolidation.

Under the hub system, an airline arranges for flights from different cities to fly into a central "hub" airport at roughly the same time. Passengers then join connecting outward flights. This is plainly efficient; there would be limited demand for a direct service between, say, Detroit and Little Rock. But by funneling passengers who start from a large number of cities through Memphis, for example, there is a good chance of filling the aircraft from Memphis to Little Rock.

To maximise the benefits of this system, carriers sought to expand their domestic coverage - and mergers were a quick method. Sometimes these were relatively painless, as in the 1987 merger between Delta and Western. But, more often, the combining carriers encountered severe problems of integration. Northwest Airlines' takeover of Republic in 1986, for example, was dogged by labour difficulties, operational disruptions and consumer disenchantment.

While this consolidation trend was underway, deregulation and the ready availability of acquisition capital lured a number of financial operators into the industry. These include Mr Carl Icahn at TWA and Mr Al Checchi at Northwest Airlines. As a result, several carriers came under the control of people whose management skills in a difficult industry were untested. At the same time, acquisitions brought billions of dollars of debt to the airlines' balance sheets, a burden which carriers such as TWA, Continental and Northwest are still carrying.

Given these airlines pressing need for cash flow in a market dogged by overcapacity, the outbreak of fare wars was only to be expected. And that is precisely what has happened. This summer, for example, half-price travel was available on most domestic routes. No sooner

had these fares been withdrawn from the market, than 30 per cent was lopped off advance autumn fares.

So how and when will it all end? In theory, corporate Darwinism should take over; airline failures should reduce the overcapacity in the industry. So far, the 1990s have seen the demise of Pan Am, Eastern, Midway and the reincarnated Braniff. The futures of some larger, and similarly distressed carriers - including Continental, Northwest and TWA - are still unresolved.

But in practice the US bankruptcy system provides an obstacle to the process. A company that obtains bankruptcy court protection from its creditors - which Continental, TWA and America West have done - gets relief from most debt payments while it tries to restructure. Since a "dead" airline is worth relatively little (there is a surplus of equipment and aircraft, so only international routes and landing slots tend to attract buyers), creditors have every reason to encourage a reorganisation plan.

But the carrier still needs to earn enough cash to pay its operating bills, often resorting to either asset sales and/or ticket promotions. This has been the catalyst for many of the fare wars, with stronger carriers obliged to match aggressive fare-cutting by their bankrupt rivals.

The current crisis has prompted growing demands for reform by the solvent airlines. "Congress should change the nation's bankruptcy

laws, which have worked badly in every industry," says Mr Crandall of American. Unfortunately, for Mr Crandall and his counterparts, however, there is little prospect of any overhaul of the system.

As in other troubled industries, foreign investment is an alternative solution. The \$750m that British Airways proposes to invest in USAir, for example, is a significant contribution, given the US carrier's \$2bn debts and \$750m of losses in the past two years.

But relief from this source may also be limited. US rules restrict foreigners to 49 per cent of a domestic airline's equity, and 25 per cent of the voting rights. Moreover, globalisation of the airline industry is a two-edged sword.

In contrast with the US domestic market, international travel is still growing, and the stronger US airlines also want to continue their own push into international markets. Many have historically had little exposure overseas. International revenues accounted for a third of the total at United in 1991, and only about 21 per cent at American.

Accordingly, the larger US carriers would like their government to use approval for deals, like the BA-USAir transaction, as a bargaining counter to win concessions abroad for US carriers.

An alternative approach to the industry's problems is presented by Southwest Airlines, the only sizeable carrier to remain consistently profitable in recent years. Based in Dallas, Southwest has specialised in flying direct city-to-city services on popular commuter journeys, rather than funneling flights through a hub and attempting to provide national coverage.

It uses one type of aircraft, the Boeing 737, keeps its costs and fares to a minimum; and regularly attracts the fewest consumer complaints of any leading carrier. Its performance has attracted interest from larger rivals. American, for example, recently said that it might either have to bow out of certain markets or attempt to rival its low-cost operating structure.

For most of the industry, however, the immediate prospect is for more of the same. The fare cuts offered this summer and autumn have probably doomed carriers to sizeable losses in the third quarter of 1992, and the final three months of the year traditionally lose money.

A further round of consolidation is also widely expected. The continuing losses and dwindling cash at TWA is pressuring Mr Icahn, the carrier's owner, its creditors and its unions to negotiate a reorganisation plan under which the creditors and unions would become the leading shareholders. But with some of its international assets already sold, and BA-USAir a potential buyer of others, it seems likely that any "restructured" TWA would be a smaller operation.

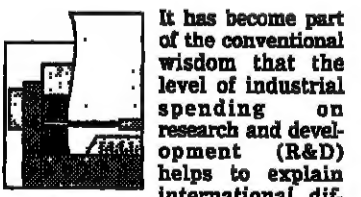
BA is clearly a possible saviour for USAir, and there are still suggestions that Northwest and Continental will eventually combine. Over the summer, however, Continental has received formal investment proposals from two separate Texas-based investors, and from the long-making Air Canada.

Only when this final shakeout is complete, the economy recovers and domestic traffic improves, may the fare wars abate and some semblance of profitability return. The travelling public will probably bemoan the day, but for the US carriers it cannot come a moment too soon.

PERSONAL VIEW

Blind faith in R&D

By David Sawers



It has become part of the conventional wisdom that the level of industrial spending on research and development (R&D) helps to explain international differences in industrial performance, and that one reason for the disappointing performance of British industry is that it spends less than its competitors on R&D.

But these beliefs are not supported by the evidence. The most appropriate measure of industrial effort devoted to R&D is industrially-financed R&D as a percentage of industrial production. As the table shows, Germany and Japan are the only large industrial countries in which industry devotes a significantly higher proportion of its income to R&D than British industry. French and Italian industry have performed well while devoting less to R&D than does British industry. At the level of the nation, there is clearly no simple correlation between industrial expenditure on R&D and growth.

It is naive to imagine that national growth can be closely correlated with research expenditure. Growth depends more on increasing the efficiency with which resources are used than it does on increasing the input of such resources, including R&D. Research activity is only one way in which industry can improve its efficiency; and it is the results of this activity, not the level of expenditure on it that determines its contribution to the growth of industrial efficiency.

One explanation of the pattern of British industry's expenditure on R&D over the years could be that the results of its high expenditure in the 1960s proved commercially disappointing, and that the UK

increased its expenditure in the 1980s when competition intensified. Economists are tempted to use any available figures when comparing the economic performance of nations, even if the figures are not truly relevant. R&D statistics are among the less relevant figures.

The most interesting questions are why companies and industries differ in the success with which they introduce new products and processes to increase sales and reduce costs, and whether changes to the hardware or to the organisation of marketing and production do more to improve efficiency.

Industrially-financed R&D as % of industrial production	1987	1979	1980
France	0.74	0.98	1.30
Germany	1.07	1.25	2.12
Italy	0.41	0.54	0.73
Japan	0.90	1.36	2.38
UK	1.34	1.17	1.41
US	1.15	1.23	1.52

*Previous Year's Figure
Source: OECD

Expenditure on one means of improving the hardware is not a very useful figure in this context. It is all the less useful because decisions concerning which efforts to improve hardware should be called R&D are partially subjective, so that international differences in R&D expenditure may well reflect differences in the interpretation of what it comprises.

Studies of the reasons for international differences in industrial performance therefore need to be analytical and qualitative rather than quantitative. Statistics can only provide a starting point for analysis, not the answers themselves.

It is depressing, given the limited significance of R&D expenditure,

that the Democratic party of the US - along with the Labour party of the UK - places so much emphasis on tax incentives to encourage more spending on R&D.

A company's expenditure on innovative activity, including R&D, is largely determined by the technical opportunities for such activity in its industry and by the intensity of the competition it faces. Tax relief will reduce the cost of R&D, but this reduction is unlikely to increase significantly the expected return.

The British government is trying to encourage firms to spend more on R&D by promoting the publication of research expenditure by individual companies. But the government's efforts to make companies more conscious of their R&D expenditure are likely to cause companies to place more of their activities in this category, which is what the US tax credit appears to have done. This government intervention may therefore make everyone happy without changing anything but the work of the accountants.

If any government wants to improve the performance of its national industries, it should recognise that improvement will depend on getting more output from the available inputs, not on increasing the quantity of the inputs, whether R&D, investment or employment.

Performance is a matter of how firms are managed, which governments cannot directly influence. The most relevant role for government is to improve the quality of the labour input through its influence on the educational system, and to maintain a stable macro-economic climate. Attempts to increase the quantity of R&D demonstrate politicians' failure to analyse the problem and their desire to be seen to be doing something.

The author is an economic consultant.



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	Venue - Cardiff Arms Park		
NOV 28	BARBARIANS v AUSTRALIA	POA	<input type="checkbox"/>
	Venue - Wickenham		
NOV 28	HENNESSY GOLD CUP	\$219	<input type="checkbox"/>
	Venue - Newbury Racecourse		
DEC 8	VARSITY MATCH	\$189	<input type="checkbox"/>
	Venue - Wickenham		
DEC 9	MISS SAIGON	\$119	<input type="checkbox"/>
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Edward Mortimer

A chance to vent spleen



FOREIGN AFFAIRS

"Dix ans, ça suffit. Onze ans, c'est trop." (Ten years is quite enough. Eleven is too much.) That was what the students chanted in Paris, in April 1989. They had failed to get rid of President Charles de Gaulle the previous year, on the 10th anniversary of his return to power. But in 1989 he foolishly held a referendum on a proposed reform (regionalisation) which did not seem to most people a burning necessity. That gave a wonderful opportunity for everyone who was fed up with him to vote against, without having to agree that they were for anybody or anything in particular.

Three years later his successor, Georges Pompidou, held another referendum, on the enlargement of the European Community to admit Britain, Ireland and Denmark. This move achieved its objective of causing a split in the opposition between the pro-European Socialists, already led by François Mitterrand, and the anti-European Communists, already led by Georges Marchais.

When Mr Mitterrand decided to hold a referendum on the Maastricht treaty on September 20, he clearly had the Pompidou precedent in mind rather than the de Gaulle one. Mitterrand too has succeeded in embarrassing and dividing an opposition which contains both fervent Europeans and fervent nationalists, with some of its leaders balanced between the two. He perhaps forgot that he, like de Gaulle in 1969 - and indeed like Mrs Margaret Thatcher in 1990 - has been in power for 11 years.

At least, unlike President de Gaulle, Mitterrand has not presented the issue as a personal vote of confidence in himself, or threatened to resign if it goes against him. He knows well that this would be seen by many as a reason to vote against it. "Our only hope of getting it through is for him to warn that in the event of a 'No' vote he will stay," a senior civil servant said, half jokingly, in June. But it may look as though that may not be good enough.

Last week I heard a French banker, a keen supporter of the president, wonder aloud whether Mitterrand might not yet save the situation by announcing, just before the poll, that he would resign in the event of a 'Yes' vote, his mission of securing Europe's future and France's place in it being at last accomplished.

That was at the annual Aspen Institute seminar on "the US and the world economy", which this year was held in France. The European participants - drawn mainly from the banking and business

French voters may vote "No" on referendum day, but the morning after would be bleak



elite but including senior politicians from France and Italy - were unanimous in hoping that Maastricht would go through, and by large convinced their American interlocutors that they should hope that too. Parallels were drawn between European and North American integration even though (as one American speaker pointed out), the proposed North American Free Trade Association is a very different animal from the EC.

One influential Japanese speaker did observe dryly that both the EC (by excluding agriculture from its "Europe agreements" with Czechoslovakia, Hungary and Poland) and Nafta (by raising the local content requirement for imported cars and abolishing the "maquiladora" free trade zone) appeared to be violating the Gatt rules. But even he went on to argue that the future lay in a worldwide "federation" of regional groups, though he was

A "No" vote would be a body blow to the entire enterprise. Nationalist demons would be unleashed throughout Europe

Maastricht or no Maastricht. Speakers from both sides of the Atlantic reassured each other, and sought to reassure Japanese and other parties present, that no "fortress Europe" or "fortress America" was in prospect, and that regional arrangements, if properly managed, were a step towards the global liberalisation of markets. Perhaps the most telling argument in favour of Maastricht, at least at the Aspen seminar, was that a French "No" vote would make an early breakthrough in the Uruguay Round of trade negotiations much less likely.

unclear about the nature of the group to which Japan itself would belong.

At the same time, the European speakers were acutely aware of speaking for an elite which, irrespective of party labels, had largely forfeited the confidence of the man and woman in the street. The French were in a mood, as one of them remarked, to say not so much "Non" as "merde" to the entire political class.

The precise reasons for this mood are hard for the British observer to grasp. One is inevitably struck by the prosperous and well-organised appearance

of France as compared with Britain. But obviously high unemployment in France has a lot to do with it, especially now that the static condition of the economy offers little hope of early improvement.

The danger of a referendum is that it enables all those who dislike a particular government, or a particular proposal, to gang together and defeat it without having to agree on an alternative. Some of the French politicians campaigning for a "No" vote - notably Mr Marchais and Mr Jean-Marie Le Pen, the National Front leader - are no more likeable than the establishment leaders calling for a "Yes". But that does not seem to matter in a referendum, where victory would not automatically give them power.

Equally, there is much to dislike about the treaty itself. In June, I too gave way to an impulse of Schadenfreude and expressed the hope that Ireland would vote down Maastricht, suggesting that this would clear the decks for a better-designed European union.

Happily the Irish ignored that advice. Events since have confirmed their wisdom. Turmoil in the currency markets has shown how difficult it is for Europe to maintain a fixed exchange rate regime with separate currencies and divergent fiscal policies. Worsening carnage in Bosnia-Herzegovina and the continued isolation of Macedonia have shown how ineffective is European foreign policy so long as every detail of it has to be negotiated between 12 national governments on the basis of unanimity.

Damage limitation exercises after the Danish "No" vote have distracted the EC from the more serious agenda: the Uruguay Round, the accession of European Free Trade Association members, aid to eastern Europe, and the follow-up to the Rio Earth Summit.

Maastricht will not rectify these deficiencies overnight. The convergence necessary for monetary union will take until the end of the decade to achieve. The foreign policy machinery defined in the treaty will be only a slight improvement on the present one, and will in any case need to be recast in 1996 in the light of enlarged EC membership.

But a "No" vote from France, the country that has been in the vanguard from the very beginnings of European construction, would be a body blow to the entire enterprise. Nationalist demons would be unleashed throughout Europe, and much that has already been achieved would begin to unravel. In a world of nation-states, we might all be forced to choose between accepting German hegemony and forming an anti-German coalition: a choice which, for 40 years, French leaders have striven skilfully to avoid.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL

Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

'Visionary' approach to defusing the sterling crisis

From Mr Duncan Heenan.

Sir, The current sterling crisis once again points up the blindness of the City and the government to the "real economy". The long-term value of a currency is determined by the relative supply and demand for it, arising from the flow of trade. The "hot money" of capital flows and arbitrage reflects only the short-term exploitation of differences and bears little relation to the underlying strength of the economy in the longer term. To try to counteract long-term trends with short-term weapons is merely to store up bigger problems for the future.

A more visionary approach than fiddling with interest rates or criticising the exchange rate mechanism (ERM) would be to take the ERM quickly forward to the stage of a common European currency. Exchange rates within Europe would then cease to be a factor in economic management, and interest rates would be influenced by an institution with a proven record of nurturing the "real economy" - that is, the Bundesbank.

I fear that this view will be shared by few in the City, however, as too many of their livelihoods depend on the retention of these cumbersome national differences in a world which has outgrown them.

Duncan Heenan,
Spring Cottage,
21 Gotherington Lane,
Bishops Cleeve,
Chiltenham,
Gloucestershire GL53 4EN

Promotion of science beyond the media circus

From Prof Peter Day.

Sir, Your leader writer ("How to advance British science", August 28) is right to diagnose the task of expounding the scientific view of our world as too important and pervasive to encapsulate in one week's media circus each year, of the kind that traditionally accompanies the meeting of the British Association. The need to explain the world we inhabit is great, and our efforts to do so are continuous, but I am sorry that you succumb to the view that what is not universally visible in the media does not take place.

In particular, your leader writer's remarks do less than justice to an extensive and successful programme of lectures, master classes and teachers' workshops that fill our historic Lecture Theatre nearly every weekday throughout the school year. Since last autumn some 20,000 young people have had the chance to watch experiments and hear accounts of subjects as diverse as electric sparks and the movements in the earth's crust.

As to co-operation between the Royal Institution and the

British Association, you need look no further than the contribution that we have traditionally made to the BA meeting itself in the form of a repeat performance of one of our celebrated discourses; this year the show put on by Michael and Wendy Gluyas on sound and music was a highlight of the week in Southampton, with 100 or so people being turned away from the door.

The RI and the BA co-operate closely, both in organising their own activities and in contributing, with the Royal Society, to the work of the Committee on Public Understanding of Science (COPUS).

What we do is in many respects complementary. Whether the over-riding cause that we both serve - of bringing the public to awareness of the power and limits of science as a way of making sense of our world - is best served in unity or diversity, is something we will both continue to keep in review.

Professor Peter Day,
The Royal Institution of Great Britain,
21 Albemarle Street,
London W1X 4BS

A proven model for schools

From D V Bennett.

Sir, I read with interest your editorial on education ("Exam results", August 20) and was curious as to why you choose the International Baccalaureate as a proven model.

May I suggest that you obtain some information concerning the European Schools in Europe and their already accepted and well-known European Baccalaureate.

Between 60 and 70 per cent of the students in these schools are children of those working in European or other international organisations in Europe. The remainder have parents who are not connected with the European/international civil service.

The first European School was started in Luxembourg in the 1960s. Today, their stringent examination requirements are appreciated by many nationalities throughout Europe. This system has the strong support of parents and students, unusual these days.

D V Bennett,
10a Avenue des Genets,
1640 Rhode St Genes, Belgium

Mrs Quayle and 'real' options for women

From Ms Eileen M O'Connor.

Sir, At the Republican national convention, Mrs Marilyn Quayle stated that though a career was a real option, "most of us love being mothers or wives, which gives our lives a richness that few men or women get from their professional accomplishments alone". ("Discordant tones over family values", August 20).

Has it occurred to Mrs Quayle that many women with, dare I say careers, lest I be labelled a feminist, do not have a choice as to whether or not they work? For some women it is an actual financial need.

Where is it written that being a mother, a wife and a professional are mutually exclusive?

Please do not speak for all of us, Mrs Quayle. You may represent a majority of the woman on Walton's mountain, but I hardly think you represent all American women in 1992.

Eileen M O'Connor,
20 Edgewood Road,
Glen Ridge,
New Jersey 07088
USA

Effect of house price changes must be reconsidered

From Mr Brian Brown.

Sir, Edward Balls' summary of interest rates and inflation since 1925 (August 20) clearly shows the high real interest rates that have prevailed in the UK economy over the past decade.

Nevertheless, for most of the 1980s, for many people, and for a significant segment of the

UK economy, the interest differential that mattered was the difference between base rate and the annual change in house prices.

On this measure, interest rates throughout much of the 1980s were negative. The change came at the end of that decade, as falls in house prices and increases in base rate led

to an exceptional rise in "real" interest rates according to this measure - possibly the highest "real" interest rates in history.

Such considerations were largely irrelevant before the 1980s because consumer credit was not freely available against the security of houses and property or otherwise.

However, should we not now find a way of allowing for the effect of house price changes if we are to arrive at a realistic picture of what is going on?

Brian Brown,
Mulberry House,
Garson Road,
West End,
Essex,
Surrey KT10 8LN

OBSERVER

All change at Heineken

It's changing of the guard time at Europe's big brewers. Guinness's Sir Anthony Tennant steps down at the end of the year and now Holland's Freddy Heineken is reshuffling the pack at his family-controlled brewery.

But while the transition at Guinness is proceeding smoothly, Heineken, Europe's largest brewing group, is being more adventurous. It has appointed Karel Vuursteen, 51, a former chief executive of Philips' US lighting operation. He takes over the chairmanship of Heineken's executive board next April.

Last year Heineken hired an ex-Volvu man, Leendert Schouten, to run its finance side, and Vuursteen's promotion is an even clearer sign that Heineken is intent on shaking off its image as a cosy family-run company. Although the jazz-playing, billionaire chairman retains considerable influence, outsiders believe that Vuursteen's appointment bears the hallmark of Gerard van Schaik, who took over from Freddy Heineken in 1989.

"In spite of van Schaik's gentle and informal manner, he is the one making the decisions", says one long time Heineken watcher. Under his short stewardship, Heineken has made more money even though it has sold less beer. However, van Schaik is a Heineken veteran, whereas Vuursteen has only been there just over a year.

Tennis date

Noblesse oblige to the Non-Aligned Movement conference have been making their entry to Jakarta in a variety of ways. The trade arrived virtually

unnoticed in an unmarked white airplane, while the Sultan of Brunei, the world's richest person, jetted in on his own jumbo.

While most heads of state are staying in the Jakarta Hilton, the Sultan has opted for the Grand Hyatt, where he is understood to have rented a mere four floors. However, the Hilton will be missing another well-known guest. Libya's Colonel Gaddafi has decided to stay at home. This will be good news for tennis players since it will free up court Number four which had been reserved for his tent.

Discounting

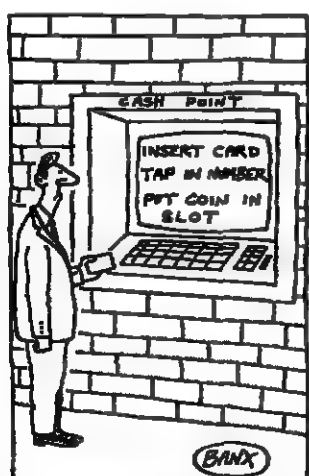
Sir Tom Cowie's failure to win control of rival motor dealer Henlys in a hard fought £32m bid could be put down to the fall in the stock market or sympathy for the under-dog on the part of Henlys' shareholders. But perhaps his choice of advisers played a part.

Sunderland-based Cowie employed Noble Grossart, the Edinburgh merchant bank, and Dickinson Dees, a Newcastle-based lawyer. It brought in an external FR firm halfway through the campaign. It estimates its costs at around \$500,000 to \$650,000. "We drive a hard bargain", boasts Gordon Hodgson, Cowie's chief executive.

Henlys fees, by contrast, are in the \$250,000 to \$300,000 region. But then that may not be such a high price to pay if it helps secure the firm's continued independence.

Fergie factor

Meanwhile, another casualty of current market conditions has been a new issue for Sleepy Kids, the US-listed animation company. Having bought the film and



merchandising rights to the Duchess of York's "Budgie the Little Helicopter" books, Sleepy Kids has had a spot of bother refinancing itself.

It has only raised half what it hoped for through a share placing and its shares have gone to a discount. In spite of the adverse publicity surrounding the Duchess of York, Sleepy Kids is adamant that its disappointing performance has nothing to do with Her Royal Highness' recent troubles. It blames the perilous state of the markets.

However, John Bryan, the Duchess' financial adviser on the deal, must feel proud that this time he seems to be earning his keep.

Showtime

Brazil's diplomats are facing increasing difficulty matching their beleaguered President Fernando Collor's appetite for foreign travel - 18 foreign trips in 2 1/2 years - with countries still keen to receive him.

However, Observer hears that Collor is insisting on putting in an appearance at the UN general assembly in

three weeks time. By tradition Brazil provides the first speaker in the general debate and while Collor could have sent his foreign minister, his absence from the international stage would not have looked good back home.

In the event the UN's diplomatic gossip cannot help noting that the first speech at the general assembly will be given by a president facing impeachment, while the second speech will be given by a US president facing defeat.

Name game

The fallout from the break-up of Yugoslavia is having some strange effects in distant parts of the world. The Australian Soccer Federation, eager to stamp out occasional outbursts of thuggery among spectators, has ordered clubs to drop their ethnic names, ignoring impassioned pleas for a reprieve.

The league says the ruling has provoked "a lot of emotion" among the clubs, many of which rely on support from specific ethnic minorities to pay the bills. The affected clubs include Sydney and Melbourne Hellas, South Melbourne Hellas, and Preston Makedonia.

The league has yet to decide whether Parramatta Melita Eagles derived its name from the Maltese community which provides its main support. However, Sydney Marconi will be allowed to keep its name, in spite of its Italian overtones. The league says the club was named after the inventor.

Last laugh

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INTERNATIONAL COMPANIES AND FINANCE

Two European insurers to scale back operations

By Richard Lapper in London and David Brown in Amsterdam

TWO LEADING European insurance companies are to scale down parts of their international insurance and reinsurance business.

Internationale Nederlanden, the Netherlands' biggest insurer, is to stop writing new business at its Folkestone, UK-based Orion subsidiary, which specialised in aviation and marine insurance in the London market.

Skandia, Sweden's largest insurer, announced that it was seeking to sell its US and European reinsurance businesses.

ING and Skandia are concentrating on the development of less volatile personal lines (home and motor) and life insurance.

The ING subsidiary, Orion, has been badly hit by intense

rate competition and heavy losses in the London marine and aviation market. Orion, acquired by its Dutch parent in 1976, had been a market leader in aviation business.

London market operations are being closed although some of the group's 70 staff will be retained to handle claims on business that has already been written.

ING said that it is negotiating with a potential buyer the sale of Orion's personal lines and health insurance business.

After investment income losses amounted to £48.8m (\$97m) in 1990 (compared with a premium income of \$97m) and to £26.3m in 1991 (compared with a premium income of £108m). In 1990 claims on marine business exceeded premiums by over 100 per cent.

ING said that the company "was too small in relation to the size of the UK market. We

have been trying to make the company profitable for some time. But analysts showed it was too small to be viable."

Skandia, which has been hard hit by losses in its investment in real estate, said it is "exploring possibilities to sell its New York-based reinsurance operation through an initial public offering".

The group is looking to find an industrial buyer for its Stockholm-based reinsurance operation (Reinsurance Europe & Overseas), following the breakdown of plans to sell the group to stricken Norwegian insurer, Uni Storebrand, earlier this year.

"The current reinsurance activities will thus no longer be part of our core operations," said Mr Bjørn Wotrath, chief executive.

Skandia reported an operating loss of SKr344m (\$67m) last week.

Swiss armaments group back in black

By Ian Rodger in Zurich

OERLIKON Bährle, the Swiss armaments, engineering and shoe retailing group, returned to profit in the first half for the first time since 1985.

Net profit was a nominal SF5.3m (\$4.24m) on sales up 10 per cent to SF1.6bn. In the full year for 1991 the group recorded a SF187m loss and incurred restructuring costs of SF700m.

Mr Hans Widmer, the chairman who was brought in last April to rescue the group, forecast that cash flow in the full year would reach more than SF200m and the group would be in profit.

Net debt stood at SF1.72bn at the end of June, down SF95m since the end of last year, and the manpower has been cut from 26,437 at the beginning of 1991 to 16,487.

Mr Widmer said the group's focus had shifted to rebuilding its businesses. New orders in the first half in the civilian businesses were up 9 per cent to SF1.3bn and the Contraves military business, specialising in anti-aircraft missile systems, received a further SF1.1bn in orders.

Among the group's divisions, the Contraves business remained the biggest loss-maker with a SF75m operating loss on sales of SF557m in the first half, attributable mainly to a contract in Canada.

Sales of the Bally shoe subsidiary were up 9 per cent to SF454m and operating profits were SF733m.

Balzers, the vacuum pump and anti-wear coatings group, had a SF42m operating profit on a 7 per cent rise in sales to SF230m.

Investor also announced that Saab-Scania, the Swedish vehicle and aerospace group which it owns outright, achieved an increase in its first-half profits (after financial items) to SKr1.26bn from SKr664m. Net sales fell by 8 per cent over the same period to SKr13.39bn from SKr14.82bn.

There was a substantial improvement in the group's order book to SKr23.9bn from SKr13.9bn, mainly due to the

Investors welcome changes at SBC

Ian Rodger looks at events on the inside of an outsider from Basle

SWISS BANK Corporation officials said yesterday that the top level executive changes planned for next spring were merely "normal". However, investors felt this was an understatement and drove the shares higher.

This was against the trend that prevailed for other leading banks and helped recover some of the ground that SBC's shares have lost this year.

In Swiss bank management practice, the chairman of the executive board has overall executive responsibility, so the appointment of Mr Georges Blum, a tough commercial banker, to this post is the most important of the changes. But some analysts suspect that the thoughtful Mr Walter Frehner, who moves up to become chairman of the supervisory board, will be more active than Mr Franz Galliker has been.

"I think they are trying to impose stricter quality control

over lending," says Mr Hans Kaufmann, banking analyst at Bank Julius Baer in Zurich. Mr Beat Philipp, banking analyst at Bank Vontobel in Zurich, foresees a renewed concentration of power at the centre.

Historically, SBC is the most international of the Swiss banks, but it has had more than its share of problems overseas in the past few years.

Apart from large problem loans in the US and UK, its acquisition of the second division brokerage Savory Millin in London in 1986 turned out to be an expensive failure. The same could be said for its plunge into the French market with its purchase of control of Banque Stern in 1987.

On the other hand, the association SBC formed with the Chicago derivatives house, O'Connor Partners, last year has so far been a resounding success, and the bank has put a high priority on developing



Walter Frehner: expected to be more active

its international swaps and options business.

Then there is image. Among the three big Swiss banks, SBC has always seemed the hardest for analysts to understand. Union Bank of Switzerland is

the predictable but steady giant with an aura of military might. Credit Suisse is the bank of the Zurich establishment which has transformed since the early 1970s into a shrewd global investment bank. But SBC, the outsider from Basle, has, say analysts, no clear image or personality and seems to change strategy with disquieting frequency.

These weaknesses appear to be reflected in SBC's share prices. At yesterday's SF243 close, the bearer shares were only about 6.5 times estimated 1993 earnings and yielded more than 6 per cent. "Everyone is too negative on this bank," said Mr Kaufmann, pointing out that it has made very good profits in the past two years in spite of having to make large loan loss provisions.

That is probably the message that SBC executives, who meet financial analysts in London today, will try to put across.

Tabacalera 4.8% ahead at half time

By Tom Burns in Madrid

TABACALERA, Spain's state-controlled tobacco manufacturer and distributor which has a near-monopoly status in the domestic market, raised its first-half pre-tax profits by 4.8 per cent to Ptas.9.7bn (\$106.6m).

Income from tobacco sales and also from monopoly revenue earners such as state paper, including postage stamps, increased by 5.3 per cent in the first six months of 1992 compared with same period last year.

Alusuisse-Lonza declines but expects full-year rise

By Ian Rodger in Zurich

ALUSUISSE-LONZA, the Swiss aluminium, specialty chemical and packaging group, said net income tumbled 23 per cent in the first half to SF68m (\$67.4m) but forecast a 30 to 40 per cent rise in net income for the full year.

Mr Theodor Tschopp, chief executive, said the group, formerly concentrated in aluminium, was seeing the first fruits of its recent diversification.

The group had been able to increase operating margins in its chemicals and packaging divisions, compensating for

falls in the aluminium division due to oversupply in world markets. Group sales rose 6 per cent to SF3.3bn, with aluminium sales up 2.2 per cent to SF1.8bn. Chemical sales rose 5.5 per cent to SF791m. A-L Packaging sales were up 6.1 per cent to SF655m.

Mr Tschopp said no upturn in market conditions was expected in the second half in the primary aluminium and other commodity sectors. The large forecast improvement in profit for the full year would be realised mainly due to a poor result in last year's second half.

Deutsche Bank purchase

DEUTSCHE Bank is extending its reach into the insurance sector with the purchase of a majority stake in the family-owned Deutscher Herold Verlag company, writes Andrew Fisher.

Mondadori lifts parent company profits

MONDADORI, the Italian publishing group controlled by Mr Silvio Berlusconi's Fininvest concern, confirmed its continuing recovery by raising parent company profits before tax and extraordinary items to L.13.2bn (\$3.04bn) in the first half of this year, against a loss of

L.13.7bn in the same period last year, writes Hagl Simonian.

Results at subsidiary companies, which had lost L.2.3bn in the first half of 1991, also improved sharply, with pre-tax earnings rising to L.1.9bn in the first six months of this year. Consolidated sales for the

group, which was subject to a battle for control between Mr Berlusconi and Mr Carlo De Benedetti, rose by 15.9 per cent to L.87.7bn.

Net debt at Mondadori fell to L.95.6bn from L.98.6bn. Fininvest controls almost 80 per cent of the group.

First-half reverse for Wallenberg company

By Robert Taylor in Stockholm

INVESTOR, the Swedish investment company controlled by the Wallenberg family, reports a SKr2.08bn (\$404.7m) first-half profit (after financial items), which compares with SKr2.64bn for the same period of 1991.

The company's share portfolio was valued at SKr22.1bn, of which SKr6.82bn derived from its stakes in Astra, Sweden's pharmaceuticals conglomerate and SKr3.85bn from Stora, the largest forestry group in Europe.

Investor also announced that Saab-Scania, the Swedish vehicle and aerospace group which it owns outright, achieved an increase in its first-half profits (after financial items) to SKr1.26bn from SKr664m. Net sales fell by 8 per cent over the same period to SKr13.39bn from SKr14.82bn.

There was a substantial improvement in the group's order book to SKr23.9bn from SKr13.9bn, mainly due to the

Lufthansa confirms jobs and cost-cuts programme

By Andrew Fisher in Frankfurt

LUFTHANSA, the loss-making German national airline, hopes to improve its results by DM700m (\$500m) a year from 1993 through improved marketing and more flexible pricing, as well as making big savings through the job and operational cuts agreed this week.

Its supervisory board approved the employment and cost-cutting programme put forward by Mr Jürgen Weber, chief executive, to haul the airline out of the red. Lufthansa made a pre-tax loss of DM542m in the first six months of this year, 66 per cent higher than in the same period of 1991.

The airline confirmed its plan to shed 6,000 people over the next two years after 1,800 in 1993. This will be a cut of 15 per cent on the 60,000 at the airline, although the whole group has a labour force of some 80,000. Cuts in management would be especially deep. The total impact of its measures could be up to DM300m a year from 1995.

Lufthansa officials said concessions by the unions, including a one-year pay freeze and more flexible pay structures and working conditions, represented a marked change from the high wage demands made throughout industry earlier this year.

The airline reached agreement with its two main unions, the DAG white collar union and the OTV public sector union, on Monday night.

It said the favourable pay terms meant its new Lufthansa Express domestic operation would be a division of Lufthansa and not a separate company with lower pay levels than the rest of the airline. It threatened to take the latter move if unions did not go along with Lufthansa's requests for wage savings.

Lufthansa's financial situation is more acute than at most big German companies. It must now retrench in line with the tougher economic and airline environment. Mr Weber said operating losses this year would be around DM1.2bn.

INVITATION TO TENDER FOR THE HIGHEST BID FOR THE SEPARATE PURCHASE OF THE PRODUCTION UNITS AND OTHER ASSETS OF "HELLENIC CHEMICAL PRODUCTS & FERTILISERS COMPANY SA", of Athens, Greece.

"HELENIC CHEMICAL PRODUCTS & FERTILISERS COMPANY SA", Administration of Assets and Liabilities, in its capacity as Liquidator of "HELLENIC CHEMICAL PRODUCTS & FERTILISERS COMPANY SA", of 20, Amfissa Ave, Athens, Greece (the "Company"), which has been declared by decision No. 4285/1992 of the Athens Court of Appeal, under the status of special liquidation according to the provisions of Law 1992/1992, invites tenders for the highest bid by submission of sealed bidding offers for the separate purchase by public auctions the "Assets" of one or more of the production units and other assets of the Company, defined by the Athens Court of Appeal as follows:

PRODUCTION UNITS AND OTHER ASSETS OFFERED FOR SALE (first description)

- 1. DRAPETSONA INDUSTRIAL COMPLEX - UNIT (1st Auction):** The Unit is built on an estate of 28,000m² owned by the Company and located by the sea in Drapetsona, Piraeus and is served by exclusive port facilities. It includes sectors for fertilisers, for sulphuric acid and phosphoric acid, for chemicals, for steel pipes and for agricultural chemicals. The Unit is in operation with a personnel of 810 employees.
- 2. KASSANDRA MINES (2nd Auction):** The mines are located in the area of the village of Strandou and Chrysiotis in the Chalkidiki Peninsula (northern Greece) and are served by port facilities. The mines include 1,784,000m² of land owned by the Company, houses and two differential stations are planned for related activities with a capacity of 700,000 and 400,000 tons respectively with certain facilities are reserved of more than 10 million tons and possibly 7 more million tons and, in addition, 11 million tons of granite, 4 million tons of chlorophyll, and 1.5 million tons of manganese ore. The Company holds mining licenses over a total area of 250,000m². The mines are in operation with a personnel of 1,000 employees.
- 3. LITHAKIO QUARRIES (2nd Auction):** In the quarrying sector the Company maintains a similar inventory of a variation known as "Lithakio" and two plans for the processing of rubble blocks of a capacity of 15,000m³ situated near the village of Hanioti in Polipontissa on coastal land of 100,000m² including houses of a total covered area of 6,840m² and offices and stores of a total covered area of 900m². The quarries are in operation with a personnel of 10 employees.
- 4. KIDONI IN CINO SA (4th Auction):** Nine thousand (9,000) registered shares in the Greek company "Chemical Industries of Northern Greece S.A." being 10% of the share capital thereof.
- 5. REAL ESTATE PROPERTIES (5th-7th Auction):** (a) 28,000m² of land within and 172,000m² outside the territorial limits of the Yalova Area (Province of Macedonia); (b) 34,000m² of land in the Epirus Industrial Zone; and (c) 14,000m² of land in the Epirus (Alone) region outside the "town plan".
- 6. REMAINING ASSETS OF THE COMPANY (8th Auction):** The remaining assets of the Company, which are offered for sale as a single whole, include a portfolio comprising assets in various Greek companies, various mining licenses, real estate properties and other assets.

OFFERING MEMORANDUM-FURTHER INFORMATION: Interested parties may obtain an Offering Memorandum for each of the above described production units and other assets, an Information Memorandum for the Kassandra Mines (prepared by Citibank, N.A. financial adviser to the liquidator) and any further information, upon execution of a confidentiality agreement.

TERMS AND CONDITIONS OF THE AUCTIONS

- 1. The Auctions shall take place in accordance with the provisions of article 484 of Law 1992/1992, the terms and conditions set forth herein and the Terms and Conditions of Sale contained in the respective Offering Memorandums. Such provisions and other terms and conditions shall apply irrespective of whether they are mentioned herein or not. Submission of bidding offers shall mean acceptance of such provisions and other terms and conditions.**
- 2. Bidding Offers:** For the participation in each of the Auctions interested parties are hereby invited to submit bidding offers, not later than the 25th September 1992, 15:00 hours, as follows: (i) For each of Drapetsona Industrial Complex (1st Auction), the Stocks in CINO SA (4th Auction) and the plots of land (5th-7th Auction) to the Athens Ministry Public Auctions Department, address: 18 Pireus St, Athens, tel: +30-1-022.51.81 or 581.87.32; and (ii) For each of "Kassandra Mines (2nd Auction) and the Remaining Assets of the Company (8th Auction)", to the Athens Ministry Public Auctions Department, address: 10-12, Ippokratous St, Athens, tel: +30-1-321.95.83 or 324.21.32. Bidding offers submitted later than the prescribed time limit, as referred to hereinabove, shall neither be accepted nor considered. The offers shall be binding until the adjudication.
- 3. Letters of Guarantee:** Bidding offers must be accompanied by letters of guarantee, issued in accordance with the draft form of letter of guarantee, contained in the respective Offering Memorandums, by a bank legally operating in Greece and valid until the adjudication. The amounts of the letters of guarantee must be as follows: (a) for Drapetsona Industrial Complex (1st Auction): drs 250,000,000; (b) for Kassandra Mines (2nd Auction): drs 150,000,000; (c) for Heraklion Quarries (2nd Auction): drs 40,000,000; (d) for each of the plots of land (5th-7th Auction): drs 40,000,000 and the remaining assets of the Company (8th Auction): drs 40,000,000. Letters of guarantee shall be returned after the adjudication. In the event of non-compliance with paragraph 1.1 above, the letters of guarantee shall be forfeited as a penalty.
- 4. Submission:** Bidding offers together with the letters of guarantee shall be submitted in sealed envelopes. Submission shall be made in person or through a duly authorised agent.
- 5. Envelopes containing the bidding offers shall be unopened by the respective Houses, in their offices, at the addresses mentioned above, on the 28th September 1992, at 11:00 hours. Any party having duly submitted a bidding offer shall be entitled to attend and sign the deed attesting the opening of the bidding offers.**
- 6. As highest bidder shall be considered the participant whose offer will be judged, by the 5% of the Company's creditors (the "Creditors"), in their absolute discretion, upon suggestion of the liquidator, to be in the best interest of all of the creditors of the Company.**
- 7. The liquidator shall give written notice to the highest bidder to appear on the date and place mentioned therein and execute the contract of sale in accordance with the terms contained in his bidding offer and/or any other improved terms which may be suggested by the Creditors and agreed upon. Adjudication shall be deemed to take effect upon execution of the contract of sale.**
- 8. Mention is hereby made that special additional terms shall apply in respect of the sale of each of the Drapetsona Industrial Complex (1st Auction), (b) Kassandra Mines (2nd Auction), and (c) Heraklion Quarries (2nd Auction), in view of the fact that said production units are in operation and will be sold as such and that the current assets are subject to daily variation. Such special terms are included in the "Terms and Conditions of Sale" contained in the respective Offering Memorandums for each auction and relate to the consideration of the bidding offers in relation to the value of the current assets, the transfer of the current assets and a possible arrangement in respect of the variation of the current assets during the period between the evaluation of the offers and the execution of the contract of sale.**
- 9. All costs and expenses of any nature in respect of the participation and the transfer of the assets shall be exclusively borne by the participants and the purchaser respectively.**
- 10. The liquidator and the Creditors shall have no liability or obligation whatsoever towards the participants in relation to the evaluation of the offers or the replacement of the highest bidder or any decision to reject or cancel any of the Auctions or any decision whatsoever in connection with the proceedings and the ending of the Auctions. The liquidator and the creditors shall have no liability for any legal or actual damages of the participants. Submission of bidding offers shall not create any right for adjudication nor the participants shall acquire any right, power or claim from this invitation and/or their participation in any of the Auctions against the liquidator and/or the Creditors for any reason whatsoever.**
- 11. This invitation has been drafted in Greek and translated in English. In any event the Greek version shall prevail.**

For obtaining the Offering Memorandum and for any further information please apply to: The liquidator's representatives Messrs Demis and Andreas Zervas, address: 20 Amfissa Ave, Athens 105-07, tel: +30-1-022.75.70, fax: +30-1-022.11.03. In respect of the Kassandra Mines, to the liquidator's financial adviser Citibank, N.A. (Athens Branch), address: 8, Othonos, ATHENS 105-47, tel: +30-1-324.08.25, fax: +30-1-324.32.77. Anna Vassiliou Talliades, Vice President.

3i International B.V.
(Formerly known as Investors in Industry International B.V.)
£125,000,000
GUARANTEED
FLOATING RATE NOTES 1994
FOR THE THREE MONTH PERIOD
28TH AUGUST, 1992 TO 30TH NOVEMBER, 1992

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 10% per cent. per annum and that the interest payable on the relevant interest payment date, 30th November, 1992 against Coupon No. 20 will be £276.09 from Notes of £10,000 nominal and £27.61 from Notes of £1,000 nominal.

S.G. WARBURG & CO. LTD.
(Agent Bank)

WOOLWICH
- Building Society -
£33,000,000
Subordinated floating rate notes due 2001

Notice is hereby given that the notes will bear interest at 11.9125% per annum from 28 August, 1992 to 26 February, 1992. Interest payable on 26 February, 1992 will amount to £5,339.93 per £100,000 note.

Agent: Morgan Guaranty Trust Company
JPMorgan

MANUFACTURERS HANOVER TRUST COMPANY
£75,000,000
Floating Rate Subordinated Capital Notes due 1994

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest for the Interest Period 28th August, 1992 to 30th November, 1992 has been fixed at 10% per cent. per annum. The Coupon Amounts will be £198.05 for the £5,000 denomination and £1,980.46 for the £50,000 denomination and will be payable on 30th November, 1992 against surrender of Coupon No.31.

CHEMICAL BANK
Agent Bank

FOF (BERMUDA) LTD
£15,000,000
FLOATING RATE NOTES DUE 1999

Notice is hereby given that the interest rate for the Interest Period from 1 September 1992 to 1 March 1993 will be 10% per annum. The Notes will carry an interest rate of 3.8625% per annum.

CHEMICAL BANK as Agent Bank
JPMorgan

Mortgage Funding Corporation No 2 Plc
£115,000,000 Class B-1
£11,000,000 Class B-2
Mortgage backed floating rate notes August 2023

For the interest period 28 August, 1992 to 30 November, 1992 the Class B-1 notes will bear interest at 10.55% per annum. Interest payable on 30 November, 1992 will amount to £2812.30 per £100,000 note. The Class B-2 notes will bear interest at 11.125% per annum. Interest payable on 30 November, 1992 will amount to £2857.24 per £100,000 note.

Agent: Morgan Guaranty Trust Company
JPMorgan

To the holders of
Mortgage Capital Trust I
Collateralized Mortgage Obligations, Series A
Class A-1 Bonds Due 1st June, 2017

Notice is hereby given that the interest rate on the Class A-1 Bonds for the interest period 1st September, 1992 through 1st December, 1992 is 4.10% per annum.

By: Bankers Trust Company, as Trustee.

Notices were sent to Warrant holders on 18th August, 1992. This advertisement therefore appears as a matter of record only.

To the holders of Warrants in

GT Chile Growth Fund Limited

FINAL SUBSCRIPTION RIGHTS

- On 1st October 1992, Warrants become exercisable to subscribe for the Ordinary Shares of the Company. This is the final opportunity to exercise the Warrants.
- The subscription price is US\$10.00 per Share. At 14th August 1992 the middle market price, according to the Stock Exchange Daily Official List, was US\$20.63.
- Warrant holders must inform the Custodians of their Warrant Certificates as to their intentions and instruct them to send the completed certificates to the Registrar of the Company at the address below by 1st October 1992 at the latest.
- Subscription monies are due on application and should be paid as follows:
Bank of Bermuda (New York) Limited,
350 Park Avenue, New York, New York 10022, USA.
CHIPS UID 005584
FEDWIRE ABA 026009946
F/O The Bank of Bermuda Limited,
Hamilton, HM11, Bermuda A/C # 800008
for further credit to GT Chile Growth Fund
A/C # 1002 13304
Attn: Dave Sharrin
- In the event of the loss of a Warrant, written application should be made as soon as possible to the Registrar of the Company for a letter of indemnity for completion and return by the Warrant holder.
- Ordinary Shares issued on the exercise of subscription rights will be allocated pro rata later than 15th October 1992, effective from 1st October 1992.
- The Company will apply to The Council of the Stock Exchange for new shares to be admitted to the Stock Exchange Daily Official List not later than 15th October 1992.
- New shares will rank pari passu with existing shares in all respects after 1st October 1992.
- If any subscription rights have not been exercised the Company shall appoint a Trustee by 31st October 1992 who, within 7 days following that date, shall exercise such subscription rights as have not been exercised on the terms on which the same could have been exercised on 1st October 1992, and sell the Ordinary Shares acquired on such subscription, provided that in his opinion the proceeds of such sale after deduction of all costs and expenses incurred by him will exceed the subscription price and distribute pro-rata the proceeds less the subscription price and such other costs and expenses to the persons entitled thereto by 1st December 1992, provided that emendations of under US\$5.00 shall be retained for the benefit of the Company. Subject thereto, all subscription rights shall lapse on 22nd October 1992.
- The exercise of warrants will constitute an acquisition of securities for the purposes of capital gains tax. Shareholders who are in doubt as to their tax position should consult their stockbroker, bank manager, solicitor, accountant or other professional adviser authorised pursuant to the Financial Services Act 1986.

2nd September 1992

David T Smith, Secretary The Bank of Bermuda Limited,
Bank of Bermuda Building, 6 Front Street, Hamilton, HM11, Bermuda.

£65,000,000
CARPS III Limited
Secured Amortising Floating Rate Notes due 1999

For the three month interest period August 28, 1992 to November 30, 1992, the rate has been determined at 10.825%. The interest payable on the relevant interest payment date November 30, 1992 will be £2,257.00 per £20,000.50 principal amount of Notes.

By: The Citibank Trust Co., N.A. London, Agent Bank
September 1, 1992

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INTERNATIONAL COMPANIES AND FINANCE

Total disappointments with 47% decline in first half

By Alice Rawsthorn in Paris

TOTAL, one of France's largest oil groups, saw its net profits fall by 47 per cent to FF1,911bn (\$406.3m) from FF2,511bn in the first half of the year. This was mainly due to depressed refinery prices, squeezed margins and the impact of the dollar's decline against the European currencies.

The interim results were well below the expectations of the Paris oil analysts, who had been forecasting first-half profits of between FF2.2bn and FF2.4bn.

The disappointing figures from Total reflect the general trend among large French companies, which have recently released a series of lacklustre

sales and profit figures for the first half.

Total's shares have fallen sharply on the Paris stock market in recent weeks on concern about the implications of the continuing decline of the dollar.

They slipped again yesterday, falling FF1.15 to FF207.3, compared with FF230, the price at which the French government sold a FF9.5bn stake in the group in June. The shares were unaffected by the first-half figures which were published after the stock market closed.

Group sales fell to FF68.76bn from FF69.58bn during the first six months of the year.

Operating income slipped to

FF3.4bn from FF5.77bn and cashflow to FF5.29bn from FF7.61bn. Earnings per share were reduced by more than half to FF3.0 from FF7.8.

The worst affected area of Total's activities was refining where operating income declined dramatically to FF932m from FF9.08bn. This was partly due to a "significant decrease" in European refining margins, which more than halved from an average of \$5.2 a barrel in the first half of 1991, to an average of \$2.1 in the corresponding period this year because of weak demand and high stocks.

Exploration and production sustained a slight decline in operating income to FF1.31bn from FF1.42bn.

Tomson Pacific under investigation

By Simon Davies in Hong Kong

AN OFFICIAL investigation has been launched into the activities of Hong Kong's Tomson Pacific Group, which is headed by Macao casino entrepreneur Mr Stanley Ho.

The financial secretary appointed an inspector yesterday and trading in the three group listings was suspended. The announcement came three weeks after the Securities and Futures Commission instigated an investigation into share dealings in Mr Lee Ming Tee's Allied group.

The SFC recommended the latest investigation into "a number of specific transactions" carried out by Tomson Pacific and its 33.4 per cent owned associate World Trade Centre (WTC), since 1990.

WTC was formerly Mr Alan Bond's Hong Kong investment company Bond Corporation International (BCIL), which was sold in June 1990. His 66 per cent stake was split between Tomson and independent parties.

The regulators required proof of the identity of the independent buyers, due to concerns that some might be acting in concert with Tomson, thereby breaching the 35 per cent trigger under the takeover code.

Tomson Pacific is 26 per cent owned by Riveria Holdings, whose shares were also suspended, but which is not caught up in the investigation.

Profits rise 75% at MIM Holdings on revenue down 11%

By Kevin Brown in Sydney

MIM Holdings, the Australian mining group, yesterday announced a 75 per cent increase in net profit to A\$132.8m (US\$95.4m) for the year to the end of June, on revenue down 11 per cent to A\$1.8bn. However, net profit was unchanged at A\$87m after excluding an abnormal profit of A\$45.8m on the sale of the group's interest in Teck Corporation of Canada.

At the bottom line, profit was A\$106.3m after exchange differences and minority interests, compared with A\$6.9m the previous year, when MIM wrote off its investment in the troubled Newlands, Collinsville and Abbott Point (NCA) coal project.

MIM said the revenue fall was partly caused by the exclusion from the results of the NCA operations, which are

operating at capacity but generating insufficient cash to meet interest payments. The group is discussing refinancing proposals with the banks.

Revenue was also reduced by lower prices for copper, lead and gold, and copper production difficulties caused by adverse weather conditions.

However, MIM said reduced revenue from lower sales and prices was more than offset by a strong performance from the Forgers gold mine in Papua New Guinea, which is 30 per cent owned by Highlands Gold, an MIM subsidiary.

The group cut costs by nearly 12 per cent to A\$1.7bn. At the operating level, profits fell to A\$145m from A\$155m the previous year, but increased to A\$82m in the fourth quarter from A\$47m, reflecting cost savings.

The total dividend was unchanged at five cents.

Substantial turnaround at Litton

By Alan Friedman in New York

LITTON INDUSTRIES, the diversified electronics, defence, marine, engineering and resource exploration services group, achieved a substantial turnaround in the fourth quarter of its 1991-92 fiscal year.

The California-based company recorded net income of \$44.5m in the three months to end-July, compared with a loss of \$58.4m in the same period of 1991.

The loss last year did, however, include \$100.1m of charges taken because of the phasing out of a part of the

group's integrated automation division.

Sales in the fourth quarter were \$1.44bn, up from \$1.37bn. Earnings per share in the quarter were \$1.08, against a loss of \$1.43 per share a year ago.

For the whole of the 1991-92 fiscal year Litton made \$174.4m of net profit, compared with \$63.5m in the 1990-91 year. Sales for the year ended July 31 1992 were \$5.69bn, against \$5.22bn.

Mr Orion Hoch, chairman, said fiscal 1992 operating profits from Litton's on-going businesses were 11 per cent higher.

Operating profit in the

resource exploration services division improved by 29 per cent to \$133.8m, thanks to a shift from North American to more international areas of energy exploration.

Defence budget cuts continued to reduce sales and operating profits from the group's advanced electronics division, Mr Hoch said.

This division suffered a \$10m drop in operating profits for the year to \$138.1m. He added, however, that internal consolidation efforts should lead to firmer profit margins.

On Wall Street, Litton's share price was marked 3% higher to \$46.4.

Ascii to receive Y16bn in fresh loans

By Steven Butler in Tokyo

ASCII, the Japanese software and publishing company, has reached final agreement with its banks that will lead to Y16.4bn (\$133m) in fresh loans to the company.

Yesterday's announcement removes a cloud from the company's future. Ascii has been negotiating with its banks since late last year to raise funds to repay Y16bn in convertible bonds due at the end of the financial year.

In addition to funds to repay the bonds, Ascii has raised Y4.4bn in working and investment capital, of which Y3.5bn has been paid to the company.

Its bankers, which include the Industrial Bank of Japan, Fuji Bank, Sakura Bank, Yasuda Trust Bank, Kyowa Saitama Bank and Mitsubishi Bank, have, however, evidently extracted promises from the company to cut costs and trim loss-making operations. The company said yesterday this would not affect its film-

making subsidiary.

Ascii was founded by three university students in 1978 and has grown quickly into Japan's largest independent software house, but its financial troubles appear to have stemmed from diversification out of its core businesses.

The downward revision in earnings estimates for Matsushita Electric Industrial reported in last Wednesday's paper covered the half year ending next month, not the full fiscal year as reported.

Net profit improves 77% at HK group

FIRST Pacific Company, the Hong Kong-based marketing to telecommunications conglomerate, lifted net profit before extraordinary items by 77 per cent to HK\$158m (US\$20.5m) for the six months to June, writes Simon Davies.

The company benefited from a turnaround in its loss-making Australian computer software company Tech Pacific and its Philippines unit Metro Data.

First Pacific owns 62 per cent of Amsterdam-listed trading company Hagermeyer, which posted a 25 per cent rise in first-half earnings.

Bond reconstruction on course as dispute settled

By Kevin Brown

THE COMPLEX reconstruction of Bond Corporation Holdings, once the quoted flagship of Mr Alan Bond, appears to be back on course after the group settled a dispute with Australian Consolidated Investments (ACIL).

ACIL, formerly Mr Robert Holmes a Court's Bell Resources, also announced a net loss of A\$40m (US\$33.3m) after abnormal items for the year to end-June, against a loss of A\$108.2m the previous year. Bond Corp's reconstruction was endangered in June when ACIL withdrew from a management committee overseeing implementation of a debt-for-equity swap which would give ACIL 25 per cent of Bond shares.

ACIL had earlier stopped making working capital payments of up to A\$1m a month to Bond Corp, which was provided for under an agreement reached last year between Bond and its creditors.

The dispute was complicated by the acquisition of ACIL earlier this year by Rossington

Holdings, a bidding vehicle jointly owned by Brierley Investments of New Zealand and GPG, Sir Ron Brierley's UK investment company.

However, Mr Colin Henson, ACIL's executive director, said the group had suspended a claim over several of Bond Corp's remaining assets in return for A\$18.75m in cash and assets.

Mr Henson said ACIL would raise working capital payments and help finance the cost of a legal action brought by Bond against the Western Australian state government over the failed Kwinana petrochemicals project.

Bond is claiming damages of A\$600m from the government, which pulled out of the project in the face of local opposition. ACIL said its working capital payments would be repaid from the proceeds of the legal action.

The deal also provides for a withdrawal of a legal action brought by Bond against ACIL over the distribution of profits from the sale of shares in Bond Media, a former associate of both companies, now controlled by Mr Kerry Packer.

Westar Mining goes into bankruptcy

By Bernard Simon in Toronto

WESTAR Mining, Canada's biggest coal exporter, has slid into bankruptcy after failing to overcome a range of financial and labour problems.

A Vancouver judge has named a partner at auditors Arthur Andersen as bankruptcy trustee. Westar has total debts of about C\$400m (US\$334.3m). Its biggest creditor is Bank of Montreal.

But Mr Justice Bruce MacDonald has allowed Westar's two mines in south-east British Columbia to remain temporarily under court protection while efforts continue to secure their future.

Workers at the Greenhill mine, which produced 2.4m

tonnes of coal last year, are negotiating with a prospective buyer of Westar's 40 per cent stake. The remaining 20 per cent is owned by Pohang Iron and Steel of South Korea.

A Vancouver judge has extended Greenhill's protection from creditors for at least another 60 days and has authorised the trustee to borrow whatever funds are needed to keep Greenhill in operation. The outlook is gloomier for the larger Balmer mine, which has been closed since early May by a labour dispute. Court protection for Balmer has been extended only to September 24.

Balmer, which shipped 5.3m tonnes of coal last year, requires substantial new investment to extend its life. How-

ever, Westar has failed to finalise a financial restructuring.

In addition, the union at Balmer, whose leadership has a reputation for being among the most intransigent in the North American mining industry, has rejected all efforts by management to introduce more flexible work practices.

Westar's problems are part of a much wider restructuring forced on the high-cost Canadian coal mining industry by sagging Japanese demand for coking coal and sliding prices.

Another large British Columbia mine, Quintette, emerged from court protection earlier this year after a financial restructuring which left its creditors as substantial minority shareholders.

Playmates in Chinese venture

PLAYMATES Holdings, the Hong Kong toy company, which markets and distributes the Teenage Mutant Ninja Turtle, plans to produce and sell the toys in China, writes Simon Davies.

Playmates has taken a 42 per cent stake in a joint venture with Pacific Concord, which will manufacture, distribute and retail Playmates toys over the border. The new company will be called Concord Playmates Holdings.

SA Brewing earnings rise

By Kevin Brown

SA BREWING, the Australian drinks, food and manufacturing group, unveiled an increase of 11 per cent in net profits to A\$113m (US\$89.9m) for the year to end-June, on sales up 4.6 per cent to A\$2bn.

The result marks the third consecutive year of earnings growth for SA Brewing, which has defied Australia's recession and slow recovery with improvements of 21 per cent in 1990 and 15 per cent last year.

The group raised the final dividend to 7.75 cents from 7.5 cents, making a total of 15.5 cents, fully franked, against

15.25 the previous year.

SA Brewing said the improvement in sales revenue was largely due to a 22 per cent improvement in the beverage and food divisions.

Mr Ross Wilson, managing director, said the result was "excellent" given difficult trading conditions. But he warned the current year would be difficult because there were no signs of recovery in the domestic economy. He said SA Brewing's wine and water heater businesses, both of which have international markets, would provide the group's "primary growth" over the next 12 to 18 months.

GM plans to invest \$20m in return to Argentina

By John Barham in Buenos Aires

GENERAL MOTORS is to invest more than \$20m in a new plant in Argentina, 13 years after it withdrew from the country.

It will invest about \$20m in cash and an unspecified amount in industrial equipment for the new facility which is to be set up with an Argentine group. The factory will build commercial vehicles for the local market and for export to Brazil to compensate for rising imports from Brazil where GM has a major presence.

GM is joining forces with the local owners of Iveco, the Italian truck company. In Argentina, Fiat holds only 30 per cent of Iveco. GM will set up a joint venture with the wealthy Garduño family, which holds the other 70 per cent. Fiat is not expected to put more money into the venture, thus reducing its holding in Iveco.

GM's decision follows the announcement last month by Renault, the French state-owned car maker, to withdraw from Argentina by selling a majority stake in its local subsidiary to a group of Argentine and Brazilian investors.

Israeli banks post advance at interim stage

By Hugh Carnegie in Jerusalem

ALL BUT one of Israel's four main banks have reported sharply improved net profits in the first half of 1992.

The exception was Bank Mizrahi which the government earlier this month agreed to sell to an Israeli businessman in a deal intended to begin the long-delayed process of divesting the state's majority stakes in all four big banks.

The agreement to sell Bank Mizrahi to Mr Gad Ze'evi, who owns the small Maritime Bank and other private businesses, requires the approval of the Knesset finance committee

which this week reviewed a decision while it delayed the price of the deal.

Mr Ze'evi agreed to pay \$100m for a 26 per cent stake in Bank Mizrahi, the smallest of the four leading banks. He has an option to purchase another 25 per cent for a further \$85m and, meanwhile, will be able to exercise the votes of government shares sufficient to give him majority control.

If the deal goes through, it will mark a breakthrough in the government's efforts to sell off the bank holdings it acquired for \$7bn to rescue the banks from a share price collapse in 1983. Under a share preference arrangement, con-

trol of the banks was left in the hands of the original owners. But government shares will have full voting rights as soon as they are sold back to the private sector.

The bank sale process is seen as a test of the government's commitment to reducing the state's role in the economy and as an important fund-raising project, but it has been dogged by delays and setbacks for the past three years.

Bank Mizrahi, to date controlled by the Mizrahi world religious Jewish organisation, lagged behind its larger competitors in performance over the first half.

Net profits were Shk36.6m

(\$11m) compared with Shk24.9m last year. Israel Discount Bank, previously owned by the Recanati family of Tel Aviv, did best, posting a 57.8 per cent rise in net profits to Shk49.7m, thanks to improved revenue from financing activity at home and profits of \$8.5m from Israel Discount Bank of New York.

Continued losses in its New York subsidiary dragged down profits at Bank Leumi, controlled by the Jewish Colonial Trust, but it still posted a 35 per cent increase to Shk81.7m. The highest of the four, trade union-controlled Bank Hapoalim, reported a 29 per cent rise in net profits to Shk111m.

NATIONAL BANK OF CANADA

US\$ 150,000,000 Floating Rate Subordinated Capital Debentures due 2087

In accordance with the Terms and Conditions of the above-mentioned Debentures, notice is hereby given that the Board of Directors of the National Bank of Canada (the Bank) has reduced on August 20, 1992 the quarterly regular dividend on each Common Share of the Bank, for the quarter ending October 31, 1992 and payable on November 1, 1992, from Cdn\$ 0.20 to Cdn\$ 0.10.

Consequently, pursuant to clause (g) Adjustment of Rate of Interest of paragraph Interest of the Terms and Conditions of the Debentures, the Rate of Interest has been adjusted in accordance with the following formula:

Adjusted Rate of Interest = Regular dividend declared + Rate of Interest Reference dividend

Where: "Reference Dividend" is equal to Cdn\$ 0.20

"Regular dividend declared" is equal to Cdn\$ 0.10

Consequently, the Rate of Interest as adjusted pursuant to the above will be:

0.5 x Rate of Interest

The Rate of Interest shall continue to be adjusted according to the above formula until the Interest Period next following that in which the last dividend declared by the Bank on the Common Shares is equal to or greater than the Reference Dividend.

Kreditbank S.A. Luxembourg is acting as its capacity as Reference Agent for the Debentures has adjusted the Rate of Interest as follows:

0.5 x 3.8125%

Consequently, notice is further given for the Interest Period from August 28, 1992 to February 26, 1993 the Debentures will carry an adjusted Interest Rate of 1.90625% per annum

The Interest Amount payable on the relevant Interest Payment Date, February 26, 1993 will amount to US\$ 96.37 for Debentures of US\$ 100,000 nominal and US\$ 963.70 for Debentures of US\$ 100,000 nominal.

The Reference Agent
Kreditbank
Luxembourg

HMC Mortgage Notes 2 PLC

Class A

Class B

Mortgage backed floating rate notes due February 2015

For the interest period 28 August, 1992 to 30 November, 1992 the Class A notes will bear interest at 10.975% per annum. Interest payable on 30 November, 1992 will amount to \$381.82 per \$100,000 note.

The Class B notes will bear interest at 11.975% per annum for the same period. Interest payable on 30 November, 1992 will amount to \$430.57 per \$100,000 note.

(subject to deferral provisions of the conditions of the Class B Notes) per \$14,000,000 being the principal amount outstanding (as defined in the Conditions of Class B Notes).

Agent: Morgan Guaranty Trust Company

JPMorgan

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NATIONWIDE

\$150,000,000 Floating rate notes due 1993

Notice is hereby given that the notes will bear interest at 10.65625% per annum from 28 August, 1992 to 30 November, 1992. Interest payable on 30 November, 1992 will amount to \$275.69 per \$100,000.

Nationwide Building Society

Agent: Morgan Guaranty Trust Company

JPMorgan

PKBANKEN

(Incorporated in the Kingdom of Sweden)

\$5,000,000,000

Floating Rate Notes

Due 1993

Notice is hereby given that the Rate of Interest for the Interest Period from 2nd September, 1992 to 2nd March, 1993 is 4.25% per annum. Interest payable on 2nd March, 1993 will amount to ¥3,097,616 per ¥100,000,000 principal amount of the Notes.

Agent Bank

The Long-Term Credit Bank of Japan, Limited

Tokyo



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Köln/Messe

COMPANY NEWS: UK

Acquisition helps Dewhirst rise to £2.4m

By Roland Rude

DEWHIRST, the clothing group, reported pre-tax profits near-trebled for the half year to July 17 on the back of its acquisition of Silma, which supplies women's wear to Marks and Spencer.

Pre-tax profits rose from £851,000 to £2.4m on increased sales of £81.3m (£54.8m).

Mr Tim Dewhirst, chief executive, said: "The six months' contribution from Silma was a substantial part of the improvement in sales and profits. Marks and Spencer now accounts for more than 80 per cent of our sales."

The company has terminated its contract with a Serbian supplier to make clothes for Marks and Spencer from raw materials supplied by Dewhirst.

When imports from Serbia

were prohibited under UN Resolution 757, the Department of Trade and Industry granted Dewhirst an import licence to get its materials back from Serbia.

Dewhirst had paid more than £750,000 to Genex, the Serbia-controlled trade company, to set up the deal with the Serbian manufacturer.

However, Mr Dewhirst said the sum had been paid into a London account, which was now frozen. "As far as I am concerned the case is closed," he said.

Since acquiring Silma for £14.1m last year borrowings rose to about £6m. That is expected to be wiped out by cash generation by the end of the year. Interest payable rose to £385,000 (£200,000).

Earnings per share increased to 1.25p (0.59p) while the interim dividend is raised to 0.32p (0.29p).

Astec (BSR) returns to the black with £2.2m

By Paul Taylor

ASTEC (BSR), the Hong Kong-based London-listed electronics company which is 49.9 per cent owned by Emerson of the US, moved back into profit in the first half of 1992 after cutting costs and trimming losses in its electronic components division.

However, Mr George Tamke, chief executive, said yesterday that the company plans to close its cellular telephone and telecommunications components manufacturing business following a sharp decline in sales.

Pre-tax profits in the six months to June 28 totalled £2.2m or 0.8p per share compared with losses of £2.7m or 0.93p per share.

Turnover declined just over 7 per cent, from £134.2m to £124.4m. Despite the improvement, the interim dividend is again omitted.

The last pay-out was a 0.7p interim in 1990.

After excluding figures for a printed circuit board business and a small Hong Kong-based travel business which have been sold, first half turnover decreased by £8m to £117.1m.

Mr Tamke said the return to profitability reflected the company's strategy of focusing more closely on its core power conversion business.

The electronics components division sustained a reduced operating loss of £354,000 (£1.5m) on sales of £41.3m (£41.5m).

The company said the drop was almost entirely accounted for by a reduction in the sales of transportable telephones and telecommunications components.

After considering alternatives for the troubled mobile phone business Mr Tamke said that the company had recently decided to "shut it down."

Torday & Carlisle loses £0.35m and omits pay-out

By Peggy Hollinger

TORDAY & CARLISLE, the Newcastle-based engineer, yesterday passed its interim dividend for the first time in almost a decade as it announced a deficit of £353,000 pre-tax for the six months to June 30.

Turnover fell 10 per cent to £20.1m, and losses per share were reduced from 0.8p to 3.1p.

The outcome compared with last year's losses of £30,000 before exceptional restructuring charges of £544,000. Then, an interim dividend of 1.5p was paid.

Mr Paul Torday, chief executive, hinted that payment of the full-year dividend could depend on the sale of Oldham, the loss-making sign subsidiary. "If Oldham is not there, the remaining two businesses are... cash generative and gearing will have come down. That is a completely different scenario."

Oldham, which maintains the neon signs in London's Piccadilly Circus, was purchased just four years ago for £9m. In the period, the business

incurred losses of £972,000 (£869,000).

A main plank of Torday's successful defence last year against the hostile £18.8m bid from rival engineer Dowding & Mills had been its defence of Oldham Signs.

However, the "gentle economic recovery" expected for 1992 had not materialised, Mr Torday said. Therefore the company, under the relatively new chairmanship of Mr Peter Ryan, former deputy chairman of Davies & Newman, had decided to sell Oldham.

Diesel Marine International, the engine repair business, suffered a 30 per cent drop in operating profits to £902,000. Mr Torday said the shipping industry had been severely depressed in the first half, with freight rates down by some 30 per cent in January.

However, the division has expanded into the automotive market. Mr Torday said he expected this to be an increasingly important business.

Elfab-Hughes - which makes pressure relief and safety equipment - improved operating profits by 24 per cent to £280,000 on steady sales.

Catching the bus to engineer a rare market event

Paul Cheeseright considers the sale of shares in Trinity Holdings where banks have a large equity stake

THE SINKING stock market evidently holds no terror for Trinity Holdings, the specialist vehicle manufacturer. After a week in which the FT-SE 100 Index declined more than 50 points, it announced its intention to apply for a listing later this month.

With the market casting a jaundiced eye over even traditionally defensive stocks, like breweries and food manufacturers, any listing would have looked a bold move. The fact that it is for an engineering company makes the timing look odder still.

The arrival on the market of engineering companies is in any case a rare event. The last was Prospect Industries in May 1991. The sector, highly exposed to the recession, has found little favour as investors have watched another bout of painful restructuring and shrinking profits.

Made confident by its own expansion, Trinity is hoping to place shares worth about £25m. The placing is arranged by Baring Brothers and brokered by Albert B Sharp. The management expects to retain majority control of a company with a likely capitalisation of about £80m.

Under the Dennis brand name, Trinity makes refuse collection vehicles and chassis

for fire engines, buses and coaches. Its Duple Metsec subsidiary makes complete bus kits, sold in developing countries. Reliance Mercury specialises in dock-handling and airport towing vehicles, while Carmichael manufactures airport crash tenders.

For the Warwick-based group, with plants in Guildford, Halifax, Tipton and Worcester, the simple fact of placing the shares may be more important than immediate market performance.

The reason lies in its structure. The company was a subsidiary of Hestair until 1989 when Hestair decided to concentrate on management services and shed its engineering arm. That resulted in a £27.3m management buy-out led by Mr Geoff Hollyhead, chairman and chief executive.

The new company began with three levels of debt - senior, mezzanine and preference shares - totalling £23.8m. But what made the buy-out idiosyncratic was that the bank consortium involved, headed by Citicorp Investment and Bankers Trust, took 49 per cent of the equity, leaving the management and employees with 51 per cent.

There is no suggestion that relations between the Trinity management and the banks



Taking the market route: Geoff Hollyhead and Patrick Geary, a director

have ever been less than amiable and mutually supportive. And Trinity has repaid £12m of its £18m senior debt, so that its total debt burden, apart from overdrafts, stands now at £11.8m. This is made up of the balance of the senior debt, £4m of mezzanine finance and £3.8m of preference shares.

Mr Hollyhead said the bank consortium was prepared to extend its loans beyond the existing five year term, but the heavy equity holding of the

consortium and its consequent involvement in management decisions has left Trinity slower on its feet than it might otherwise have been.

It is not yet clear exactly how much money Trinity will seek to raise, or on what terms, but, provided the placing is a success, the overall effect will be not only to widen its equity but also to wipe out its indebtedness.

The main elements of recent growth have been the acquisition of Reliance Mercury and Carmichael, the activities of which, combined with those of Duple Metsec, account for 27 per cent of Trinity's steadily increasing turnover. At the same time new products have been introduced, notably a new refuse collection vehicle and a new chassis for a medium-sized bus, the Dart, now the best selling bus on the UK market.

Unit production at Trinity has been rising steadily since 1989 along with turnover, which, in the year to January 1993, should top £100m, nearly doubling that of the year to January 1990.

Profits before tax and interest payments to the bank consortium should this year reach about £8m, against £5.4m in the January 1992 year and £4m in the January 1990 year.

Since the buy-out, conditions in the refuse collection vehicle and bus and coach markets have been discouraging. This has had less to do with recession than the fall-out from government policies.

Abolition of grants to bus buyers, the privatisation of National Bus and the deregulation of the bus industry have all contributed to a 50 per cent cut in what Trinity estimates to be the normal level of bus and coach purchases.

The purchase of refuse collection vehicles has been 40 per cent down nationally on normal buying patterns, largely because of the turmoil created by pushing local authority services out to tender and the reluctance, under those circumstances, to invest in replacement vehicles.

Believing that these two sectors will settle down after the organisational changes, Trinity expects to increase production and, if it can hold its market share, increase profits.

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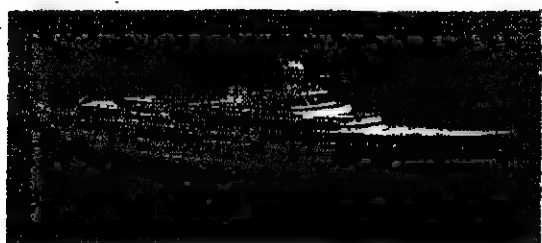
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BUSINESS AND THE ENVIRONMENT

Peter Knight asks why domestic refrigerators are still not free of dangerous chlorofluorocarbons

Giving CFCs the cold shoulder

If it is possible to make a CFC-free domestic refrigerator, why don't we find them in the shops? "Technically, there is no reason why a CFC-free refrigerator cannot be produced now. The reason why there is none on the market has something to do with the cost and perhaps the manufacturers' view of the market," says Jane Gartshore of the UK-based consultants Cool Concerns.

While most industries that use CFCs have reduced their dependence on the ozone-depleting chemicals, the EC's refrigerator sector has increased their use by 4 per cent during 1988-91, according to CEFIC, the European chemical makers association.

The slow progress of domestic refrigerator makers towards eliminating their dependence on CFCs is a case of commercial hedging in the face of, some say, minor technical difficulties and major economic uncertainties.

EC countries have agreed to cease CFC production by 1997, three years before the date stipulated by the Montreal Protocol, an international agreement reached originally in 1987. The protocol is about to be re-negotiated and the phase-out date in the US and EC is likely to be brought forward to the end of 1996.

"But those dates are a long way away for people caught in a recession," says Mike Harris of ICI, which supplies CFCs and some alternatives (see box, right). Domestic refrigerators use CFCs both as a coolant and to make the foam insulation. (The foam, which is made by blowing CFCs into polystyrene, also helps to support the refrigerator's structure.)

Refrigerator makers have rejected other coolants - such as propane and ammonia - on health and safety grounds. Ammonia is toxic and propane is highly flammable (it is used as bottled gas). Manufacturers are worried about the risks of using these alternatives in the factory, and they are concerned that there will be consumer resistance to their use in domestic refrigerators.

There are, though, technical difficulties in producing an insulation foam which is as efficient as that made with CFCs. Yet refrigerator makers have some 25 potential solutions to insulating their products. These can be divided roughly into three groups of options.

First, a reduction in CFCs. Manufacturers can use a blowing agent that is far less harmful to the ozone layer (made with a small amount of a chemical from the CFC family, R22). Bosch produces three free-standing refrigerators with such foam, although the appliances still use CFC as the coolant.

Environmentalists reject this foam technology and point to the second option, CFC-free alternatives. Pentane has been promoted in Germany by chemical maker Bayer, but manufacturers have rejected it because of flammability problems.

Manufacturers do not think the

CO₂ technology is good enough to use on big production lines. Furthermore, they say they cannot afford to add extra insulation because they have to make fitted refrigerators to standard kitchen design sizes, or risk losing custom to those that do.

For the same reason they do not want to reduce the capacity of the refrigerator by encroaching on its inner dimensions. But just how much extra foam is needed is in dispute. John Missenden, of the Institute of Environmental Engineering at London's South Bank University, says it is "a matter of millimetres".

Missenden's department produced a propane-driven refrigerator with CO₂-blown foam insulation, commissioned by Greenpeace. The prototypes worked well, but no manufacturers have shown an interest in using the technology. "There's been polite applause but no manufacturers take it seriously because they don't take technology seriously," says Missenden.

The third possible foam alternative is being developed by ICI, the leading European producer of CFC substitutes. It is trying to use 134a to blow polyurethane and a product is promised in a few years.

There are other forms of insulation. These include fibre wool,

CFCs in use						
Amounts compared with 1986 base						
Source: EFCIC (based on EC Commission)						
	1986	1987	1988	1989	1990	1991
Aerosol	100	100	80	35	15	11
Refrigeration	100	102	103	108	100	104
Foams	100	112	120	111	97	87
Solvents and Miscellaneous	100	104	111	100	90	76
Total	100	104	98	73	58	51

expanded polystyrene and vacuum panels. The wool and polystyrene are generally rejected for being too bulky and the panels are not yet commercially available. If these alternatives were to be used, the refrigerator design would have to be changed and might need strengthening with other materials.

While a CFC-free refrigerator could be made today, manufacturers feel that the technology would only be an interim solution. Such a

refrigerator will also be more expensive to make (134a is five times as costly as CFC) because of the cost of development and retooling.

Dorothy Mackenzie, of the consultancy Dragon International, says the environmental performance comes low in the ranking of consumer decisions when buying white goods. This provides insufficient stimulus for manufacturers to risk the cost of launching a new, and probably more expensive, product.

"Manufacturers were once sold the idea that people would pay a premium for green goods. They are now waking up to the fact that these premiums won't be paid," says Mackenzie. And CFC suppliers are caught in a difficult commercial position. They do not want to transfer pressure from the environmental lobby on to their customers, because that could ruin business relationships. But they need to sell more of their alternatives to recoup the enormous development costs.

"There is a general disappointment that the market has not developed as we would have liked. But the best thing for us is to do everything in our power to ease the change-over for our customers," says Harris. "But the carrot is not there and neither is the stick. There's not much more ICI or other suppliers can do at the moment."

Clive Cookson

Derelict land grows on trees

By Hilary de Boer

Sapling number 26, on a windy Welsh hillside, looks deceptively like any other young alder. With a spindly trunk and only a few leaves it struggles to survive. Yet it is part of a project which challenges conventional thinking on land reclamation.

The project, in the heavily-mined Blaenavon area in south Wales, is experimenting with an ecological approach to reclaiming derelict land - rather than the traditional approach of employing machinery and civil engineers. If successful, it could prove applicable not only to Wales, but around the world.

The idea is to use trees to generate self-sustaining soil in what is now mostly impermeable clay. The engineering approach currently adopted involves reshaping land with bulldozers. Channels and drains are created to control running waters and a thin carpet of soil is added, seeded and fertilised.

The process produces green fields but time shows that such reclaimed land eventually deteriorates, requiring re-claiming at great expense.

The Blaenavon project is the brainchild of Martin Haigh, lecturer at Oxford Polytechnic and vice-president for the World Association of Soil and Water Conservation. He has been monitoring the reclaimed mining and industrial land in Wales for the past 21 years, examining soil erosion, soil evolution and hydrology. His work has shown that the soil in former mining areas is dying; shales brought up to the surface by mining break down into clays which clog up the imported topsoil with water and prevent plant growth.

Green fields of grass become water-logged and replaced by moss and algae, unsuitable even for grazing. Some mined land in Wales has been devoid of vegetation for more than 40 years.

Haigh's search for a solution has resulted in a surprising form of east-west technology transfer - from the environmentally-ravaged eastern bloc to Britain.

Bulgaria has been experimenting with ecological land reclamation for the past 50 years to tackle its problems. Research has shown that planting alders and other trees helps rejuvenate the soil; the tree roots bring in micro-organisms which create organic material, and that helps build up an active soil ecosystem which is self-sustaining.

Bulgaria has been forced to adopt such an approach because the country's best energy reserves lie under prime agricultural land, hundreds of acres of which are dug up every year. Reclaiming such land is a national priority, receiving the attention of Bulgaria's best scientists and research institutes.

In Wales, the long-term future of the reclaimed land is a taboo issue for land reclamation agencies, says

Haigh. He has had little encouragement from such established groups. "This project is at the forefront of a change in philosophy in soil reclamation," he says. Bulgarian experiments found that ecological reclamation costs one-tenth that of the UK approach because topsoil is so expensive to buy and transport. But the new method takes 10

times as long because the trees do the work naturally in their own time. "Cost is important but it's not the whole question, sustainability is," says Haigh.

Haigh expects still to be working on his project in another 21 years - his saplings will take at least 10 years to mature to the point where he can begin monitoring the soil underneath for changes. Meanwhile, he relies on funding from a number of organisations. The BOC Foundation - a company set up by the UK industrial gases group to mitigate and fund research into pollution - has committed £40,000 over two years. Earthwatch, the environmental charity, has also committed resources and manpower. Its "volunteers", who pay to spend their holidays helping out on conservation projects, have been working with Haigh, monitoring soil and sapling growth.

Alternatives under scrutiny

User industries may be responding slowly to the phase-out of CFCs, but the chemical manufacturers are rapidly expanding their range of substitute materials.

The two largest manufacturers, Du Pont of the US and ICI of the UK, say they have already invested around \$500m (£450m) on research into alternatives and plants to produce them.

By the end of 1993 Du Pont will be producing 13 alternative refrigerants to replace CFCs. Four of the products are pure hydrofluorocarbons which have zero ozone depletion potential (known as ODP);

HFCs 134a, 125, 152a and 32.

The remainder of Du Pont's products contain hydrochlorofluorocarbons, used either pure or in blends. These HCFCs do some damage to the ozone layer though their ODP is at most 5 per cent of CFCs. Although Greenpeace says Du Pont should not be developing HCFCs, the company says they are essential "bridging products".

Both Du Pont and ICI are concentrating on HFC 134a for large-scale manufacturing. Du Pont has two 134a plants in the US (at Ponca City, Oklahoma, and Corpus Christi, Texas), and one opening in Chiba, Japan, later this year.

ICI's original 134a plant at Runcorn in the UK will be supplemented by 134a facilities due to open in the US and Japan over the next year. The UK company will close its large CFC plant at Runcorn in 1993 and take supplies from Akzo, the Dutch company.

Du Pont and ICI will stop producing CFCs for sale in developed countries by the end of 1995, though Du Pont says it "may produce in developing countries until year end 1999 to meet domestic needs if deemed necessary under Montreal Protocol obligations".

Clive Cookson

PEOPLE

Fox to advise ECGD



Robin Fox, vice chairman of Kleinwort Benson, has succeeded Sir Peter Leslie as chairman of the Export Guarantees Advisory Council.

Since a change in legislation last year, the Council advises the Export Credits Guarantee Department on all its activities - whereas previously it was formally consulted only in cases where "national interest" considerations applied.

Fox, 55, who was brought up in the same Cornish village as

trade minister Richard Needham, has been at Kleinwort since 1981, and has in the past been heavily involved with the bank's project work.

While Kleinwort is a big arranger and provider of ECGD-backed finance, the Council has traditionally picked a clearing banker - such as Sir Peter, a career Barclays man before he became Midland's deputy chairman last year - for the post. But Fox is a well connected City figure, and, as a member of the Overseas Project Board advising the Department of Trade and Industry, also a familiar face at the DTI.

Appointed as chairman designate 12 months ago, he was given a three-year term instead of the standard five because the agency was then in a state of flux, according to ECGD. Since, the division offering short-term cover has been sold to the Dutch insurer NCM.

Now ECGD, which insures against export risk "is doing well" says Fox. "We hope we have entered a new era - though we have a big hangover [of bad debts] from the past". Last month, it resumed cover for some exports to Russia.

LEP GROUP, the troubled freight forwarding and security company, has appointed Wynne Denman and Brian Smith to the board, following indications last month from chairman David James that he wanted to strengthen his team with more "experienced" non-executive directors.

Denman is currently a director of Sterling Industries, Amber Industrial Holdings, North Sea Assets and FLS Aerospace. As well as joining

the board, Denman will be closely involved in the management affairs of the Freight Forwarding division, the company said yesterday.

Smith is on the board of Eagle Trust, Manganese Bronze Holdings and Gerald Gohert Holdings. He was previously group managing director of The Rank Organisation. He will also be joining the Board of Lep's principal USA subsidiary, The National Guardian Corporation.

Insurance moves

Ken Hazell has been appointed operations director and a member of the committee of management of LIVERPOOL VICTORIA INSURANCE, William Grylls, deputy chairman, has retired.

Richard Moor has been appointed international servicing director and Mark Webb regional servicing director of SEDGWICK JAMES (NATIONAL) Northern region. Janet Whitehouse, formerly vice-president, corporate development has been appointed

director of strategic planning of UNUM, based in Dorling.

Craig Bennett, director of information technology at Sedgwick Group, and Geoffrey Harrison-Dees, general manager (marketing & sales) at Sun Life Assurance Society, have been appointed to the board of THE EXCHANGE.

Andrew Torrance has been appointed and designate, commercial lines, of LONDON & EDINBURGH INSURANCE GROUP; he moves from Boston Consulting Group. The current md, Jeff Slocombe, will retire in early 1993.

Environment at Thames

Thames Water, the biggest of the privatised water companies, has promoted John Sexton, formerly head of research and laboratories, to the position of director of environment and science.

The move comes at a time when Thames, with the rest of its sector, faces increasingly heavy capital spending requirements to bring drinking and waste water up to national and European Community environmental standards.

Sexton, 43, a statistician by training, has been involved with water since leaving university in 1969. He joined Thames in 1976, initially to work on the water resources side. Following spells in water quality and environmental management, he had latterly masterminded the establishment of Thames' two new labs (replacing 25 smaller and outdated facilities), which will each handle a million and a half analyses a year.

He joins the board of Thames Water Utilities, the principal operating company.

Sexton's predecessor, Peter

McIntosh, who, for personal reasons, has taken early retirement at the age of 38, did not have the additional science responsibilities.

Thames has recently been drawn into a number of environmental controversies, notably the debate about the River Darent in Kent that had been suffering from drought, and, allegedly, over-abstraction. "The Darent is flowing very nicely, and indeed there have been a number of floods" says Sexton, who vigorously defends the company's environmental record.



environmental record.

TENDER NOTICE

UK GOVERNMENT ECU TREASURY BILLS

For tender on 8 September 1992

1. The Bank of England announces the issue by Her Majesty's Treasury of ECU 1,000 million nominal of UK Government ECU Treasury Bills, for tender on a bid-yield basis on Tuesday, 8 September 1992. An additional ECU 50 million nominal of Bills will be allotted directly to the Bank of England.

2. The ECU 1,000 million of Bills to be issued by tender will be dated 10 September 1992 and will be in the following maturities:

ECU 300 million for maturity on 15 October 1992
ECU 300 million for maturity on 10 December 1992
ECU 400 million for maturity on 11 March 1993

3. All tenders must be made on the printed application forms available on request from the Bank of England. Completed application forms must be lodged, by hand, at the Bank of England, Securities Office, Threadneedle Street, London not later than 10.30 a.m., London time, on Tuesday, 8 September 1992. Payment for Bills allotted will be due on Thursday, 10 September 1992.

4. Each tender at each yield for each maturity must be made on a separate application form for a minimum of ECU 500,000 nominal. Tenders above this minimum must be in multiples of ECU 100,000 nominal.

5. Tenders must be made on a yield basis (calculated on the basis of the actual number of days to maturity and a year of 360 days) rounded to two decimal places. Each application form must state the maturity date of the Bills for which application is made, the yield bid and the amount tendered for.

6. Notification will be despatched on the day of the tender to applicants whose tenders have been accepted in whole or in part. For applicants who have requested credit of Bills in global form to their account with Euro-clear or CEDEL, Bills will be credited in the relevant systems against payment. For applicants who have requested definitive Bills, Bills will be available for collection at the Securities Office of the Bank of England after 1.30 p.m., on Thursday, 10 September 1992. Provided cleared funds have been credited to the Bank of England's ECU Treasury Bills Account No. 59005516 with Lloyds Bank Plc, International Banking Division, PO Box 19, Hays Lane House, 1 Hays Lane, London SE1 2HA. Definitive Bills will be available in amounts of ECU 10,000, ECU 50,000, ECU 100,000, ECU 500,000, ECU 1,000,000, ECU 5,000,000 and ECU 10,000,000 nominal.

7. Her Majesty's Treasury reserve the right to reject any or part of any tender.

8. The arrangements for the tender are set out in more detail in the Information Memorandum on the UK Government ECU Treasury Bill programme issued by the Bank of England on behalf of Her Majesty's Treasury on 28 March 1989, and in supplements to the Information Memorandum. All tenders will be subject to the provisions of that Information Memorandum (as supplemented).

9. The ECU 50 million of Bills to be allotted directly to the Bank of England will be for maturity on 11 March 1993. These Bills may be made available through sale and repurchase transactions to the market makers listed in the Information Memorandum (as supplemented) in order to facilitate settlement.

10. Copies of the Information Memorandum (and supplements to it) may be obtained at the Bank of England. UK Government ECU Treasury Bills are issued under the Treasury Bills Act 1877, the National Loans Act 1968 and the Treasury Bills Regulations 1968 as amended.

Bank of England
1 September 1992

FT CONFERENCES

RETAIL INVESTMENT REGULATION - THE NEW REGIME

London, 16 September

The Retail Regulation Review, how it will work in practice, commissions and the impact of expense disclosure will be reviewed by Miss Colette Bowe of the Securities and Investments Board; Mr Tom King of Standard Life Assurance Company; Mr Keith Badell-Pearce of Prudential Financial Services Ltd; Mr Douglas Claess of Clerical Medical Investment Group and Mr Kit Jensen of Lauria.

RETAILING IN THE 1990s

London, 28 & 29 September

New challenges and opportunities facing the European retailing industry in a period of political, legislative and consumer change will be reviewed at the fourth FT retailing conference. Mr Allison Pyrah of Mull, Mr Mark Bademan of Exel Logistics, Mr Stephen Walsh of Orlington McCall, Mr David Pirret of Shell UK Downstream Oil, Mr James May of the British Retail Consortium have agreed to join the authoritative speaker panel.

LATIN AMERICAN CAPITAL MARKETS

London, 5 & 6 October

This high-level forum will look at the growth prospects for Latin American economies, the strengths and sustainability of economic growth. The challenges of raising new equity, issuing new debt, debt conversions as well as stock exchange reform will be reviewed. Speakers include: Mr S Shaid Husein of The World Bank; Mr José Angel Gurriá Treviño of the Mexican Ministry of Finance & Public Credit; Mr James Conrow of Inter-American Development Bank; Mr William Rhodes of Citibank, Mr Kenneth Telljohann of Goldman, Sachs & Co and Mr Frans van Loon of ING Bank.

LATIN AMERICAN PRIVATISATION PROGRAMMES

London, 7 October

To assess opportunities and risks in Latin American privatisations with presentations by Mr Juan Carlos Sanchez Arana from the Ministry of the Economy, Argentina; Dr Carlos Hernandez Delfino from the Venezuela Investment Fund, Mr Ricardo Guajardo Touche of Bancomer SA and Mr Thomas Keese of First Boston Corporation.

THE EIGHT EUROPEAN PETROLEUM AND GAS CONFERENCE

Amsterdam, 3 & 4 November

This year's meeting, timed to coincide with the PetroTech 92 Exhibition, will focus on Europe's oil refining and process industries, examine the challenges and costs of meeting increasing environmental legislation and review the implications for refiners of the opening up of eastern Europe. The conference features presentations by senior figures from Shell, BP, Texaco, Total, Europa, the EEC, ABN AMRO Bank, the International Finance Corporation, Mineralwirtschaftsverband and Badhtel.

All enquiries should be addressed to: Financial Times Conference Organisation, 102-108 Clerkenwell Road, London EC1M 3SA.
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Miller & Oswald	107	111	100
Engelhard 2	21.91	22.00	100.7

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Bailey (B)	22	27	31
Bell (AH)	126	168	108
Blanner Homes	17	21	17

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361	362	363	364	365
366	367	368	369	370
371	372	373	374	375
376	377	378	379	380
381	382	383	384	385
386	387	388	389	390
391	392	393	394	395
396	397	398	399	400
401	402	403	404	405
406	407	408	409	410
411	412	413	414	415
416	417	418	419	420
421	422	423	424	425
426	427	428	429	430
431	432	433	434	435
436	437	438	439	440
441	442	443	444	445
446	447	448	449	450
451	452	453	454	455
456	457	458	459	460
461	462	463	464	465
466	467	468	469	470
471	472	473	474	475
476	477	478	479	480
481	482	483	484	485
486	487	488	489	490
491	492	493	494	495
496	497	498	499	500
501	502	503	504	505
506	507	508	509	510
511	512	513	51	

[illegible]

Computer	35	48	21	2.25
Covers	41	6	3	0.41
	42	52	36	9.01



Notes	Price	+ or -	High	Low	Cap Exp	Gr
374	-3	416	372	137.4		

	1971	1972	1973	1974	1975
Notes	111	120	78	36.4	36.4
1971	111	120	78	36.4	36.4
1972	111	120	78	36.4	36.4
1973	111	120	78	36.4	36.4
1974	111	120	78	36.4	36.4
1975	111	120	78	36.4	36.4
1976	111	120	78	36.4	36.4
1977	111	120	78	36.4	36.4
1978	111	120	78	36.4	36.4
1979	111	120	78	36.4	36.4
1980	111	120	78	36.4	36.4
1981	111	120	78	36.4	36.4
1982	111	120	78	36.4	36.4
1983	111	120	78	36.4	36.4
1984	111	120	78	36.4	36.4
1985	111	120	78	36.4	36.4
1986	111	120	78	36.4	36.4
1987	111	120	78	36.4	36.4
1988	111	120	78	36.4	36.4
1989	111	120	78	36.4	36.4
1990	111	120	78	36.4	36.4
1991	111	120	78	36.4	36.4
1992	111	120	78	36.4	36.4
1993	111	120	78	36.4	36.4
1994	111	120	78	36.4	36.4
1995	111	120	78	36.4	36.4
1996	111	120	78	36.4	36.4
1997	111	120	78	36.4	36.4
1998	111	120	78	36.4	36.4
1999	111	120	78	36.4	36.4
2000	111	120	78	36.4	36.4
2001	111	120	78	36.4	36.4
2002	111	120	78	36.4	36.4
2003	111	120	78	36.4	36.4
2004	111	120	78	36.4	36.4
2005	111	120	78	36.4	36.4
2006	111	120	78	36.4	36.4
2007	111	120	78	36.4	36.4
2008	111	120	78	36.4	36.4
2009	111	120	78	36.4	36.4
2010	111	120	78	36.4	36.4
2011	111	120	78	36.4	36.4
2012	111	120	78	36.4	36.4
2013	111	120	78	36.4	36.4
2014	111	120	78	36.4	36.4
2015	111	120	78	36.4	36.4
2016	111	120	78	36.4	36.4
2017	111	120	78	36.4	36.4
2018	111	120	78	36.4	36.4
2019	111	120	78	36.4	36.4
2020	111	120	78	36.4	36.4
2021	111	120	78	36.4	36.4
2022	111	120	78	36.4	36.4
2023	111	120	78	36.4	36.4
2024	111	120	78	36.4	36.4
2025	111	120	78	36.4	36.4
2026	111	120	78	36.4	36.4
2027	111	120	78	36.4	36.4
2028	111	120	78	36.4	36.4
2029	111	120	78	36.4	36.4
2030	111	120	78	36.4	36.4
2031	111	120	78	36.4	36.4
2032	111	120	78	36.4	36.4
2033	111	120	78	36.4	36.4
2034	111	120	78	36.4	36.4
2035	111	120	78	36.4	36.4
2036	111	120	78	36.4	36.4
2037	111	120	78	36.4	36.4
2038	111	120	78	36.4	36.4
2039	111	120	78	36.4	36.4
2040	111	120	78	36.4	36.4
2041	111	120	78	36.4	36.4

100	100	100	100	100	100
112	112	112	112	112	112
148	148	148	148	148	148

	1962	1963	1964	1965
Price of 100 lbs.	28.1	28.1	28.1	28.1
Wheat	28.1	28.1	28.1	28.1
Barley	28.1	28.1	28.1	28.1
Oats	28.1	28.1	28.1	28.1
Rye	28.1	28.1	28.1	28.1
Feed	28.1	28.1	28.1	28.1
Hay	28.1	28.1	28.1	28.1
Grain	28.1	28.1	28.1	28.1
Stock	28.1	28.1	28.1	28.1
Meat	28.1	28.1	28.1	28.1
Butter	28.1	28.1	28.1	28.1
Eggs	28.1	28.1	28.1	28.1
Milk	28.1	28.1	28.1	28.1
Wool	28.1	28.1	28.1	28.1
Leather	28.1	28.1	28.1	28.1
Textiles	28.1	28.1	28.1	28.1
Chemicals	28.1	28.1	28.1	28.1
Metals	28.1	28.1	28.1	28.1
Timber	28.1	28.1	28.1	28.1
Coal	28.1	28.1	28.1	28.1
Oil	28.1	28.1	28.1	28.1
Gas	28.1	28.1	28.1	28.1
Electricity	28.1	28.1	28.1	28.1
Telephone	28.1	28.1	28.1	28.1
Postage	28.1	28.1	28.1	28.1
Insurance	28.1	28.1	28.1	28.1
Medical	28.1	28.1	28.1	28.1
Education	28.1	28.1	28.1	28.1
Transportation	28.1	28.1	28.1	28.1
Recreation	28.1	28.1	28.1	28.1
Food	28.1	28.1	28.1	28.1
Alcohol	28.1	28.1	28.1	28.1
Tobacco	28.1	28.1	28.1	28.1
Clothing	28.1	28.1	28.1	28.1
Shoes	28.1	28.1	28.1	28.1
Furniture	28.1	28.1	28.1	28.1
Appliances	28.1	28.1	28.1	28.1
Automobiles	28.1	28.1	28.1	28.1
Trucks	28.1	28.1	28.1	28.1
Boats	28.1	28.1	28.1	28.1
Aircraft	28.1	28.1	28.1	28.1
Space	28.1	28.1	28.1	28.1
Defense	28.1	28.1	28.1	28.1
Government	28.1	28.1	28.1	28.1
Private	28.1	28.1	28.1	28.1
Foreign	28.1	28.1	28.1	28.1
Domestic	28.1	28.1	28.1	28.1
International	28.1	28.1	28.1	28.1
Regional	28.1	28.1	28.1	28.1
Local	28.1	28.1	28.1	28.1
National	28.1	28.1	28.1	28.1
Global	28.1	28.1	28.1	28.1
Universal	28.1	28.1	28.1	28.1
Worldwide	28.1	28.1	28.1	28.1
Planetwide	28.1	28.1	28.1	28.1
Galactic	28.1	28.1	28.1	28.1
Universal	28.1	28.1	28.1	28.1
Worldwide	28.1	28.1	28.1	28.1
Planetwide	28.1	28.1	28.1	28.1
Galactic	28.1	28.1	28.1	28.1
Universal	28.1	28.1	28.1	28.1
Worldwide	28.1	28.1	28.1	28.1
Planetwide	28.1	28.1	28.1	28.1
Galactic	28.1	28.1	28.1	28.1
Universal	28.1	28.1	28.1	28.1
Worldwide	28.1	28.1	28.1	28.1
Planetwide	28.1	28.1	28.1	28.1
Galactic	28.1	28.1	28.1	28.1
Universal	28.1	28.1	28.1	28.1
Worldwide	28.1	28.1	28.1	28.1
Planetwide	28.1	28.1	28.1	28.1
Galactic	28.1	28.1	28.1	28.1
Universal	28.1	28.1	28.1	28.1
Worldwide	28.1	28.1	28.1	28.1
Planetwide	28.1	28.1	28.1	28.1
Galactic	28.1	28.1	28.1	28.1
Universal	28.1	28.1	28.1	28.1
Worldwide	28.1	28.1	28.1	28.1
Planetwide	28.1	28.1	28.1	28.1
Galactic	28.1	28.1	28.1	28.1
Universal	28.1	28.1	28.1	28.1
Worldwide	28.1	28.1	28.1	28.1
Planetwide	28.1	28.1	28.1	28.1

	198	198	198	198	198
250:	-7	657 ¹ / ₉	647 ¹ / ₄	1,042	06
218:	-14	222 ¹ / ₈	610 ¹ / ₄	5,123	25
420:		500	164	677 ¹ / ₄	2-

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Price	high	low	CapEx	Gr'd	Pr
135	223	130	8.41	8.4	7

	1985	1986	MC	70
11815	173	2104	3143	41
208	104	1700	1803	103
37	201	2	85	16.6
8	2	75	3.85	48
27	189	63	8.8	74
228	1077	213	140.2	16.1
11	180	180	10.3	100
11816	104	100	100	94
195	204	102	73.9	94
208	183	183	18.3	37
11817	104	100	100	94
208	183	183	18.3	37
11818	104	100	100	94
208	183	183	18.3	37
11819	104	100	100	94
208	183	183	18.3	37
11820	104	100	100	94
208	183	183	18.3	37
11821	104	100	100	94
208	183	183	18.3	37
11822	104	100	100	94
208	183	183	18.3	37
11823	104	100	100	94
208	183	183	18.3	37
11824	104	100	100	94
208	183	183	18.3	37
11825	104	100	100	94
208	183	183	18.3	37
11826	104	100	100	94
208	183	183	18.3	37
11827	104	100	100	94
208	183	183	18.3	37
11828	104	100	100	94
208	183	183	18.3	37
11829	104	100	100	94
208	183	183	18.3	37
11830	104	100	100	94
208	183	183	18.3	37
11831	104	100	100	94
208	183	183	18.3	37
11832	104	100	100	94
208	183	183	18.3	37
11833	104	100	100	94
208	183	183	18.3	37
11834	104	100	100	94
208	183	183	18.3	37
11835	104	100	100	94
208	183	183	18.3	37
11836	104	100	100	94
208	183	183	18.3	37
11837	104	100	100	94
208	183	183	18.3	37
11838	104	100	100	94
208	183	183	18.3	37
11839	104	100	100	94
208	183	183	18.3	37
11840	104	100	100	94
208	183	183	18.3	37
11841	104	100	100	94
208	183	183	18.3	37
11842	104	100	100	94
208	183	183	18.3	37
11843	104	100	100	94
208	183	183	18.3	37
11844	104	100	100	94
208	183	183	18.3	37
11845	104	100	100	94
208	183	183	18.3	37
11846	104	100	100	94
208	183	183	18.3	37
11847	104	100	100	94
208	183	183	18.3	37
11848	104	100	100	94
208	183	183	18.3	37
11849	104	100	100	94
208	183	183	18.3	37
11850	104	100	100	94
208	183	183	18.3	37
11851	104	100	100	94
208	183	183	18.3	37
11852	104	100	100	94
208	183	183	18.3	37
11853	104	100	100	94
208	183	183	18.3	37
11854	104	100	100	94
208	183	183	18.3	37
11855	104	100	100	94

107	107	107	107	107	107	107
107	107	107	107	107	107	107
107	107	107	107	107	107	107

1979	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100	2101	2102	2103	2104	2105	2106	2107	2108	2109	2110	2111	2112	2113	2114	2115	2116	2117	2118	2119	2120	2121	2122	2123	2124	2125	2126	2127	2128	2129	2130	2131	2132	2133	2134	2135	2136	2137	2138	2139	2140	2141	2142	2143	2144	2145	2146	2147	2148	2149	2150	2151	2152	2153	2154	2155	2156	2157	2158	2159	2160	2161	2162	2163	2164	2165	2166	2167	2168	2169	2170	2171	2172	2173	2174	2175	2176	2177	2178	2179	2180	2181	2182	2183	2184	2185	2186	2187	2188	2189	2190	2191	2192	2193	2194	2195	2196	2197	2198	2199	2200	2201	2202	2203	2204	2205	2206	2207	2208	2209	2210	2211	2212	2213	2214	2215	2216	2217	2218	2219	2220	2221	2222	2223	2224	2225	2226	2227	2228	2229	2230	2231	2232	2233	2234	2235	2236	2237	2238	2239	2240	2241	2242	2243	2244	2245	2246	2247	2248	2249	2250	2251	2252	2253	2254	2255	2256	2257	2258	2259	2260	2261	2262	2263	2264	2265	2266	2267	2268	2269	2270	2271	2272	2273	2274	2275	2276	2277	2278	2279	2280	2281	2282	2283	2284	2285	2286	2287	2288	2289	2290	2291	2292	2293	2294	2295	2296	2297	2298	2299	2300	2301	2302	2303	2304	2305	2306	2307	2308	2309	2310	2311	2312	2313	2314	2315	2316	2317	2318	2319	2320	2321	2322	2323	2324	2325	2326	2327	2328	2329	2330	2331	2332	2333	2334	2335	2336	2337	2338	2339	2340	2341	2342	2343	2344	2345	2346	2347	2348	2349	2350	2351	2352	2353	2354	2355	2356	2357	2358	2359	2360	2361	2362	2363	2364	2365	2366	2367	2368	2369	2370	2371	2372	2373	2374	2375	2376	2377	2378	2379	2380	2381	2382	2383	2384	2385	2386	2387	2388	2389	2390	2391	2392	2393	2394	2395	2396	2397	2398	2399	2400	2401	2402	2403	2404	2405	2406	2407	2408	2409	2410	2411	2412	2413	2414	2415	2416	2417	2418	2419	2420	2421	2422	2423	2424	2425	2426	2427	2428	2429	2430	2431	2432	2433	2434	2435	2436	2437	2438	2439	2440	2441	2442	2443	2444	2445	2446	2447	2448	2449	2450	2451	2452	2453	2454	2455	2456	2457	2458	2459	2460	2461	2462	2463	2464	2465	2466	2467	2468	2469	2470	2471	2472	2473	2474	2475	2476	2477	2478	2479	2480	2481	2482	2483	2484	2485	2486	2487	2488	2489	2490	2491	2492	2493	2494	2495	2496	2497	2498	2499	2500	2501	2502	2503	2504	2505	2506	2507	2508	2509	2510	2511	2512	2513	2514	2515	2516	2517	2518	2519	2520	2521	2522	2523	2524	2525	2526	2527	2528	2529	2530	2531	2532	2533	2534	2535	2536	2537	2538	2539	2540	2541	2542	2543	2544	2545	2546	2547	2548	2549	2550	2551	2552	2553	2554	2555	2556	2557	2558	2559	2560	2561	2562	2563	2564	2565	2566	2567	2568	2569	2570	2571	2572	2573	2574	2575	2576	2577	2578	2579	2580	2581	2582	2583	2584	2585	2586	2587	2588	2589	2590	2591	2592	2593	2594	2595	2596	2597	2598	2599	2600	2601	2602	2603	2604	2605	2606	2607	2608	2609	2610	2611	2612	2613	2614	2615	2616	2617	2618	2619	2620	2621	2622	2623	2624	2625	2626	2627	2628	2629	2630	2631	2632	2633	2634	2635	2636	2637	2638	2639	2640	2641	2642	2643	2644	2645	2646	2647	2648	2649	2650	2651	2652	2653	2654	2655	2656	2657	2658	2659	2660	2661	2662	2663	2664	2665	2666	2667	2668	2669	2670	2671	2672	2673	2674	2675	2676	2677	2678	2679	2680	2681	2682	2683	2684	2685	2686	2687	2688	2689	2690	2691	2692	2693	2694	2695	2696	2697	2698	2699	2700	2701	2702	2703	2704	2705	2706	2707	2708	2709	2710	2711	2712	2713	2714	2715	2716	2717	2718	2719	2720	2721	2722	2723	2724	2725	2726	2727	2728	2729	2730	2731	2732	2733	2734	2735	2736	2737	2738	2739	2740	2741	2742	2743	2744	2745	2746	2747	2748	2749	2750	2751	2752	2753	2754	2755	2756	2757	2758	2759	2760	2761	2762	2763	2764	2765	2766	2767	2768	2769	2770	2771	2772	2773	2774	2775	2776	2777	2778	2779	2780	2781	2782	2783	2784	2785	2786	2787	2788	2789	2790	2791	2792	2793	2794	2795	2796	2797	2798	2799	2800	2801	2802	2803	2804	2805	2806	2807	2808	2809	2810	2811	2812	2813	2814	2815	2816	2817	2818	2819	2820	2821	2822	2823	2824	2825	2826	2827	2828	2829	2830	2831	2832	2833	2834	2835	2836	2837	2838	2839	2840	2841	2842	2843	2844	2845	2846	2847	2848	2849	2850	2851	2852	2853	2854	2855	2856	2857	2858	2859	2860	2861	2862	2863	2864	2865	2866	2867	2868	2869	2870	2871	2872	2873	2874	2875	2876	2877	2878	2879	2880	2881	2882	2883	2884	2885	2886	2887	2888	2889	2890	2891	2892	2893	2894	2895	2896	2897	2898	2899	2900	2901	2902	2903	2904	2905	2906	2907	2908	2909	2910	2911	2912	2913	2914	2915	2916	2917	2918	2919	2920	2921	2922	2923	2924	2925	2926	2927	2928	2929	2930	2931	2932	2933	2934	2935	2936	2937	2938	2939	2940	2941	2942	2943	2944	2945	2946	2947	2948	2949	2950	2951	2952	2953	2954	2955	2956	2957	2958	2959	2960	2961	2962	2963	2964	2965	2966	2967	2968	2969	2970	2971	2972	2973	2974	2975	2976	2977	2978	2979	2980	2981	2982	2983	2984	2985	2986	2987	2988	2989	2990	2991	2992	2993	2994	2995	2996	2997	2998	2999	3000
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34	49	34	1.4	489	278
0	9	8	-	-	-
100	187	90	-	804	120

Price	High	Low	Gr's	NAV	Per(-)
87	183	81	173	-	-
181	207	181	-	-	-

191	107	90	16.0	7.3		
192	106	42	5.7	163.3	7.3	
193	105	10	1.0	16.0	7.3	
194	104	130	16.0	1.0	7.3	
195	103	22	5.7	4.8	-17.0	
196	102	6	1.0	1.0	7.3	
197	101	75	9.0	3.2	-0.4	
198	100	17	2.0	14.3	-	
199	99	125	16.0	10.0	59.9	
200	98	10	1.0	1.0	7.3	
201	97	146	16.0	8.3	-	
202	96	77	9.0	1.4	75.0	29.2
203	95	18	2.0	1.0	1.0	7.3
204	94	376	54	1.5	163.5	23.1
205	93	4	1.0	1.0	1.0	7.3
206	92	91	9.0	7.0	34.0	15.3
207	91	376	54	1.5	163.5	23.1
208	90	173	13.0	1.0	165.0	20.5
209	89	103	13.0	1.0	165.0	20.5
210	88	103	13.0	1.0	165.0	20.5
211	87	115	9.0	6.4	112.3	17.1
212	86	238	29	3.0	103.5	18.4
213	85	238	29	3.0	103.5	18.4
214	84	29	4.0	2.0	24.0	1.0
215	83	50	5.0	3.0	33.0	26.7
216	82	50	5.0	3.0	33.0	26.7
217	81	169	16.0	1.5	126.7	22.6
218	80	169	16.0	1.5	126.7	22.6
219	79	169	16.0	1.5	126.7	22.6
220	78	36	3.0	2.0	24.0	1.0
221	77	27	3.0	2.0	24.0	1.0
222	76	15	1.0	1.0	1.0	7.3
223	75	15	1.0	1.0	1.0	7.3
224	74	15	1.0	1.0	1.0	7.3
225	73	15	1.0	1.0	1.0	7.3
226	72	15	1.0	1.0	1.0	7.3
227	71	15	1.0	1.0	1.0	7.3
228	70	15	1.0	1.0	1.0	7.3
229	69	15	1.0	1.0	1.0	7.3
230	68	15	1.0	1.0	1.0	7.3
231	67	15	1.0	1.0	1.0	7.3
232	66	15	1.0	1.0	1.0	7.3
233	65	15	1.0	1.0	1.0	7.3
234	64	15	1.0	1.0	1.0	7.3
235	63	15	1.0	1.0	1.0	7.3
236	62	15	1.0	1.0	1.0	7.3
237	61	15	1.0	1.0	1.0	7.3
238	60	15	1.0	1.0	1.0	7.3
239	59	15	1.0	1.0	1.0	7.3
240	58	15	1.0	1.0	1.0	7.3
241	57	15	1.0	1.0	1.0	7.3
242	56	15	1.0	1.0	1.0	7.3
243	55	15	1.0	1.0	1.0	7.3
244	54	15	1.0	1.0	1.0	7.3
245	53	15	1.0	1.0	1.0	7.3
246	52	15	1.0	1.0	1.0	7.3
247	51	15	1.0	1.0	1.0	7.3
248	50	15	1.0	1.0	1.0	7.3
249	49	15	1.0	1.0	1.0	7.3
250	48	15	1.0	1.0	1.0	7.3
251	47	15	1.0	1.0	1.0	7.3
252	46	15	1.0	1.0	1.0	7.3
253	45	15	1.0	1.0	1.0	7.3
254	44	15	1.0	1.0	1.0	7.3
255	43	15	1.0	1.0	1.0	7.3
256	42	15	1.0	1.0	1.0	7.3
257	41	15	1.0	1.0	1.0	7.3
258	40	15	1.0	1.0	1.0	7.3
259	39	15	1.0	1.0	1.0	7.3
260	38	15	1.0	1.0	1.0	7.3

[illegible]

17	11	20	21	11	11
17	11	18	25	11.4	11
17	11	18	57	11	37.4

100

LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

Price	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	6
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The operators are as follows: (P) - 0001 to 11400 hours; (F) - 1201 to 1400 hours; (S) - 1401 to 1700 hours; (N) - 1701 to midnight. Duty during periods are not on the basis of the volunteer (and, if short periods of time are adequate before getting home) methods.

PT Manager Power Service
56 Lde Amersham and Unit Trust
Regulatory Requirements,
Castle Point,
502 New United Street, London SE18 1YH
Tel 077-506-6004.

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هكذا صنع القهول

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هكذا صنع القوم

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FT MANAGED FUNDS SERVICE

Current Unit Trust prices are available from FT Cityline. For further details call (071) 925 2128.

Table with 4 columns: Fund Name, Price, % Change, and Yield. Includes funds like Carlsberg Fund Managers (GEM), Fidelity International (FID), and others.

ISLE OF MAN (REGULATED)

Table with 4 columns: Fund Name, Price, % Change, and Yield. Includes funds like ATC Fund Management (ATC), AXA Equity & Law Fund (AXA), and others.

JERSEY (REGULATED)

Table with 4 columns: Fund Name, Price, % Change, and Yield. Includes funds like AIF Fund Managers (AIF), Barclays International Funds (BAR), and others.

LUXEMBOURG (REGULATED)

Table with 4 columns: Fund Name, Price, % Change, and Yield. Includes funds like Allianz Fund Managers (ALL), Fidelity Luxembourg (FID), and others.

JERSEY (REGULATED)

Table with 4 columns: Fund Name, Price, % Change, and Yield. Includes funds like Barclays International Funds (BAR), Fidelity International (FID), and others.

Table with 4 columns: Fund Name, Price, % Change, and Yield. Includes funds like Commercial Union Luxembourg (CU), Fidelity International (FID), and others.

Table with 4 columns: Fund Name, Price, % Change, and Yield. Includes funds like Fidelity International (FID), Fidelity Luxembourg (FID), and others.

LUXEMBOURG (REGULATED)

Table with 4 columns: Fund Name, Price, % Change, and Yield. Includes funds like Allianz Fund Managers (ALL), Fidelity Luxembourg (FID), and others.

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar at new historic low

THE DOLLAR slipped to a new historic low against the D-Mark in late European trading yesterday, worsening tensions in the European exchange rate mechanism, writes James Blitz.

After closing at DM1.4028 in New York on Monday night, the US currency gradually declined in European trading to test the record low of DM1.3940 set last Tuesday. In the European afternoon, the currency bottomed out at DM1.3896 and closed in London at DM1.3905, nearly a penny down on the day. In New York the dollar fell further to finish at DM1.3900.

Again, the pressure on the dollar had little to do with speculation by interbank traders. It was the result of steady selling by institutional investors, who are concerned by the big difference between German and US interest rates.

The US Federal Reserve and European central banks were

either unable or unwilling to stem the tide. As the dollar tested the old low, there were rumours in the Frankfurt market of Fed intervention, which temporarily pushed the dollar up by nearly 1½ pence. But dealers said the market was still not short of dollars and that if intervention had been considered it would have been unlikely to work.

Yesterday's August index from the US National Association of Purchasing Managers was slightly softer than expected at 53.7 per cent, compared to 54.2 per cent in July, and also triggered some selling of the dollar.

According to Mr Jeremy Hawkins, senior economic adviser at Bank of America in London, yesterday's report damped hopes of a good figure in this Friday's non-farm payroll report for August, which influences the market more than most other US indicators. "The implications are that, at best, we will still see an under-

lying increase in unemployment this Friday," he said.

The dollar could well test new lows this week. Mr Hawkins said that if it opens below DM1.40 in London today, it will be on a downward path to DM1.35. A technical analyst at Deutsche Bank was looking for the dollar to reach a target of DM1.35 based on technical analysis. "If we break DM1.35, it could go as low as DM1.25," he added.

The dollar's weakness kept sterling close to the ERM floor against the D-Mark as investors exchanged dollars for the German currency. At one stage, the pound was seen to be trading at DM2.7830, its lowest since Britain joined the ERM in October 1980. Further pressure on sterling came at the official close of ERM trading at 4pm in London and the Bank of England was under no formal obligation to intervene to support the currency. The pound closed nearly ½ pence down at DM2.7825.

£ IN NEW YORK

Spot	1.00 US dollar	1.00 US dollar	1.00 US dollar
1 month	1.12-1.13	1.12-1.13	1.12-1.13
3 months	1.13-1.14	1.13-1.14	1.13-1.14
6 months	1.14-1.15	1.14-1.15	1.14-1.15
12 months	1.15-1.16	1.15-1.16	1.15-1.16

Forward premiums and discounts apply to the US dollar

STERLING INDEX

Spot	1.00 US dollar	1.00 US dollar	1.00 US dollar
1 month	1.12-1.13	1.12-1.13	1.12-1.13
3 months	1.13-1.14	1.13-1.14	1.13-1.14
6 months	1.14-1.15	1.14-1.15	1.14-1.15
12 months	1.15-1.16	1.15-1.16	1.15-1.16

CURRENCY MOVEMENTS

Spot	1.00 US dollar	1.00 US dollar	1.00 US dollar
1 month	1.12-1.13	1.12-1.13	1.12-1.13
3 months	1.13-1.14	1.13-1.14	1.13-1.14
6 months	1.14-1.15	1.14-1.15	1.14-1.15
12 months	1.15-1.16	1.15-1.16	1.15-1.16

CURRENCY RATES

Spot	1.00 US dollar	1.00 US dollar	1.00 US dollar
1 month	1.12-1.13	1.12-1.13	1.12-1.13
3 months	1.13-1.14	1.13-1.14	1.13-1.14
6 months	1.14-1.15	1.14-1.15	1.14-1.15
12 months	1.15-1.16	1.15-1.16	1.15-1.16

OTHER CURRENCIES

Spot	1.00 US dollar	1.00 US dollar	1.00 US dollar
1 month	1.12-1.13	1.12-1.13	1.12-1.13
3 months	1.13-1.14	1.13-1.14	1.13-1.14
6 months	1.14-1.15	1.14-1.15	1.14-1.15
12 months	1.15-1.16	1.15-1.16	1.15-1.16

MONEY MARKETS

Cautious trade

TRADE in the sterling cash and futures markets was calmer yesterday as the pound held above its floor against the D-Mark in the European exchange rate mechanism without the need for Bank of England intervention.

However, the dollar's fall to an historic low against the D-Mark in late European trading kindled fears that sterling may weaken in the next few days and trigger a rise in UK interest rates to support the currency. "Quite apart from the worries about the French referendum, the one thing that would frighten the money

of the one-month rate by 4½ percentage points to 10½ per cent at the close.

Three-month money, an important indicator of where the market thinks rates are moving, again ended at 10½ per cent on the offered side. Both the six-month and one-year rates again finished at 10½ per cent offered.

In the morning the Bank forecast a shortage of £900m which, in the view of one trader, was the bulk of the shortage for the week. In early operations the Bank purchased £250m of Band 1 bank bills at 8½ per cent, £87m of Band 3 bank bills at 9½ per cent, £5m of Band 4 Local Authority bills at 9½ per cent, and £382m in the repo at 9½ per cent. The Bank did not operate in the afternoon.

Trade in sterling futures was quieter than last week, with volume down to around 20,000 lots in the September and December contracts combined. But in the afternoon, sterling's fall forced the December contract down to its opening level.

The September contract rose to a high of 89.28 in the morning, and closed at that level, up 8 basis points from its opening. The December contract started at 89.15, peaked at 89.22 at around lunchtime, but ended at 89.17.

FINANCIAL FUTURES AND OPTIONS

LIFE LONG CALL FUTURES OPTIONS

Strike	Call	Put	Settlement
90	1.00	0.00	0.00
91	0.95	0.05	0.00
92	0.85	0.15	0.00
93	0.70	0.30	0.00
94	0.50	0.50	0.00
95	0.30	0.70	0.00
96	0.15	0.85	0.00
97	0.05	0.95	0.00
98	0.00	1.00	0.00

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CANADA

[illegible]

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592	591	590	589	588	587	586	585	584	583	582	581	580	579	578	577	576	575	574	573
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NASDAQ NATIONAL MARKET

P/B										P/E												
Stock	Dv	100s	High	Low	Last	Chng	Stock	Dv	100s	High	Low	Last	Chng	Stock	Dv	100s	High	Low	Last	Chng		
ASB/DC	0.14	241	141	36	15	15	+	Disg	12	61	9	9	9	+	Disg	0.20	290	290	31	32	31	+
AWAC	0.18	247	24	34	15	15	+	Disg	12	61	9	9	9	+	Disg	0.20	290	290	31	32	31	+
AX	0.14	241	141	36	15	15	+	Disg	12	61	9	9	9	+	Disg	0.20	290	290	31	32	31	+
AX	0.14	241	141	36	15	15	+	Disg	12	61	9	9	9	+	Disg	0.20	290	290	31	32	31	+
AX	0.14	241	141	36	15	15	+	Disg	12	61	9	9	9	+	Disg	0.20	290	290	31	32	31	+
AX	0.14	241	141	36	15	15	+	Disg	12	61	9	9	9	+	Disg	0.20	290	290	31	32	31	+
AX	0.14	241	141	36	15	15	+	Disg	12	61	9	9	9	+	Disg	0.20	290	290	31	32	31	+
AX	0.14	241	141	36	15	15	+	Disg	12	61	9	9	9	+	Disg	0.20	290	290	31	32	31	+
AX	0.14	241	141	36	15	15	+	Disg	12	61	9	9	9	+	Disg	0.20	290	290	31	32	31	+
AX	0.14	241	141	36	15	15	+	Disg	12	61	9	9	9	+	Disg	0.20	290	290	31	32	31	+
AX	0.14	241	141	36	15	15	+	Disg	12	61	9	9	9	+	Disg	0.20	290	290	31	32	31	+
AX	0.14	241	141	36	15	15	+	Disg	12	61	9	9	9	+	Disg	0.20	290	290	31	32	31	+
AX	0.14	241	141	36	15	15	+	Disg	12	61	9	9	9	+	Disg	0.20	290	290	31	32	31	+
AX	0.14	241	141	36	15	15	+	Disg	12	61	9	9	9	+	Disg	0.20	290	290	31	32	31	+
AX	0.14	241	141	36	15	15	+	Disg	12	61	9	9	9	+	Disg	0.20	290	290	31	32	31	+
AX	0.14	241	141	36	15	15	+	Disg	12	61	9	9	9	+	Disg	0.20	290	290	31	32	31	+
AX	0.14	241	141	36	15	15	+	Disg	12	61	9	9	9	+	Disg	0.20	290	290	31	32	31	+
AX	0.14	241	141	36	15	15	+	Disg	12	61	9	9	9	+	Disg	0.20	290	290	31	32	31	+
AX	0.14	241	141	36	15	15	+	Disg	12	61	9	9	9	+	Disg	0.20	290	290	31	32	31	+
AX	0.14	241	141	36	15	15	+	Disg	12	61	9	9	9	+	Disg	0.20	290	290	31	32	31	+
AX	0.14	241	141	36	15	15	+	Disg	12	61	9	9	9	+	Disg	0.20	290	290	31	32	31	+
AX	0.14	241	141	36	15	15	+	Disg	12	61	9	9	9	+	Disg	0.20	290	290	31	32	31	+
AX	0.14	241	141	36	15	15	+	Disg	12	61	9	9	9	+								

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FT SURVEYS

AMERICA

Dow holds its ground as currency declines

Wall Street

US STOCK markets held their ground yesterday in the wake of a declining dollar and some mostly negative economic reports, writes Patrick Harrington in New York.

At the close the Dow Jones Industrial Average was up 8.91 at 3,266.26, having spent the entire day near to Monday's close. The more broadly based Standard & Poor's 500 gained 2.04 at 416.07, while the American SE composite firmed 0.66 to 381.44 and the Nasdaq composite added 2.49 at 565.61.

Turnover on the New York SE was fairly light at 174m shares, and rises outpaced declines by 924 to 763.

Although the stock markets have been hostage to the dollar's fortunes in recent weeks, yesterday's drop in the US currency's value to an all-time low against the O-Mark had little effect on equities.

Attention was otherwise focused on economic news. A 0.1 per cent rise in July leading indicators, a 0.6 per cent decline in construction spending in the same month, and the slight fall in the National Asso-

ciation of Purchasing Management's August index confirmed that economic activity remained extremely sluggish in spite of the lowest domestic interest rates in 30 years.

Lennar lost 1% to \$28.84 on news that some Florida home-owners, whose Lennar-built houses were destroyed by Hurricane Andrew, plan to file a suit against the company. The decline may also have been a natural correction to recent gains in Lennar stock, prompted by expectations that the company would benefit from the demand for new homes in south Florida.

Another stock affected by the hurricane was American Reliance, which dropped 3% to 17% on the American Stock Exchange on the expectation that the company will incur substantial direct losses from property damage in Florida.

Oil issues, which have posted strong gains in recent months after a long period in the doldrums, were mostly lower after breaking house Wertheim Schroder cut its ratings on six big oil companies, arguing that they had reached, or were near, their target prices. Royal Dutch shed 7% to \$90.00, Tex-

aco 5% to \$65.00, Atlantic Richfield 1% to \$114.00 and Amoco 3% to \$61.00.

Airline stocks were in demand as investors anticipated an improvement in carriers' business now that the summer fare war is over. UAL advanced 3% to \$107.00, Delta rose 2% to \$82.00, USAir put on 1% to \$13.00 and AMR, parent of American Airlines, gained 1% to \$67.00.

Canada

TORONTO share prices closed steady for the second consecutive day. The TSE 300 index gained 4.7 at 3,407.6 and advancing issues led declines by 294 to 218 after a fair volume of 30.2m shares.

PWA said it has begun legal action to have Gemini Group Automated Distribution Systems declared insolvent. Gemini termed the action with out merit, said it has a strong financial position and that PWA had boycotted meetings of the Gemini board. PWA, which was up 43 cents on Monday, lost 15 cents to C\$3.15. Air Canada, which is a partner with Gemini, gained 10 cents at C\$4.50.

By William Cochrane

Last week demonstrated the Japanese market's ability to anticipate events, and linked with this, it showed that the prospect of determined and broadly based government action can do more for equities than a period of monetary inactivity.

Japan's ¥10,700bn (\$87bn) economic stimulus package was not detailed until after the Tokyo equity market closed last Friday, but there was a succession of helpful leaks, mainly on Thursday and Friday, which left the FT-Actuaries Japan index up 2.9 per cent last week after a rise of 11.8 per cent over the previous five trading days.

In two weeks, Tokyo has recovered from a fall of 33.7 per cent this year to one of 18.5 per cent, and from a position of the worst performer in the World Index series to fourth from bottom after Finland, Denmark and Italy.

Europe's decline continued with a fall of 2 per cent on the week, and a neutral perfor-

mance in the US left the World Index 1.9 per cent higher on balance. The time is ripe, it seems, for the analysts, investment strategists and asset allocation specialists to guide their clients.

On Japan, Mr Shigeaki Sakaki says in an economic commentary for Nomura International that the government package includes public loans which may crowd out private loans and, therefore, not increase demand for goods and services. Thus, he says, the package's true effect on the economy may be ¥4,000bn to ¥5,000bn, or about 1 per cent of GNP.

Mr Sushil Wadhvani, the Goldman Sachs strategist, says the move is evidence of a change in the attitude of the authorities to the market - "equivalent, so to speak, to drawing a line in the sand" - but that while a bottom in the market may have been found, that equities are now well up with events and there is scope for short-term disappointment.

On Europe, Mr Wadhvani is more sanguine. European equities, he notes, have fallen by more than 15 per cent since the

Danish referendum three months ago, on European monetary union uncertainty and downgrades of economic forecasts partly precipitated by pessimism about German interest rates.

He adds, however, that using a quantitative framework, neither the rise in bond yields nor the actual downgrading of earnings growth stemming from these uncertainties can explain more than a small proportion of the actual decline in share prices.

There are other opinions, notably from Merck Finck in Düsseldorf, which says the sharp and painful corrections necessary to adjust the markets' "notoriously optimistic" profit and interest rate expectations to reality still have some way to go.

Mr Wadhvani thinks European equities are a "good medium-term buying opportunity". There is short-term risk in the French referendum, but a "Yes" vote would prompt a general rise, while there would be little risk to German, Dutch or Swiss equities if the voters were to say "No".

MARKETS IN PERSPECTIVE

	1 Week	1 Month	1 Year	Start of '92	% change starting 1st Jan '92	% change since 1st Jan '92
Austria	-3.80	-7.36	-30.03	-15.99	-14.46	-8.39
Belgium	-3.88	-7.11	-9.87	-7.48	-6.59	-0.31
Denmark	-2.81	-10.38	-27.93	-22.42	-20.43	-15.71
Finland	-6.10	-18.23	-41.56	-26.61	-26.14	-21.76
France	-2.45	-3.09	-5.90	-2.89	-0.92	+4.95
Germany	-0.77	-8.95	-19.30	-7.71	-6.08	-0.49
Ireland	-1.71	-3.45	-15.02	-11.62	-10.52	-5.22
Italy	-3.24	-1.88	-25.54	-20.63	-20.10	-15.36
Netherlands	-1.74	-2.35	-1.69	+1.30	+2.95	+9.06
Norway	+5.32	-11.07	-36.76	-18.07	-17.17	-12.26
Spain	-2.26	-4.82	-22.01	-16.97	-17.02	-12.10
Sweden	+0.91	-4.85	-21.85	-8.40	-4.03	+1.67
Switzerland	-0.99	-3.86	+1.05	+4.59	+3.31	+12.61
UK	-2.90	-4.09	-13.16	-7.80	-7.80	-2.33
EUROPE	-2.01	-4.46	-12.42	-7.28	-6.11	-0.47
Australia	-0.50	-4.44	-2.00	-7.08	-17.77	-12.89
Hong Kong	+1.29	+5.53	+39.45	+30.20	+23.71	+31.05
Japan	+9.92	+14.51	-16.70	-18.51	-22.02	-17.39
Malaysia	+2.48	+4.12	+5.34	+0.18	+3.22	+9.34
New Zealand	-1.26	-2.65	-5.87	-14.40	-18.11	-13.25
Singapore	-0.28	-0.93	-5.87	-14.40	-18.11	-13.25
Canada	+0.14	+1.00	-5.78	-4.38	-12.75	-7.50
USA	-0.22	-2.18	+4.94	-0.54	-5.11	-0.54
Mexico	+0.34	-6.03	+10.11	-4.15	-10.72	-5.37
South Africa	-1.42	-10.48	-8.82	-10.48	-27.66	-23.39
WORLD INDEX	+1.90	+0.87	-6.29	-7.80	-11.36	-11.37

Based on August 29th 1992. Copyright, The Financial Times Limited, Goldman, Sachs & Co. and County NatWest Securities.

EUROPE

Renewed dollar weakness hurts bourses

THE renewed tumble in the dollar hit currency-sensitive bourses yesterday, writes Our Markets Staff.

FRANKFURT fell on the dollar, and on a warning from the outgoing president of the Federation of German Industry (BDI), Mr Heinrich Wels, that Germany was heading for long-term recession and a sharp rise in unemployment if wage and budget policies are not changed.

The DAX index lost 22.55, or 1.3 per cent to 1,518.70 as the dollar registered its lowest ever Frankfurt fixing, dropping to DM1.3977 from DM1.4097.

Turnover fell again, from DM4.2bn to DM3.6bn. Dollar stocks, particularly the car-makers, led the declines with Daimler DM10.30 lower at DM61.70, BMW down DM10 to DM49.80 and Volkswagen off DM59.50 at DM57.00.

Lufthansa rose against the trend, adding another DM3.90 for a two day gain of DM11.80, or 12.8 per cent at DM106.80. Unions at the loss-ridden air carrier agreed to a one-year wage freeze on Monday.

PARIS recovered from the day's lows but the mood remained cautious. The CAC-40 ended 10.55 down at 1,574.23, after 1,682.47, in thin turnover of FF1.15bn.

Building stocks remained weak following last week's poor showing. Lafarge dropped FF7.50 to FF22.50 while Saint-Gobain, also depressed by the impact of the weak dollar on its US earnings, fell FF10.50 to FF49.20.

News that Balfors, Denmark's biggest insurer, made a loss of DKr591m in the first six months took Suez down by FF4.10 to FF224.40. Suez has an indirect stake in Balfors via Victrola.

Total closed FF1.80 lower at FF207.50 just before first-half results featured a net profit of FF7.91bn, down 47 per cent. This fall short of market expectations of FF2.2bn-FF2.4bn and dealers expected the shares to open lower today.

Among smaller stocks, Seb fell another FF1.10 or 3.7 per cent to FF370 as the market responded badly for the second day to its disappointing interim results.

MILAN hit another low for

FT-SE Eurotrack 100 - Sep 1									
Hourly changes									
Open	10.30am	11 am	12 pm	1 pm	2 pm	3 pm	close		
1010.42	1009.98	1009.52	1009.19	1008.51	1007.34	1007.93	1007.79		
Day's High 1010.95					Day's Low 1005.98				
Aug 26	1013.64	Aug 27	1017.14	Aug 28	997.98	Aug 29	993.01	Aug 30	1010.52

Base value 1000 (20/10/90).

the year as uncertainty about the French Maastricht referendum kept investors on the sidelines. The Comit index fell 5.94 or 1.6 per cent to 384.99 in turnover estimated at around £500m on the return of London traders, up from Monday's meagre £35.7bn.

Montedison, whose chairman Mr Giuseppe Garofano was due to be questioned by a magistrate later in the day over an alleged party to a political party, lost £30 to £1.01.

Flat lost £77 to £3.94 and Mediobanca by £300 to £10.10.

ZURICH eased, the SMI

index closing 4.3 lower at 1,747.3, but company news took some shares higher. Alusuisse rose SF3 to SF4.04 as the diversified metals company forecast a 30 to 40 per cent rise in group net profits this year.

Orlikon added SF3 to SF4.49 on a turnaround into profit, and Swissair put on SF1.0 to SF7.60 as it said that income had outpaced costs in July.

STOCKHOLM fell across the board in thin trading as high domestic interest rates and poor performances in major markets abroad dragged prices down. The ABAX-viden Gen-

eral index fell 21.1 or 2.7 per cent to 751.6 in turnover of SKr342m after SKr289m.

Volvo B shares fell SKr11 to SKr257 on news of a SKr2bn cost-cutting programme for its truck division, which was interpreted negatively by the market.

COPENHAGEN fell 3.4 per cent, the KFX index shedding 1.86 to a new low of 76.88 as Balfors fell DKr20 to DKr80.

Mr Michael Douglas of Biku-ben said that the index was pushed down an hour before noon, ahead of the expiry of futures contracts; it stabilised thereafter, but weakened again in the last half-hour of the day.

OSLO continued its recent plunge as the deepening crisis in Norway's financial sector dampened investor interest. The all-share index was down 9.77 or 3.1 per cent to 309.12 in thin turnover of NKr168.6m.

HELSINKI, a byword for losses this year, managed to

fall on profit-taking, the fall of 11.0, or 1.9 per cent to 561.9 wiping nearly all the Hex index had recovered over the previous three days.

MADRID closed modestly higher on a batch of steady, or better first half earnings results, Telefonica, and Dragados among them. The general index closed 1.40 higher at 308.37.

AMSTERDAM's CBS Tendency index fell 0.8 to 108.1, weighed down by the weak dollar and firm domestic interest rates.

ISTANBUL was volatile on reports, later denied, that the yield on nine-month treasury bills would fall by six percentage points. The index rose to a high of 4,394.46 but later fell on profit-taking to end 20.6 up at 4,180.72.

TEL AVIV's blue chip index gained 1.77, or 1.1 per cent to 158.19 in response to positive half-year corporate reports.

ASIA PACIFIC

Nikkei drops back below 18,000 on profit-taking

Tokyo

JAPANESE shares ran into profit-taking after the Nikkei average's 1,880-point surge over the previous four sessions, agencies report from Tokyo.

The Nikkei closed 321.06, or 1.8 per cent, down at 17,740.06, after a day's low of 17,699.72 and high of 18,069.21. Declines outnumbered advances by 761 to 255, while 82 issues were unchanged.

Volume was estimated at 560m shares, down from 564.5m registered on Monday. The Topix index of all first section stocks slipped 15.24 to 1,370.27, while in London the ISE/Nikkei 50 index lost 6.11 to 1,086.07.

Traders said the Nikkei's downside was probably limited to 17,500 as sentiment remained buoyant in the wake of the government's fiscal stimulus package. However, they added that selling pressure remained heavy above 18,000.

Mr Hiroyuki Maki, a trader with County NatWest Securities, said that with the Nikkei at 18,000, and price/earnings ratios above 45, "the market does not look cheap". With companies cutting their earnings forecasts for the current fiscal year, the ratios could soon exceed 50, he added.

Individuals and dealers dominated trading, with Aids-related shares attracting the most interest. Meiji Milk accounted for roughly 9 per cent of the day's turnover as it advanced ¥50 to ¥1,110. Mochida Pharmaceutical climbed ¥180 to ¥3,690.

Other sectors which had risen sharply over the previous two weeks fell on profit-taking. Mitsubishi Estate dropped ¥30 to ¥587 and Mitsui Real Estate ¥10 to ¥1,040.

Blue chip electricals were mostly softer, although the lat-

est downward earnings revisions did not have a big effect. Hitachi dipped ¥11 to ¥786 and Toshiba shed ¥18 to ¥820.

Takashimaya weakened ¥40 to ¥1,000 after a newspaper reported that the company will suffer a 48 per cent drop in pre-tax profits in the current fiscal year.

Carmakers lost ground following the domestic car sales data for August that showed a 18.3 per cent fall from a year ago, the sharpest decline since November 1980. Toyota Motor receded ¥30 to ¥1,430 and Mazda ¥15 to ¥450.

Roundup

TOKYO'S retreat prompted profit-taking in the Pacific Basin region.

TAIWAN finished slightly higher as investors became cautious after the recent rises. The weighted index put on 14.10 at 3,980.45 as turnover decreased to T\$25.66bn from Monday's T\$29.5bn.

Slight profit-taking was seen but major players and institutions traded actively, encouraging small investors. China Steel, strong in the past two days, relinquished 30 cents to T\$17.50 on profit-taking.

HONG KONG closed firmer after an early decline, selling orders having dried up by mid-morning. The Hang Seng index gained a net 82.97 at 5,711.97 in turnover of HK\$2.7bn. The market was closed on Monday.

HSBC Holdings led the active list, rising HK\$2 to HK\$56.50 on the back of last week's results.

MANILA fell further in listless trading as PLDT and Philippine National Bank continued to soften in reaction to the steady rise of the peso against the dollar. The composite index shed 9.75 to 1,366.91 in combined turnover of P13.36m pesos, after Monday's 144m.

AUSTRALIA eased in quiet

trading dominated by selling of industrial stocks. The All Ordinaries index finished 4.7 off at 1,542.5 in turnover of A\$168.3m.

Lead Lease tumbled 30 cents to A\$14.00, extending its fall since its disappointing results last week to A\$1.90, while Brambles slid 56 cents to A\$14.98, a loss of A\$1.12 so far this week ahead of its financial results, due tomorrow.

NEW ZEALAND rose slightly in light trading on the first day of spring, the NZSE-40 capital index firming 1.96 to 1,433.66 in turnover of around NZ\$14.4m. Fletcher Challenge moved forward 4 cents to NZ\$2.40 following late interest from Australian institutions.

Fishing concern Sanford advanced 15 cents to NZ\$5.10 on expectations that Sealord, Carter Holt's fishing company, will not now be floated.

SINGAPORE closed easier on thin selling, the Straits Times Industrial index losing 3.08 to 1,375.46 in volume of 28.11m shares, up from 28.32m.

KUALA LUMPUR retreated in the afternoon on profit-taking. The composite index ended 1.23 down at 573.50 after reaching an early high of 579.21.

Volume fell to 31.4m shares from Friday's 51.1m. The market was shut on Monday. Tenaga Nasional was active as 1.6m shares changed hands. It closed steady at M\$9.65.

SEOUL consolidated after a two-day rise. The composite index retreated 4.20 to 558.60 in turnover of Won\$36.6bn, up from Monday's Won\$28.2bn.

SOUTH AFRICA

A rebound in the financial rand, combined with weakness in London, took equities off their highs. The overall index rose 7 to 3,169 and golds firmed 16 to 954. The industrial index added 30 to 4,074.

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS		TUESDAY SEPTEMBER 1 1992										MONDAY AUGUST 31 1992										DOLLAR INDEX		
Figures in parentheses show number of lines of stock		US Dollar Index	Day's Change %	Points	Yen Index	DM Index	Local Currency Index	Local Currency Index	Gross Yield	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local Currency Index	1992 Low	1992 High	Year to Date (approx)						
Australia (88)		129.72	+0.1	96.30	100.77	93.98	100.36	-0.4	4.96	129.64	96.64	100.78	95.02	120.39	153.68	126.76	146	125.23						
Austria (18)		152.35	-0.3	113.10	113.36	110.37	110.70	-0.6	2.64	152.80	113.90	111.78	111.99	111.36	108.70	129.27	177	127.26						
Belgium (42)		143.10	-0.1	106.24	111.16	103.67	101.46	-0.8	6.06	143.29	108.81	111.38	105.02	102.27	132.27	133.73	126	133.73						
Canada (114)		128.90	+0.1	93.76	98.11	91.27	108.59	-0.3	3.18	129.11	94.00	96.83	92.42	109.12	142.12	124.32	138	138.78						
Denmark (35)		222.12	-1.5	164.90	172.56	160.92	163.21	-1.9	1.74	222.35	165.35	166.35	165.35	165.35	165.35	165.35	165	165.35						
Finland (15)		61.47	+1.0	45.64	47.78	44.54	49.71	+0.3	0.84	60.89	48.39	47.33	44.62	40.55	88.60	55.93	50	55.93						
France (102)		158.02	+0.1	107.02	122.75	114.47	117.74	-0.5	3.82	157.81	117.68	122.72	115.70	118.75	168.75	148.06	137	168.75						
Germany (64)		119.46	+0.5	89.69	92.82	86.54	86.54	-0.6	2.64	119.82	87.08	87.08	87.08	87.08	108.59	114.42	109	108.59						
Hong Kong (53)		234.30	+1.4	173.94	182.02	180.75	232.46	+1.4	3.02	231.13	177.59	177.59	177.59	177.59	177.59	177.59	177	177.59						
Ireland (16)		189.84	+0.3	134.18	124.17	118.03	-0.3	4.44	189.49	118.38	122.98	118.88	119.23	173.71	171.70	175.21	126	175.21						
Italy (78)		82.84	-1.4	48.66	46.62	45.33	46.00	-1.9	0.51	83.71	47.49	45.92	46.99	50.97	80.86	61.78	58	80.86						
Japan (473)		111.42	-1.1	82.72	86.56	80.73	88.56	-1.1	0.98	112.83	86.56	86.56	86.56	86.56	86.56	86.56	86	86.56						
Malaysia (69)		234.54	+0.1	174.13	182.20	169.91	225.06	+0.1	2.51	234.25	174.61	182.98	171.68	224.54	250.47	215.28	206	234.25						
Mexico (110)		130.32	-0.2	98.68	101.73	94.57	103.78	-0.5	1.17	130.68	97.14	101.63	95.67	100.14	128.77	105.94	117	128.77						
Netherlands (25)		186.7	-0.1	129.68	129.68	129.68	129.68	-0.1	0.98	186.7	129.68	129.68	129.68	129.68	129.68	129.68	129	129.68						
New Zealand (14)		42.72	+0.1	31.72	31.72	30.95	41.98	-0.1	5.41	42.68	31.18	31.18	31.18	31.18	167.29	147.08	138	167.29						
Norway (23)		145.41	-3.8	107.96	112.97	105.35	109.00	-4.4	2.31	151.31	112.79	113.83	110.80	113.95	152.95	136	140	152.95						
Spain (89)		185.32	-1.0	143.67	139.18	140.50	142.28	-1.2	2.33	185.44	146.85	151.33	143.34	143.98	229.83	180.71	196	229.83						
Sweden (30)		180.31	-1.4	114.12	85.74	156.87	+0.3	3.4	182.68	140.19	146.21	137.84	156.75	263.80	186.10	238.20	190	263.80						
Switzerland (61)		130.35	-1.04	104.34	104.04	75.54	95.40	-0.9	11.16	137.15	102.23	106.82	100.92	94.56	116.72	137.79	132	116.72						
United Kingdom (228)		180.21	-1.8	133.79	140.07	136.56	136.13	-2.2	3.02	183.55	136.61	142.69	134.58	136.68	200.28	171.46	190	200.28						
United States (127)		111.16	+0.7	89.46	83.48	83.48	83.48	-0.2	2.42	114.23	83.79	83.79	83.79	83.79	115.14	102.92	105	115.14						
World (Japan (228))		181.22	-0.2	134.54	140.77	131.27	134.54	-0.6	5.46	181.65	135.40	141.20	132.12	132.12	200.07	175.85	180	200.07						
World (US (127))		189.44	+0.5	128.60	131.64	122.76	169.44	+0.5	4.40	188.03	125.70	131.10	123.80	106.07	176.30	180	180	176.30						
Europe (582)		147.00	-0.1	108.13	114.20	106.50	108.34	-0.7	2.40	147.09	108.84	114.34	107.80	109.07	153.86	139.31	140	153.86						
Nordic (103)		164.48	-1.8	122.10	127.78	115.19	119.45	-2.2	2.54	165.55	124.89	130.25	122.80	121.14	188.52	168.93	158	188.52						
Scandinavia (719)		128.35	-0.1	92.29	92.29	92.29	92.29	-0.1	0.98	128.35	92.29	92.29	92.29	92.29	128.35	128.35	128	128.35						
Europe - Pacific (1503)		126.35	-0.5	95.29	93.70	92.98	98.42	-0.8	2.75	126.99	95.15	100.27	94.53	99.24	148.52	121.41	118	148.52						
North America (636)		169.74	+0.5	123.79	125.35	120.62	153.54	+0.5	3.01	169.87	123.71	129.03	121.66	164.58	170.31	158.70	167	170.31						
Asia (127)		111.16	+0.7	89.46	83.48	83.48	83.48	-0.2	2.42	114.23	83.79	83.79	83.79	83.79	115.14	102.92	105	115.14						
Pacific Ex Japan (242)		167.36	-0.5	116.83	122.37	114.02	142.30	+0.3	3.81	166.58	116.71	124.74	114.77	141.78	175.51	149.00	144	175.51						
World Ex US (1696)		129.62	-0.5	96.23	100.71	93.91	100.47	-0.8	2.76	130.21	97.08	101.23	95.43	101.24	146.91	116.18	133	146.91						
World Ex UK (1998)		136.37	-0.1	102.72	107.50	100.25	120.37	-0.2	2.54	136.45	102.30	107.93	101.48	120.65	158.97	127	158.97							
World Ex Japan (2157)		159.63	-0.1	105.41	124.03	115.97	141.77	+0.3	3.34	159.18	116.85	122.76	116.68	141.71	165.40	163.20	162	165.40						
The World Index (12748)		124.03	-0.1	119.58	110.38	102.94	121.63	-0.3	2.86	124.19	106.89	110.64	102.24	121.96	157.70	130.66	142	157.70						

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SECTION III

Aerospace faces its worst cyclical down-turn since World War Two. As the industry prepares to go on show at Farnborough, parts of its military and commercial sectors are bracing themselves for some radical reshaping, writes Paul Betts

Fasten your safety belts

TO MAKE a small fortune you should start with a big one, says Mr Jean Pierson, the chairman of the European Airbus consortium.

This old adage from the farming industry is becoming increasingly apposite for aerospace which during the past two years has faced the worst cyclical downturn in its post-war history.

As the industry prepares to gather in force for its regular Farnborough showcase next week, it is facing a series of severe problems both in the military and commercial sectors which are likely to lead to a radical reshaping of some significant parts of the business.

This process has already begun. The last few months have seen Deutsche Aerospace negotiate a partnership with Fokker of the Netherlands which is expected to lead to a broad restructuring of the European regional aircraft industry. McDonnell Douglas of the US has been striving to forge an alliance with aerospace manufacturers in the Far East to form a new international commercial airliner partnership. In the UK, British Aerospace is in the throes of a sweeping restructuring aimed at refocusing the company around its core military aircraft and large civil airliner activities in the European Airbus partnership.

Mergers, partnerships and consolidation have also accelerated in the airline business still struggling to recover from the air travel slump caused by the combined effects of the Gulf crisis and the recession in many western economies. The most spectacular recent deal involved the proposal by British Airways to buy this summer a stake in USAir, the sixth largest US carrier, in an effort to form a global airline. Other carriers have also been scrambling to negotiate partnerships.

Air France acquired this year stakes in Sabena of Belgium and CSA, the Czechoslovak national airline. The military side of aerospace has also been forced to scale back its operations to adapt to the reductions in government spending in the new post Cold War defence climate. This has led to large scale job cuts and attempts by manufacturers to diversify increasingly in commercial activities to offset the loss of defence business.

Even though the civil market remains soft, the contraction in the defence industry is expected to continue spawning new ventures in commercial aerospace. In turn, this is bound to put even greater pressure on the excess capacity already evident in the commercial sector.

"It seems clear to me that the growing problem of excess

capacity, and defence conversion, will have a huge impact on our industry over the next five to ten years," says Mr Larry Clarkson, a vice president of Boeing, the world's biggest manufacturer of commercial aircraft.

Boeing has been cutting back production as have Airbus and McDonnell Douglas. But even with 55 per cent of the world commercial airliner market and an order backlog worth \$87bn, Boeing has also been forced to change the way it does business. The Seattle-based company is adopting a much more open stance towards the outside world and is actively encouraging airlines, suppliers and subcontractors to participate in the design of its latest airliner, the 777 widebody twin engine jet.

It is also openly talking for the first time of forging close ties, including equity partnerships, with other companies. It has been forced to do so by the

huge investments required to launch new programmes in a market where the risks have kept steadily rising. "I don't know where our next partners will come from but I am not ruling out partnerships with any other company in the world," Mr Frank Shrontz, Boeing's chairman, said at the company's annual meeting this year.

Airbus, which has now become Boeing's principal competitor building up a 26 per cent share of the world market during the last 20 years, is also anxious to expand international collaboration as a response to the increasing challenges and complexities in designing, funding and developing new aircraft. "At the same time as alliances are developing between American and Asian interests, Airbus is exploring, sounding out, talking with new potential partners wherever they may be, and why not the US," Mr

Pierson said in New York this summer.

The problem for the industry is that there is a fundamental difference between the current downturn and previous cycles, which have tended to occur at regular 10-year intervals. For the first time, the prolonged recession in civil aviation has coincided with deep cutbacks in defence.

In the past, the industry was able to rely on its military activities to tide it through a cyclical recession in the commercial sector. This has not been the case during the last two years. Instead, the industry has had to restructure simultaneously both sides of its business.

The end of the Cold War has not only shrunk the defence market but has also changed the emphasis on the types and scale of military projects either already in progress or envisaged. In the past, the industry's activities were dominated

by projects designed to address a potential conflict between super-power blocks.

But the political upheavals of the past two years, with the collapse of the Berlin Wall and the disintegration of the former Soviet Union, have altered that philosophy. The emphasis has now turned more in favour of lighter, cheaper and more tactical weapon systems rather than the former dominance of long range strategic military aircraft or missiles.

However, the disappearance of the risk of a super-power confrontation has now highlighted the fact that in many other regions of the world there is still the possibility of local conflagrations requiring weapons more suited to that threat. To respond to such threats, many Air Forces are increasingly looking for lighter and more operationally flexible systems.

The UK has argued vigorously that this situation also

applies to the £20bn European Fighter Aircraft (EFA), which is fighting a political battle for survival.

The EFA issue is bound to be one of the dominating themes at next week's Farnborough air show. The UK is expected to use the occasion to lobby hard Germany, Spain and Italy to continue participating in the production phase of the controversial programme.

Germany provoked the EFA crisis when it announced this summer it did not intend to go ahead with production of the new fighter, although it would continue to participate in the project's development. Both Spain and Italy have also expressed concerns about EFA's costs and are still, at this stage, by no means committed to production.

The collapse of the EFA programme would be a huge blow for the European aerospace industry. It would have repercussions on jobs and the future aerospace technological capabilities of the four EFA countries, and could also have implications for France which is developing its own advanced combat aircraft, the Rafale. A decision to scrap EFA could lead to a reappraisal of the Rafale by the French administration in Paris, some French aerospace officials fear.

The industry is worried that the possibility of EFA and other military programmes being dropped or downgraded could have a long term effect on commercial aerospace activities, which are still regarded as having good long term growth prospects. These concerns largely stem from the fact that advanced technology in new materials and production techniques developed for military programmes find their way in many cases into commercial programmes.

These techniques are likely to become all the more important in the future as the industry starts to turn its attention to the next generation of super-sonic airliners and the development of 800-900 seater super jumbos.

Demand for super jumbos and a second generation Concorde is expected to emerge around the turn of the century.

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Colour illustration: Ivan Allen



OUT OF SOLIDARITY WITH ALL WINGED CREATURES.
SNECMA BUILDS ONLY VERY CLEAN ENGINES.

sneema

AEROSPACE 2

Commercial jet makers see a recovery after the turmoil, writes Paul Betts

Hopeful signs on the radar screen

THE world's commercial aircraft industry is confronted with a dichotomy: in the short term it continues to face considerable turmoil but in the longer term it remains optimistic that demand for aircraft will recover and growth will be strong. Historically, the industry has always been highly cyclical. But the latest down cycle has been particularly fierce and caused by a unique set of circumstances.

It was preceded by a record breaking binge of new aircraft orders by airlines in 1987, 1988 and 1989. A total of \$80bn worth of new jet orders were booked by western manufacturers in 1989 alone. Even after a drop in the number of bookings last year, the total industry backlog of orders at the end of 1991 amounted to \$191bn and 3,158 aircraft. Such a trend was clearly unsustainable.

It was followed by economic recession in North America and several parts of Europe which had an inevitable impact on airline profits and new aircraft orders. The situation was exacerbated by the Gulf crisis last year and its profound impact on air travel. In the middle of all this, the end of the Cold War provoked a decline in the defence aerospace market forcing companies to rely increasingly on the commercial side of the business.

All this has created huge uncertainty in the jetliner market. Financially pressed airlines have deferred orders and significantly cut capital spending. Some 725 aircraft are lying idle in the Arizona desert. Aircraft manufacturers have been forced to adapt to this new market situation by reducing production of some of their jet programmes and cutting jobs. Even on the most optimistic assumptions of longer term growth, manufacturers now have more than sufficient capacity to meet future demand, says Mr Larry Clarkson, vice president of planning and interna-

tional development at Boeing, the world's biggest manufacturer of commercial jets.

"Air travel may experience much stronger growth than we now project, but our best guess today is that there is no foreseeable shortfall to 2010 in the world's ability to manufacture commercial aircraft," he noted recently. "The problem of excess capacity is even more troubling when you consider what's happening on the military side of aerospace...sophisticated industries are in place and millions of jobs are at stake," he added.

The contraction in the defence industry is expected to spawn new ventures in commercial aerospace even though the market remains soft. "It seems clear that the growing problem of excess capacity and defence conversion will have a huge impact on our industry over the next five to ten years," Mr Clarkson said. "Within the next decade, we will probably see a change in both the composition of the aircraft manufacturers and the types of relationships they have with suppliers," he forecasts.

One of the biggest problems facing the industry is the financing of new aircraft orders. In its latest review of the world airline market, Boeing says that airlines will have to turn increasingly to international capital markets to finance future aircraft purchases.

More innovative financing will be required to fund future airline jet requirements, especially since Japan, a significant source of aircraft financing, has



Jean Pierson, chairman of Airbus Industries: confident outlook

become reluctant to continue investing heavily in aircraft. Indeed, the contribution of Japanese banks, trading companies and equity investors in aircraft leases is expected to drop from between 55-65 per cent of total commercial aircraft financing to barely 8-12 per cent over the next few years, according to Boeing.

Despite all these difficulties, all three leading commercial aircraft manufacturers - Boeing, McDonnell Douglas and the European Airbus consortium - remain confident of the longer term outlook for the industry with a recovery of world air travel requiring some \$350bn worth of new aircraft between now and 2010.

"We estimate that to meet the demand



Frank Shrontz, chairman of Boeing: lots of capacity to meet future demand

for air travel some 12,000 new airplanes will have to be delivered between now and 2010, at an average rate of 500-600 aircraft per year," says Mr Jean Pierson, the Airbus chairman. But this market will be strongly dependent on airlines being willing to replace part of their existing fleets.

Mr Pierson expects that of the 12,000 new aircraft deliveries between now and 2010, about 7,000 will involve replacement of old aircraft.

After world air travel declined last year for the first time in the history of the jet aircraft, the manufacturers are now expecting to grow by between 4-5 per cent a year to the turn of the century. This growth coupled with congestion problems

on the ground at airports and in the air because of inadequate air traffic control systems is expected to boost demand especially for larger widebody aircraft.

Boeing is already well into the development of its new widebody twin engine airliner, the 777, while the new Airbus A340 four engine long range aircraft is due to enter service next year. While orders for smaller narrowbody aircraft have fallen sharply during the last year, demand has been more sustained for larger aircraft.

All three leading manufacturers are also studying plans to develop ultra-large aircraft capable of transporting 600 to 800 passengers to enter into airline service early in the next century. Up to now, the jumbo market has been dominated by Boeing with the 747 series of airliners. But both Airbus and McDonnell Douglas are planning to challenge Boeing in this niche with new jumbos.

"I believe the design and development of these giant aircraft represents the next great challenge for commercial aviation," Mr Adam Brown, the planning director of Airbus, told a aviation conference earlier this year.

Boeing is studying the possibility of stretching its 747 or building an entirely new extra large aircraft. McDonnell Douglas has already announced its intention to develop a double-decker four engine jumbo, the MD-12, if it can find partners to invest in the project and sufficient airline launch customers. Airbus has also been talking to airlines, especially in the Asia-

Pacific region, about a super jumbo. All three manufacturers agree that the costs of developing a new generation of large aircraft are so high that it is bound to involve widespread international cooperation. All three have been seeking to interest Asian aerospace companies to participate in the eventual development of ultra large airliner programmes because the biggest market for such aircraft is expected to be in the Asia-Pacific region, where air traffic is forecast to continue showing above average growth.

McDonnell Douglas has been striving to negotiate an equity investment agreement with Taiwan Aerospace, while Boeing and Airbus have been discussing cooperation with the three Japanese manufacturers: Kawasaki Heavy Industries, Fuji Heavy Industries and Mitsubishi Heavy Industries.

The manufacturers, however, are also looking at the smaller end of the airliner market. Boeing is expected to start later this year consulting airlines on a new design of its 737 twin engine narrowbody jets which is expected to involve a new wing and new engines. Airbus is studying the possibility of launching a smaller 125-seat version of its A320 narrowbody aircraft called the A319. McDonnell Douglas also has plans to develop a new medium sized airliner to expand its family of commercial airliners.

But their long term expectations remain firmly fixed on the large airliner market. All three are predicting that the average size of jets operated by big international airlines will rise from around 174 seats to 241 seats over the next 20 years. In the Asia-Pacific region, this is likely to be even higher, to around 324 seats. In turn, this is expected to require the delivery of substantial numbers of aircraft very much larger than anything flying today.

Short-haul jets are worst hit, writes Paul Betts

Too many choices

THE REGIONAL and commuter aircraft industry is undergoing a significant shake-up. Of all commercial aircraft markets, it has been one of the worst hit by the recession, the slowdown in air travel, and the financial troubles of smaller airlines - the principal customers for regional jets and turbopropeller commuter aircraft.

The slump has highlighted the fundamental structural problem of the industry. Simply put, it is suffering from over-capacity with too many manufacturers offering too many competing products.

For smaller regional jet-makers, the problem has been exacerbated by the presence of the three large commercial aircraft

manufacturers at the upper end of the market.

Boeing and McDonnell Douglas, of the US, offer 100-seat versions of their twin-engine narrow-body aircraft, the 737 and the MD80/90. The European Airbus consortium is now studying the possibility of entering the 120-seater jet market for the first time, by launching a new smaller derivative of its A320 twinjet called the A319.

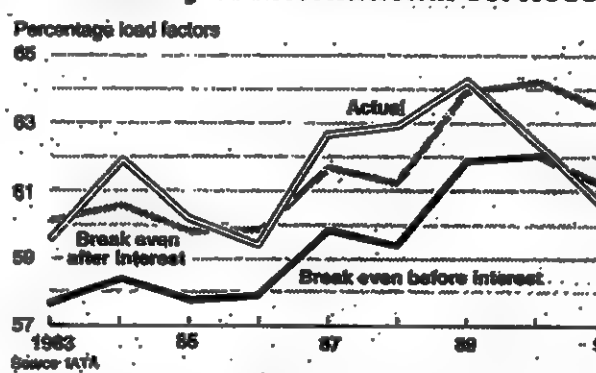
All this has led to an acceleration in efforts to rationalise the regional airliner industry, especially in Europe. Some consolidation has already begun. Bombardier of Canada absorbed Short Brothers of Northern Ireland and, more recently, de Havilland of Can-

ada, after a joint bid for the Canadian group by Aerospaciale, the French aerospace company, and Alenia of Italy, had been blocked by the European Commission. Aerospaciale and Alenia have also pooled their resources to form the ATR regional turbopropeller aircraft consortium.

But the current focus is on Fokker, the Dutch aircraft manufacturer, which finally agreed this summer to a merger with Deutsche Aerospace (Dasa), the aerospace arm of Germany's Daimler-Benz group.

Dasa will acquire control of Fokker through a 51 per cent stake in a joint holding company to form the basis of a new partnership in the regional air-

Profitability of international services



liner sector. Fokker is expected to provide its marketing expertise, and Dasa the necessary financial backing to support future regional airliner programmes. Fokker has been working on plans to develop a smaller 100-seat version of its Fokker 100 jet and eventually a larger 120- to 130-seat derivative.

The agreement between Dasa

and Fokker is also expected to set the stage for a broad realignment of the European regional aircraft industry. Dasa has had its eyes set on the regional jet business for the past two years, as part of its long-term strategy to re-establish the German aerospace industry in a leading position in commercial aircraft.

To this end, it formed last year a partnership with Aerospaciale and Alenia to develop a new family of regional jets as well as to co-ordinate the three companies' products and marketing networks in the commuter and regional aircraft sector. The deal with Fokker, however, has clearly placed a large question mark on the future of the earlier partnership agreed between Dasa, Aerospaciale and Alenia.

But the Fokker transaction could ultimately lead to Aerospaciale and Alenia joining the new German-Dutch partnership to form a broader European regional aircraft consortium. This is bound to put pressure on other manufacturers, especially British Aerospace (BAe), to speed up the search for partners or perhaps consider joining forces with the proposed new European regional aircraft consortium.

Tackling the problems of its loss-making regional aircraft activities has become one of the top priorities of BAe's restructuring strategy. The UK group has been attempting to negotiate a partnership with the Japanese aerospace companies in its regional aircraft business, and has also been talking to Taiwan Aerospace and other manufacturers. The industry believes BAe could ultimately withdraw from this business.

But while the industry is scrambling to restructure itself, it remains confident of the longer-term growth prospects of the commuter and regional jet market. Apart from the sustained requirement for smaller jets and turbopropeller aircraft from developing countries, especially in the Asia-Pacific region, demand is expected to increase in industrialised countries as the airline industry continues to develop hub and spoke route networks.

Airlines will thus require small regional and feeder aircraft operating at high frequency to feed passengers to the major domestic and international routes at their hub airports. Since deregulation 12 years ago, this has been the case in the US, where a few strong carriers now dominate the market, operating dense nationwide networks with frequent services using smaller jets and commuter aircraft.

With the European Commission's third stage of airline liberalisation starting next year, large European carriers are expected to intensify efforts to open new hubs in other EC member states. This is likely to provide a strong stimulus for the commuter and regional aircraft market.

Airlines head for third year of losses

Price-cutting war becomes fiercer

THE AIRLINE industry is still suffering from the extended hangover of the general economic recession and the air travel slump caused by the Gulf conflict last year.

Although traffic showed signs of recovery during the first half of this year, capacity is still outstripping passenger demand, and airlines are engaged in a fierce fare discounting war to maintain market share in anticipation of an eventual rebound in business.

The International Air Transport Association (IATA) - the industry's trade organisation, grouping more than 200 international airlines - has warned that, for the third consecutive year, airlines are likely to report a big loss on international scheduled services in 1992.

The latest estimates put the 1992 loss at around \$20n. This is not as high as the record \$48n loss reported by the industry in 1991, the worst year in the history of aviation, which followed a loss of \$2.7bn in 1990, but it is still a disappointing and worrying performance.

"The financial recovery will be crucial to the ability of the airlines to offer better services, more tailored to consumer needs," warns Mr Gunter Eser, IATA's outgoing director general. "It is not a case of going from famine to feast. It would be good to see the airlines achieving merely the sort of return on their money invested that anybody could get by putting it in the post office," he adds.

After falling by 3 per cent last year - the first decline in air traffic since the introduction of the jet aircraft - passenger traffic has increased so far this year by 8 per cent and cargo by 4 per cent, compared with the year before the slump provoked by the Gulf conflict. But this traffic growth has not matched the rise in overall capacity, which is 12 per cent higher than in 1990.

In a nutshell, the fundamental problem of the industry is that too many aircraft are flying with empty seats. The response of most airlines to the slow recovery in traffic has been to cut costs in an effort to improve productivity. Nearly 50,000 jobs were lost in the industry in 1991 as a result of restructuring. But these moves have not been sufficient to offset the pressures of overcapacity in the market.

The financial problems of airlines, especially of the weaker carriers, coupled with increasing liberalisation and deregulation in the industry, are now expected to accelerate the general trend towards greater concentration in the industry, as well as the possibility of more airline bankruptcies.

The last 18 months have seen a number of airlines disappear, including famous names like Pan Am and Eastern, and younger ones like Air Europe. Several US airlines are struggling under the protection of the US bankruptcy laws. Others are scrambling to forge partnerships with other airlines, to build up their critical mass and compete in an increasingly global airline market.

Even a profitable airline such as British Airways has been anxious to negotiate

international partnerships to strengthen its overall competitive position. BA, which has been actively looking for allies in Europe, the US and the Asia Pacific region, successfully forged this summer a transatlantic alliance with USAir, the sixth largest US carrier. BA will be investing \$750m in USAir to buy a 21 per cent equity stake as well as an voting stake of up to 44 per cent in the American carrier. BA had earlier unsuccessfully attempted to negotiate a merger with KLM Royal Dutch Airlines. It has also indicated it was interested in taking a stake in Qantas Airways, the Australian carrier.

After more than 10 years of deregulation in the US, the American industry is already heavily concentrated around a

The big US carriers have their eyes firmly set on expansion into the European market

handful of giant carriers, including, among the three largest, American Airlines, Delta and United Airlines. These carriers have now set their eyes firmly on expansion into the European market, which will be opened up to much greater competition next year following the recent approval of the European Commission's third package of air transport liberalisation measures.

To respond to the challenge of giant US carriers - as well as large airlines from the Asia Pacific region, which has continued to enjoy above average traffic growth - the big European carriers believe it will be necessary for them to grow even bigger.

"At present, there are at least 60 airlines in Europe that matter: that's 40 too many," says Mr Bernard Attali, the chairman of the Air France group, which in terms of annual turnover is Europe's biggest carrier.

But consolidation is increasingly worrying European air transport regulators, who fear that this risks undermining the competition they are seeking to encourage through liberalisation. But liberalisation in Europe faces other obstacles. The two biggest are congestion in the skies, because of inadequate air traffic control systems; and crowded airports. Both threaten to squeeze out new entrants into the newly liberalised European air transport market.

European governments are addressing the problem of air traffic control by seeking to

harmonise and modernise the different systems. But the process is likely to take several years. In the meantime, air traffic control in Europe remains extremely fragile. "The situation is critical for our industry," says Mr Attali. "You can't expect competition to work as long as there is congestion," he adds.

Crowded airports are another significant problem. The EC is attempting to draw up regulations to ensure that new entrants can secure take-off and landing slots at congested European airports like London Heathrow or Frankfurt. But most EC member states are objecting to such a system, which would include a proposal to confiscate slots from established carriers to hand them over to new entrants.

The difficult financial situation of airlines, and traffic growth artificially constrained by insufficient or badly used infrastructure could deprive the consumer of the benefits of liberalisation in Europe, the industry warns.

"We are heading for a formidable battle," Mr Attali says. "Deregulation in the EC will give consumers a good short-term deal with lower fares, but in the longer term it could have perverse effects, as it has had in the US."

Already the gap between low discounted fares and business or normal fares has widened. Businessmen are becoming increasingly frustrated by the high fares they pay to subsidise the discount business.

"Fed up with living in crowded skies and airports, the business traveller will one day say enough is enough, and will try to cut back on air travel," says one international airline executive.

A decline in business travel would have severe implications for the industry. Although businessmen account for only 20 per cent of all air travel, they provide between 50-60 per cent of all airline revenues, according to IATA estimates.

After three terrible years, the industry is clearly hoping that there will eventually be a sharp recovery in traffic, as has been the case after previous down cycles. But it can no longer rely on recovery alone to resolve all its difficulties.

"If airlines want to survive in the longer term, they must behave like entrepreneurs and like any other industry, and adapt capacity to match demand," argues Mr Eser. As businesses, the airlines can no longer continue defying all the laws of gravity.

Paul Betts

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AEROSPACE 3

David White on the consequences of the peace

Complex but real

THE PEACE dividend, that overworked cliché, has somehow lost its optimistic connotations.

The expression first gained currency in the US at the close of the Vietnam war, when hopes were raised that money previously poured into the conflict could be redirected into new social programmes.

In the aftermath of the Cold War, it has come to be used ironically by the sectors that have suffered the negative effects of defence cutbacks. Nobody seems conscious of having received a peace dividend. But it is certainly being paid. General John Galvin, the recently-retired supreme Nato commander in Europe, reckons it will add up to more than \$600bn by 1997 – the value of what the 16 Nato allies will have refrained from buying or saved on their military forces.

Worldwide, defence expenditure fell last year for the third year running, according to estimates by the Stockholm International Peace Research Institute (SIPRI). Some industrialists, including Mr John Weston, chairman of British Aerospace's defence division, foresee an end to the decline in the mid-1990s, and an increase after that.

But even if the outlook for arms manufacturers is not

totally gloomy, things are likely to get worse before they get better. Defence spending is like an ocean liner when it comes to slowing it down.

Sharp revisions of government spending plans have become the norm throughout the industrialised world, including countries such as France which have been relatively conservative about their defence outlays.

In the US, the \$381bn requested by the Pentagon for the fiscal year beginning in October would be a 4.5 per cent drop in real terms.

Plans up to 1997 have been revised downwards by \$50bn. This has involved halting 10 major equipment programmes including the B-2 stealth bomber, of which only 20 are now due to be built, the Sea Wolf nuclear-powered submarine, which is being stopped at one boat instead of the original plan for 36, and the Comanche scout helicopter, which is to remain at the prototype stage.

US spending plans, which still provide for a slight annual increase in current dollars from the 1994 fiscal year onwards, will continue to come under heavy pressure.

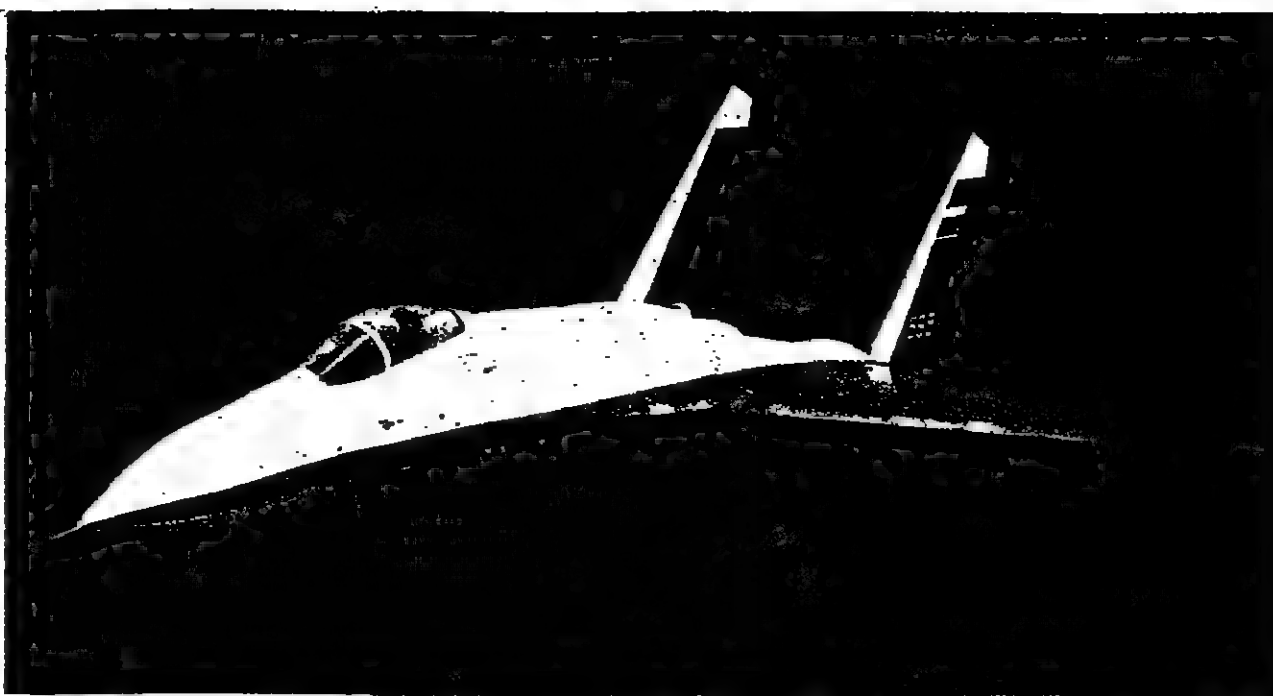
The UK has so far managed its Options for Change review without major cancellations but faces a continuing squeeze

on defence resources. After a 10 per cent decline in real terms spending in the second half of the 1980s, current plans are for a further gradual drop over the next three years.

A report published just before the April general election by the London-based Centre for Defence Studies estimated that real defence expenditure, on current trends, would be 20 per cent lower by the year 2000 than it was in 1990 – a level of about £17bn a year at today's prices. Even with the modest reductions envisaged, the future of some ongoing programmes might have to be reviewed, it said. Any deeper cuts in the budget "could demand a major reappraisal of equipment needs".

Increasingly dependent on exports to offset reductions in their home markets, US and European manufacturers find themselves in head-on collision in the growth markets of the Middle East and Asia. In synthesis to the industrialised west, the Asia-Pacific region has become the prime area of growth in arms expenditure, but suppliers face increasing competition from Asian countries themselves, including South Korea and Japan.

Elsewhere in the developing world, export prospects are overshadowed by financial



The world has changed: a Russian-built Sukhoi 27 Flanker fighter shows its paces over London's M25 orbital motorway

Glyn Davis

problems, limited requirements for high-technology equipment, inroads by suppliers such as China and Brazil, and the large amount of second-hand Russian and other weapons on offer. Figures from SIPRI show a 25 per cent drop last year in the global value of trade in major conventional weapons, to \$22bn. Significantly, US exporters took 51 per cent of the total. Four years previously the US share had been 30 per cent.

The competition for develop-

ing-world markets appears unlikely to be greatly affected by the initiatives undertaken in the wake of last year's Gulf conflict to discuss restraints on arms sales, particularly to the Middle East. The US, Russia, Britain, France and China, the five permanent members of the UN Security Council, which have held a series of talks on possible curbs, are also the countries which control four-fifths of the market. A global UN register of transactions, initially proposed by Britain, is

due to start next year, but there is little sign of willingness among any of the main exporting nations to forego sales vital for sustaining their defence industries.

Within Europe, the market in the larger countries remains largely divided along national lines, with the consequences of wide-scale duplication and inefficiency. Progress towards opening up trade in arms in line with other industries has been slow.

The Independent European

Programme Group (IEPG), made up of European Nato allies, has succeeded in increasing the opportunities for companies to bid for contracts in other European countries. Further moves will have to await the outcome of the ratification process of the Maastricht treaty, which places Community defence responsibilities in the hands of the Western European Union. Problems then needing to be resolved include the status of Turkey and Norway, which are

in the IEPG but not the EC or WEU. Proposals such as a joint European procurement agency, favoured by Germany and Holland, still appear remote.

Takeovers have increased the concentration of Europe's arms industry, which is in the throes of drastic workforce reductions. But despite much talk about the potential for multinational industrial groupings in Europe, the only truly cross-border ventures to have got off the ground are Matra Marconi Space, which has brought together the bulk of the space activities of France's Matra and the British GEC group, and Eurocopter, the helicopter company formed by Aérospatiale of France and MBB of Germany. In the cost-cutting climate, multilateral collaboration on specific projects has come under strain – the European Fighter Aircraft being only one, albeit spectacular, example.

A series of tentative links has been made between European companies, however, for new-generation equipment ranging from vehicles to air combat radars.

The sharp change in defence structures and priorities – the thinning-out of forces in continental Europe, the new emphasis on mobility and flexibility, the needs of peacekeeping missions and arms control enforcement – undoubtedly creates new equipment requirements which will go some way towards compensating for the business defence contractors have lost. But governments are in no hurry.

US hit by missiles shakeup

New targets for rocket makers

AFTER A false start in Europe, the shake-out in the missile business has begun in earnest in the US.

The sale of General Dynamics' guided weapons business to Hughes Aircraft, the General Motors subsidiary, creates a missile company of roughly equal dimensions to the one British Aerospace and Thomson-CSF of France tried unsuccessfully to set up by merging their operations.

The move, announced in May, is expected approximately to double Hughes' turnover in missiles to \$2.7bn. But it does not affect Hughes' systems division of the US industry that the planned BAE-Thomson venture would have enjoyed in Europe. Hughes, with wide-ranging interests in defence electronics, followed the announcement with plans to shed 2,000 jobs over the next 18 months, about 15 per cent of its workforce.

General Dynamics, perhaps the most broadly-based of all US defence manufacturers with products ranging from combat jets to tanks and submarines, is slated to ditch its missile activities as part of a plan to reduce itself in size in response to the downturn in defence spending, rather than try to diversify into new civilian activities.

Missiles made up about 10 per cent of General Dynamics'

fresh air-defence order from Saudi Arabia. Thomson, which saw BAE's weapon production complementing its own expertise in guidance systems, sought a similar match in the US with the planned takeover of the missile business of LTV, whose activities include the International Multiple Launch Rocket System.

However, Thomson's plan, part of a \$450m deal for LTV accepted by a New York bankruptcy judge, came up against the barrier of US security concerns.

Seeking to consolidate its position in air-defence systems, Thomson reached agreement last year with Short Brothers of the UK on joint development of a new generation of weapons, succeeding the Short's latest Starstreak system.

GEC-Marconi, the traditional supplier of guidance for BAE weapons, has meanwhile set out to challenge BAE's position as the automatic UK choice as prime contractor for missiles. With BAE in the throes of rationalising its Dynamics division – currently being reduced to 5,300 employees, less than a third of the level of four years ago – it recently completed the takeover of Ferranti International's missile operations. The acquisition provides GEC-Marconi, which has also established links with Matra and Dassault Electronique of France, with a capability for producing complete weapon systems.

However, the company had a bitter disappointment when it failed in its bid with Matra to supplant BAE's long-troubled Advanced Short-Range Air-to-Air Missile project (Asraam). BAE, collaborating with Hughes, won the £570m contract for development and initial production for the RAF in March, just before the general election.

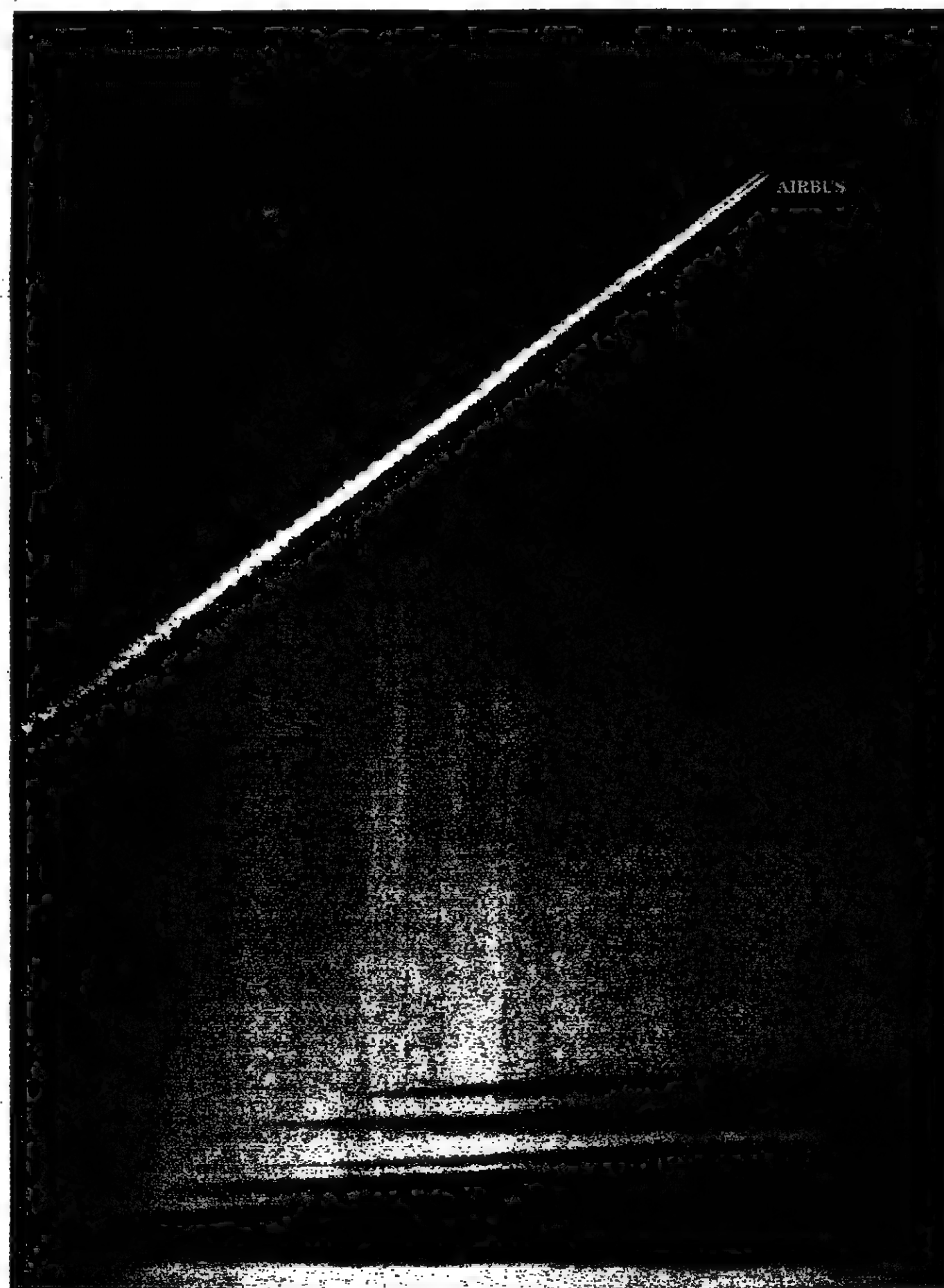
BAE and GEC-Marconi are also on different sides in a contest to supply a medium-range surface-to-air missile, replacing the already retired Bloodhound. BAE has entered a joint bid with Raytheon of the US, proposing an updated version of the Patriot missile which gained fame in the Gulf against Iraqi Scuds, together with an additional purchase of BAE's latest Rapier 2000 low-level air-defence system. GEC-Marconi has meanwhile joined with the French-Italian Eurosam consortium to offer the SAMPT, part of a new family of missiles. Hughes is also competing, alongside NPT of Norway, with a ground-launched version of its Advanced Medium-Range Air-to-Air Missile (Aramm).

Another \$500m-plus battle is shaping up between potential British, French, US, Swedish and Italian contenders for a conventionally-armed stand-off missile for the RAF, expected to be decided late next year or in early 1994.

The UK also still has plans for a nuclear-armed stand-off missile. However, Mr Malcolm Rifkind, the UK defence secretary, said recently that this was "certainly not something I am expecting to arrive on my desk in the next few weeks".

David White

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Aerospatiale and its European partners have joined forces to win 50 % of the launch vehicle market for Ariane.

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AEROSPACE 4

Commercial rivalry is flowering in space, writes Daniel Green

The Russians are coming

ALMOST HIDDEN in the long list of space collaborations agreed in June by Presidents Bush and Yeltsin at their Washington summit was one that could have more economic impact than the rest put together: Russia can now bid for contracts to launch US-built telecommunications satellites.

At a stroke, Russia could become the most powerful recent entrant into an industry that has attracted the interest of many countries. Its impact will be all the greater because many in the list of hopefuls, such as Japan and Brazil, have encountered technical and budgetary problems or trade barriers that have slowed their progress towards commercial sale of launches.

Russia is in a good position to compete with established launch organisations. It has six different rocket launchers on offer.

The biggest, the Proton, can lift large satellites into geostationary orbits, which is usually necessary for telecommunications and satellite broadcasting.

Russia could make its presence felt quickly, driven by a need for hard currency and the immediate availability of its technology.

It has already this year offered Proton to launch the International Consortium for Mobile Communications.

However, obstacles still remain in the path of the Russian Space Agency. Apart from the economic instability, the main rocket launch site is in another country, Kazakhstan, which has set up its own space agency. Progress has been

made in recent weeks. In June, the two apparently came to an agreement over the joint use of Baikonur.

If Russia is on the point of joining an elite group of nations which can offer commercial launches, it will soon find itself competing with some well-entrenched opposition.

Ariane is the world's most successful commercial satellite launcher. Operated by the French-led Ariane consortium, it claims to have launched more than three quarters of the world's commercial satellites.

The company last year had sales of FF5.87bn, is profitable and is designing the next generation of launch vehicle, the Ariane V. The first launch is expected in 1995 with commercial operations set to start a year later.

Arianespace's biggest rivals are in the fragmented US market. Seven years ago there were only two serious contenders in the space launch business: the US Space Shuttle, built by NASA, and Ariane.

Then came the Challenger disaster in 1986 and the announcement by NASA that the Space Shuttle not be used for commercial space launches.

A flood of launch orders for the private sector followed. Ariane was the main beneficiary, but three US defence companies also picked up business: Martin Marietta, McDonnell-Douglas and General

Dynamics. Partly as a result of their late entry into the business, however, the US companies lag far behind Ariane in the value of commercial orders they are winning today.

They have also been cushioned from the need to rely on commercial orders by defence contracts.

McDonnell-Douglas, for example, is still launching satellites for the US military's Global Positioning System, a network of satellites that allowed allied forces to navigate across the featureless deserts.

Currency-hungry Russia, with six different rocket launchers on offer, could make its presence felt quickly

ert in the Gulf war.

Of the company's 11 launches this year, only three are commercial. "Could we afford to stand on our own without the military? I don't think so," says one senior executive at McDonnell-Douglas.

The three US companies might find it hard to reduce their dependence on the military, where they are protected from foreign competition, by plunging further into the civil market.

Prices there threaten to reach new lows as the likes of China and Russia enter the

fray. Typical of the fall in launch costs brought by more competition is the Chinese Long March III rocket. This month it is scheduled to take into orbit an Australian communications satellite at a cost of about \$30m, compared with more than \$50m for a US or Ariane launch.

China is not the only country attracted by the possibility of chunky dollar earnings from space. Governments also like the idea because they believe it will help in developing missiles.

Rocket technology is basically simple - to create a controlled explosion at one end of a metal tube - and available in theory without recourse to the latest in western high technology.

So there are many countries at various stages in the race to build launchers.

India launched a satellite in May shortly after Washington imposed limited sanctions against the Russian and Indian space organisations. The US objected to Russia's proposed sale of rocket technology which India says is for its space programme but the US thinks could be used for ballistic missiles.

Japan has intended to test launch its H-2 rocket in February next year. But Japan has chosen an unusually advanced design and has had persistent difficulties in test firings.

Israel whose Jericho 2 military missile has been converted for space use as the Shavit and has successfully launched small test satellites.

● Brazil, which has its Veloz Lancador de Satélites (VLS) booster, based on the Sonda 4 rocket. Its development has been stifled by technical and budgetary problems and Western technology-transfer controls.

● Other countries reported to have space programmes include Iraq, North Korea and Argentina.

That such programmes will find commercial customers is unquestioned. The satellite services market is an immature industry that is growing quickly despite the worldwide economic slowdown.

Telecommunications is still by far the largest area of application for civil satellites. New customers include third world countries eager to leapfrog the technology of copper cabling.

Satellite telecommunications appeals to physically large countries, perhaps with many islands or difficult terrain, where cabling would be expensive.

In June, a McDonnell-Douglas rocket launched Indonesia's fourth telecommunications satellite in its second launch programme. The third launch programme is already scheduled for the mid-1990s.

Satellite broadcasting is a much smaller business, but growing quickly thanks partly

to European deregulation. Observation satellites are among the industry's favourites for sharp growth through the 1990s. They are used to forecast weather, keep track of changing surface temperature and other environmental applications.

Importantly, earth observation from space is seen by the military as a better value for money than thinly spread ground personnel.

More emphasis is being placed on earth observation in the post-Cold War world where the US, UK and France increasingly see their roles as global. The UK defence White Paper in July made explicit the UK's interest in widening its defence activities to more than just Europe and the North Atlantic.

For that reason, in the US satellites are taking an increasing proportion of defence spending. "The space budget is holding steady while other budgets are falling," says the US Air Force space procurement division in Los Angeles.

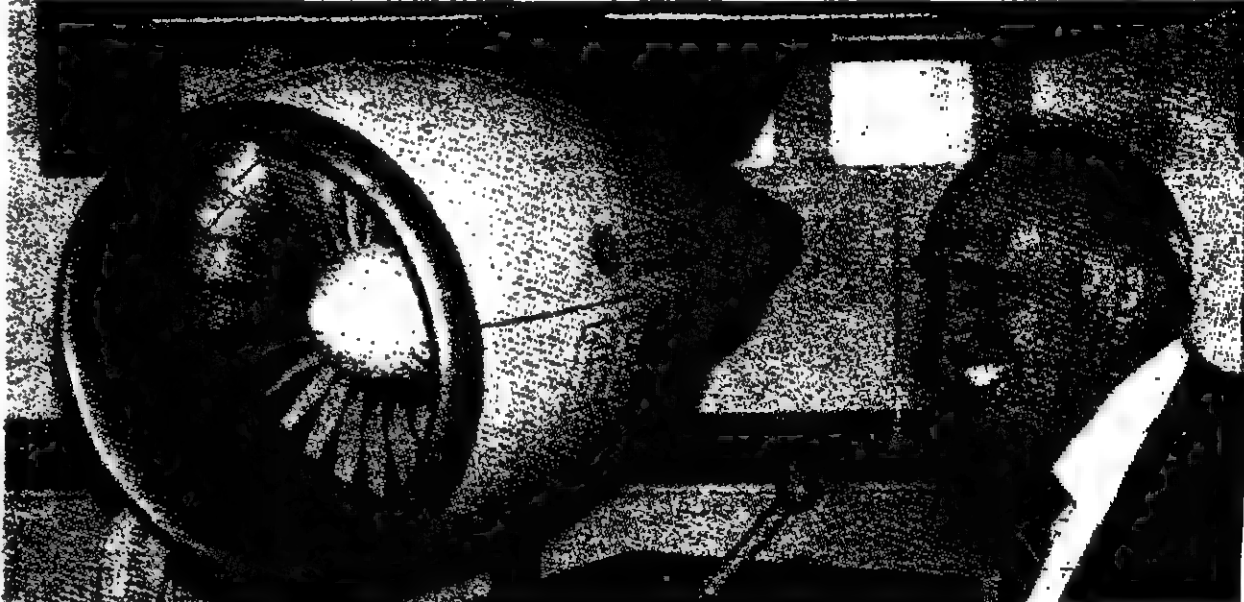
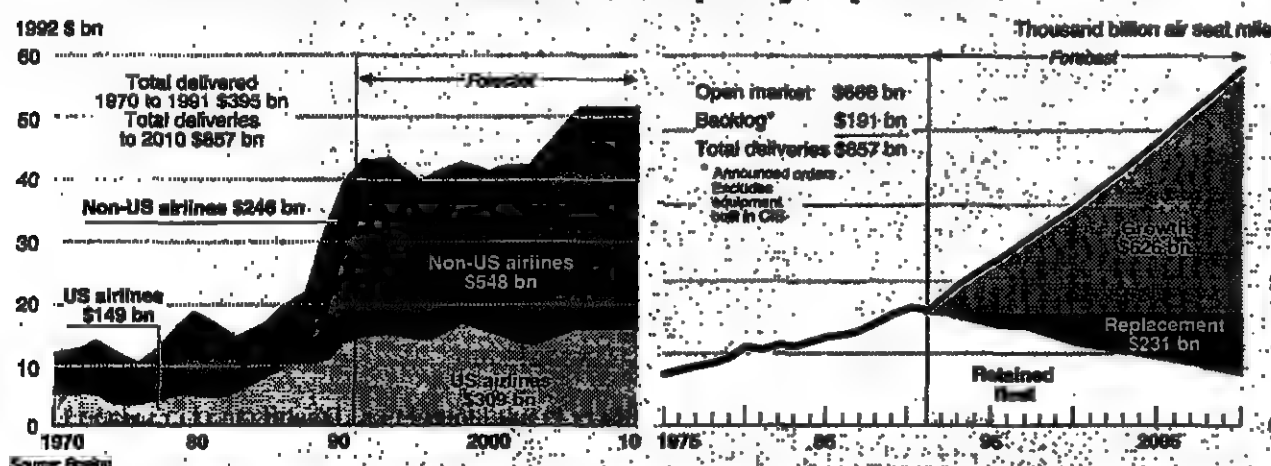
And military cash means that the US launcher manufacturers can afford to invest in new fuels, re-usable launchers and air-launched rockets. With these developments they may be able to cut costs low enough eventually to compete with the likes of Russia while maintaining the reliability of US and Ariane launches.

This perhaps helps explain why the US launch industry is sanguine about the threat of the Russian and Chinese launch industries: it can continue to rely on defence contracts while developing the technology that will allow it one day to compete for civil contracts on its own terms.



A Soyuz spacecraft at the Baikonur launch pad about to take off last year with two Russians and a British woman on board

World commercial aircraft deliveries & capacity requirement



Brian Rowe of General Electric: It's so tough that we're giving away new engines and offering deals on spares

Aero engine makers are in a grim mood, Paul Betts finds

Sales remain grounded

EVEN by its own cut-throat standards, the aero-engine industry has been going through a particularly rough patch during the last year.

The decline of military sales in the post Cold War defence market and the lingering recession in the civil side of the business have taken their toll on all the leading aero-engine manufacturers.

Profits have slumped, restructuring has intensified in a drive to cut costs and increase competitiveness, while research and development spending on future engines has remained high.

To win new engine orders in the current depressed market, the big three aero-engine makers (General Electric and Pratt & Whitney in the US and Rolls-Royce in the UK) have been forced to make hefty concessions and offer enlightened terms to attract customers.

"We must stop killing ourselves with our crazy pricing structure," remarked Mr Brian Rowe, the head of GE's aero-engine operations during a visit to the big US company's plant in Cincinnati. "We are not only having to give away new engines but we are now having to make deals with airlines on spare parts. That's how tough it is," he added.

Sales of spare parts have traditionally been a large source of profit for engine manufacturers. But the slump in air travel caused by the Gulf crisis squeezed a significant pick-up in the aircraft and engine ordering cycle is not expected by the industry until later next year or perhaps not before 1994.

During the past 12 months even small orders have provoked big battles. Some have ended in court. When Malev, the Hungarian airline, cancelled a Pratt & Whitney engine order for GE engines to power two Boeing aircraft, Pratt took legal action. An even bigger row erupted when British Airways decided to buy GE rather than Rolls-Royce engines to power its new fleet of Boeing 777 widebody jets.

The combined pressures of the market and the frustration of the European Airbus consortium over its repeated failure to win an order from BA prompted Mr Jean Pierson, the Airbus chairman, to attack the BA deal with Boeing and GE.

Albus asked the European Commission to investigate the deal but ultimately decided not to file a formal complaint. BA, Boeing and GE all rejected allegations of foul play.

The BA deal eloquently reflected the current battle in the aero-engine market focused on the new large commercial engines being developed by all three manufacturers in partnerships with other second tier engine makers. These partnerships are designed to help reduce the financial risks of developing these new engines.

GE is spending about \$1.5bn to develop its new GE90 heavy thrust engine which was chosen by BA for its Boeing 777 fleet. Rolls-Royce is investing around £400m to develop a large thrust version of its RB211 engine family called the Trent. And Pratt & Whitney is also investing heavily in the development of the PW4000.

Widebody aircraft are forecast to absorb an increasingly large share of the commercial jet market during the next 20 years. Airbus expects the average aircraft size to grow from around 174 seats today to 241 seats by 2012.

The battle for this important new market has so far been even. Pratt took an early lead by winning the first big Boeing 777 engine orders from United Airlines and All Nippon Airways. GE struck back by winning the BA order and Rolls-Royce subsequently retaliated by clinching Boeing 777 orders from Emirates, the Dubai-based airline, and Cathay Pacific, the Hong-Kong carrier.

But the problem for engine manufacturers is that the development costs of new commercial engine programmes take much longer to recoup than those of an aircraft. In the case of an

airframe, payback can come in around seven years; for an engine, the figure is between 10 to 15 years.

For this reason, the industry believes that the leading engine manufacturers will be forced into forging even broader collaborations than their existing risk-sharing partnerships on specific engine programmes.

GE has already established a long and fruitful alliance with Snecma, the French state-controlled aero-engine group. Pratt, more recently, has linked up with Motoren-und-Turbinen Union (MTU), the aero-engine arm of Deutsche Aerospace. Rolls-Royce has also formed a joint engine venture with BMW of Germany.

However, some industry experts believe it will be eventually necessary for the big

three engine makers to consider some form of wide-ranging alliance because they argue that three large manufacturers are too many for the market to sustain.

Rolls-Royce, which broke off a partnership with GE in 1986, disagrees and has made it clear it is not seeking strategic alliances with either GE or Pratt, its two principal and larger US competitors.

Instead, the UK group appears determined to "go it alone" and to continue to broaden its market base to secure a 30 per cent share of the commercial jet engine market by the middle of the decade. To this end, the UK company has shown an interest in possibly investing in a large minority stake in the US Allison engine company. This would resurrect Rolls-Royce's presence in the large turbo-prop, small and medium turboshaft and small jet sectors in which the UK company was once active.

But if Rolls-Royce is ruling out any wide-ranging association with one of its main US competitors in the aero-engine business, it has decided to forge a 15-year partnership in the industrial power genera-

tion sector with Westinghouse of the US. The agreement reached with Westinghouse in June is consistent with the UK company's efforts to broaden its overall industrial base to compete more strongly with its two rival US aero-engine manufacturers, both of which are part of much larger diversified industrial groups.

The first important move by Rolls-Royce to increase its power generation activities was the acquisition three years ago of Northern Engineering Industries (NEI), the UK power equipment supplier. This diversification strategy helped Rolls-Royce, far more dependent on aero-engines than GE or Pratt, to ride through the current cyclical slump in the commercial aero-engine market and the decline in military aero-engine activity.

Industrial power accounted for 42 per cent of the UK company's £3.5bn sales last year and made a pre-tax profit of £73m compared with a £5m loss by the aerospace division. But to make headway in the world market and increase the share of its industrial power operations to 50 per cent of group turnover, Rolls-Royce decided it needed to negotiate a partnership with Westinghouse, the traditional rival of GE in the industrial power generation business.

The decline in the military aerospace business has now put additional pressure on aero-engine manufacturers to concentrate increasingly on commercial jet engine and industrial power operations. Although the civil market is still struggling because of the recession and the financial problems of airlines, the industry remains confident it will recover.

It also expects new markets to emerge including the vast potential of the Commonwealth of Independent States, the former Soviet Union anxious to develop strong ties with western aerospace partners, and the replacement of older aircraft with new more environmentally friendly jets. The challenge for aero-engine manufacturers is to pull through the current recession to cash in eventually on a commercial jet engine market with sales forecast to total about \$200bn over the next 20 years.

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AEROSPACE 5

Helicopters' military potential is widening, writes David White

Gulf war set a new pattern

HELICOPTERS are not only versatile but also surprisingly robust machines - and that is their curse as well as their blessing.

When civil operators or defence ministries want to trim non-essential spending, replacement purchases of helicopters can nearly always be put off.

Take the Wessex, a British version of the Sikorsky S-65, dating from the early 1960s and used by the RAF for transport and search and rescue. It is 30 years since it merited an entry in Jane's *All the World's Aircraft*, but the Wessex is still in service and could well be 35 years old before it is retired.

Delays in new orders, particularly from the military, are the constant frustration of US and European helicopter manufacturers. In the longer term, prospects for military helicopters would appear to be bright, at least in comparison with most other defence equipment sectors. Helicopters proved their worth on the modern battlefield during the land campaign to recover Kuwait in early 1991 - and as happened when they were used by US forces in Vietnam, revealed new potentialities. The US AH-64 Apache found another role when it rounded up Iraqi prisoners.

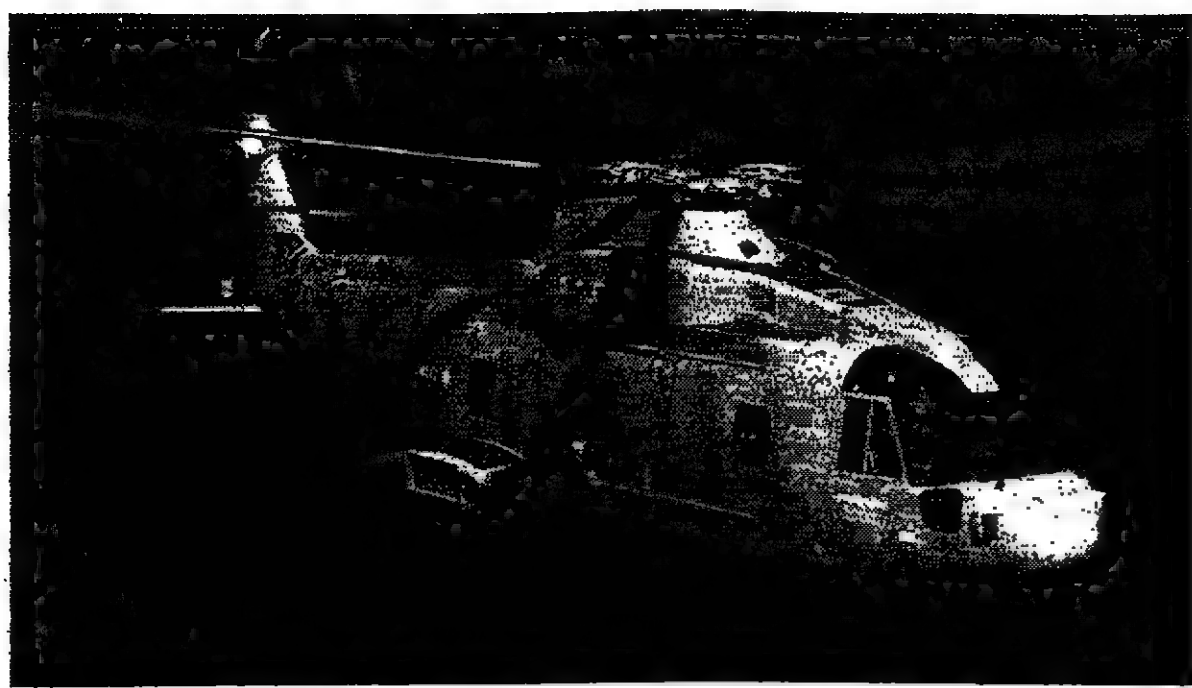
In future, the helicopter's usefulness should increase with the remodelling and reduction of forces, particularly in order to move troops rapidly.

In the short term, however, industry analysts expect a fall in deliveries of military helicopters, which have been running at a rate of about 500-600 a year excluding the former communist countries. This is despite signs of demand from some developing countries.

The civil market, where total sales run at about 1,000 a year including about 400 very light helicopters, is expected to show some increase. In the small helicopter sector, there is a move towards twin-engineered rather than single-engine models, and in the offshore industry the trend is towards larger helicopters. However, growth is not expected to be spectacular.

Military orders will continue to provide the industry's backbone on both sides of the Atlantic. Despite the lessons from the Gulf conflict, both the US and the leading European nations are taking their time to decide on their future helicopter needs following the collapse of the Soviet military bloc.

The new RAH-66 Comanche armed scout helicopter, a programme which Boeing and Sikorsky won only last year in a competition against the other two US manufacturers, McDonnell Douglas and Bell Helicopter Textron, has been put on the shelf. Development of prototypes is continuing, but the Pentagon has put off production to an unspecified date, leaving the US Army to make do



A Royal Navy Westland Merlin: a world market is foreseen, but some purchases are under question

with an ungraded fleet of Apache and OH-58 Kiowa aircraft, the latter originally developed in the 1960s.

Another major US project, the tilt-rotor V-22 Osprey, a hybrid between a helicopter and a fixed-wing aeroplane being developed by Bell and Boeing, was "killed" and then - in a way that only ever seems to happen in the US - brought back to life. In the face of a strong congressional lobby, the Pentagon agreed in July to allocate \$1.5bn towards the cost of an initial six production versions. But there is no commitment to follow this up with purchases for the US Marines.

Elsewhere, projects have been put back. The NH-90 military utility and naval helicopter, involving France, Germany, Italy and the Netherlands, has been leading a precarious existence, with the French government balking at development costs. Following an agreement in May to award a \$1.7bn development contract, France has postponed planned deliveries of the army version by two years to the beginning of the next century, in the meantime extending the life of current Puma models.

The Franco-German Tiger, an anti-tank and support helicopter, has suffered a similar fate, with both partners delaying initial deliveries by two years.

The UK, whose joint project to build a light attack helicopter with Italy, Spain and the Netherlands predictably collapsed in 1990, is due to invite tenders

this October for an anti-tank helicopter. That, too, might be delayed.

The Ministry of Defence is insisting on holding a competition despite pressure within the army to opt for an immediate purchase of McDonnell Douglas's Apache. Rivals to the latest Apache model, which would be assembled by Westland in the UK, are the Eurocopter Tiger and a version of Bell's AH-1W Supercopter, known as the Cobra Venom. British Aerospace announced in February a preliminary agreement to study collaboration on the Tiger for the British army, and GEC Avionics is heading the Cobra Venom bid with Bell.

The MoD aims to sign a contract in mid-1994. Eventually it is expected to buy about 135 of the anti-tank helicopters, for a value expected to be more than £2bn. Current plans are that the army should start operating the helicopters in 1997, but the ministry has told manufacturers this target "may not be compatible with the most cost-effective solution". A later date might increase the Tiger's chances.

Doubts about the future of the Anglo-Italian EH101, a three-engine helicopter designed for naval, utility and civilian use, were lifted a year ago when the UK government placed a £1.5bn contract with IBM of the US to manage the supply of 44 EH101 Merlins for the Royal Navy. IBM had bid for the contract in collaboration with Westland, which has been developing the EH101

airframe with Agusta of Italy.

The decision to appoint a prime contractor reflected concerns about the timing and cost of the programme. The helicopter has been under development since 1984. In 1985 it was expected to be in service in 1990, although the House of Commons defence committee ventured to suggest even then that this might be "slightly delayed". The EH101 is now due to be operating in the second half of the decade. Westland foresees a potential world market for between 550 and 750 units. But anticipated Canadian orders and further UK purchases for troop transport have both been under question.

Problems for western European and US helicopter companies are now accentuated by potential rivalry from the two ex-Soviet producers, Mil and Kazov, possibly with western partners.

The number of competing producers has been reduced through the formal setting up of Eurocopter in January, bringing together the helicopter operations of France's Aerospatiale and Germany's MBB. The new company can lay claim to being the world's largest manufacturer of civil helicopters, but is still heavily dependent on the NH90 and Tiger military programmes. Closer links between Westland and Agusta, could form a second European manufacturing "pole". The US continues with four manufacturers (excluding the very light sector), but this may not last.

THE AEROSPACE industry is structured like a pyramid, Mr Larry Clarkson, Boeing's vice-president of planning and international development, recently noted.

At the top are the large aircraft manufacturers - Boeing, Airbus, McDonnell Douglas, British Aerospace, Fokker and the Russians. Below them are more than 200 major aerospace structure and assembly suppliers. And at the lower end of the pyramid are many thousands of companies responsible for building smaller but critical parts for aircraft.

These many aerospace components manufacturers have found life even more difficult than the prime manufacturers in the current down cycle. The profound changes caused by the structural decline in defence activities and the financial slump in commercial aviation is likely to lead to significant changes in the relationship between prime contractors and their suppliers.

Boeing, the world's largest manufacturer of commercial jets, says it is already reducing its suppliers. "Until recently, in many cases we had two or more suppliers providing the same component."

The fact is dual sourcing is very expensive and we have had to find ways to be more and more competitive," Mr Clarkson explained.

The changing relationship with the prime contractors coupled with the uncertainty of the market is now speeding up the trend towards greater consolidation in the aerospace components sector as well as prompting most companies to increase their presence in the commercial side of the business to offset the decline in defence activities.

The successful takeover this year of Dowty, the UK aerospace components and information technology company, by TI Group, the British specialist engineering concern, is an example of this trend. One of the attractions of Dowty for TI was the possibility of integrating and merging the two companies' aerospace activities to create a business with annual sales of \$400m and a more competitive critical mass.

Smiths Industries, another leading UK aerospace components supplier, has been in talks with the Collins Avionics division of Rockwell International of the US to create an important avionics partnership. The idea is to create a third

COMPONENTS SUPPLIERS

Many are destined to disappear

force in the commercial avionics sector to compete against Honeywell, the US company which is the current market leader in this sector, and against the French Sextant avionics group.

The move would rationalise the commercial aircraft avionics business along the same lines as the other main sectors of the commercial aerospace industry dominated by three airframe manufacturers (Boeing, Airbus and McDonnell Douglas) and three engine makers (General Electric, Pratt & Whitney and Rolls-Royce). The industry argues that there is only room in this market for three groups to provide the avionics systems for the flight decks of commercial air-

Mr Antony Edwards, managing director of Lucas and last year's president of the Society of British Aerospace Companies (SBAC), explained that Lucas saw in the early 1980s that the company was much too dependent on two major customers: Rolls-Royce and the UK Government.

He said that while nurturing these important customers, the company set about broadening its customer portfolio, concentrating on the US, which accounts for about 70 per cent of the western world aerospace market.

"But to succeed in the US, particularly in the military market, it was necessary to have manufacturing facilities on shore."

PAUL BETTS reports that the thousands of component manufacturers are the main casualties of the recession and defence cuts. Boeing, the world's biggest builder of commercial jets, finds dual sourcing is becoming too costly and is therefore reducing the number of its suppliers

liners. Honeywell already controls about 35 per cent of the world market and is dominant on McDonnell Douglas aircraft. In France, Aerospatiale has merged its avionics activities with those of Thomson CSF to form the Sextant group which is the dominant supplier of European Airbus airliners. The partnership between Smiths and Collins is expected to concentrate on winning business from Boeing which makes up about 55 per cent of the world airliner market.

All the leading aerospace equipment suppliers have been forced to develop a global presence to survive in the business. All the large UK companies in this sector, including the General Electric Company (GEC), Smiths, Dowty and Lucas Aerospace, have become global players producing equipment not only for the UK aerospace industry but for aircraft and engine manufacturers throughout Europe and the US.

After a planned acquisition programme, 40 per cent of our sales now originate from our own US operations," he said in a recent speech. He added a similar process was undertaken in Europe through acquisitions and joint ventures to give Lucas substantial manufacturing operations in France, Germany and Spain as well as in the UK and the US.

Lucas is just one example. GEC, Dowty and Smiths have all taken the same route and own a wide range of companies in the US. The French Thomson CSF group has been equally active in attempting to build up its presence in the US market through acquisitions and partnerships. This trend is now likely to accelerate in combination with greater transnational concentration in the industry as prime contractors and other aerospace components customers continue to reduce the number of their suppliers.

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AEROSPACE 6

WITH DOUBTS hanging over almost all new combat jet projects, military aircraft manufacturers are fighting bitter and sometimes dirty battles to secure export orders for their current-generation aircraft.

Since the Gulf war, most of the trophies have gone to the US, at the expense of the European industry. McDonnell Douglas's recent deal with Finland for 64 F/A-18 fighters, valued at between \$2bn and \$3bn and matched by industrial offsets for the full value of the sale, was a politically significant breakthrough in a neutral country.

The aircraft to be replaced were Russian MIG-21s and Swedish Drakens. The Swedes had high hopes for their new JAS 39 Gripen, the French equally so for Dassault Aviation's upgraded export jet, the Mirage 2000-5. Dassault described the decision as "surprising".

The deal followed the confirmation last year of a Swiss decision in favour of the F/A-18 - although that deal, worth some \$2.4bn including spares, is now due to go to a referendum. The Swiss authorities originally opted for the F/A-18 in 1988 over the Mirage 2000 and General Dynamics' F-16, but then ordered a re-evaluation, with the Russian MIG-29 and Su-27 also joining in the contest.

McDonnell Douglas has been through similar re-appraisals over the F/A-18 before - winning in Spain in 1983 and losing last year in South Korea to the F-16, a 120-aircraft deal worth more than \$5bn. Although the F/A-18 is still some way from rivaling the success of the F-16 in Europe, the Middle East and Asia, McDonnell Douglas hopes to export between 270 and 470 more over the next five years.

The Swiss and Finnish decisions were a big setback for Dassault, which was looking to these countries to bring a revival in its export business, flagging since the mid-1980s. After the failure of the Mirage 4000, a twin-jet aircraft developed with its own money, it has yet to find a customer for the 2000-5 version of the Mirage, which it has equipped with a new look-down radar to take on US competition in world markets. The company has not clinched an export deal for combat aircraft since 1988, and that deal - with Jordan - has since been suspended.

Dassault has now set its sights on more controversial targets - Taiwan, where the US has for the past decade been unwilling to sell advanced fighters, and Pakistan, where an argument over nuclear weapons development stands in the way of more deliveries of US F-16s.



A RAF Tornado: provisional sales of the Anglo-German-Italian jet to Jordan, Oman and Malaysia have fallen through

Airforce suppliers are in a murderous mood, writes David White

The dog fight gets dirty

Disappointments are not confined to the French. Hopes for the Anglo-German-Italian Tornado - except for the Saudi deal under way since 1986 - have been unfulfilled. Provisional deals with Jordan, Oman and Malaysia all fell through, although in the latter two cases they were substituted by sales of British Aerospace Hawk fighter/trainers. A

new contest is now under way in Malaysia, with a proposal for leasing Tornados through the RAF put forward in a competition against the F/A-18, F-16, Mirage 2000 and MIG-29. BAE has been kept waiting anxiously for confirmation of a further sale of 48 Tornados to the Saudis agreed in principle four years ago, while McDonnell Douglas has been waiting

for US administration approval to sell the Saudis 72 more F-15 fighters - both deals vital to the respective manufacturers' production plans. Budgetary pressures in Saudi Arabia following the Gulf war have added to the tension over new contracts. A further deal in prospect involves the replacement for more than 100 ageing Saudi F-5 fighters, with the F/A-18 and

F-16 both likely contenders. Overall sales of front-line combat jets can be expected to decline as the F-15/F-16 generation comes to an end, giving way to a sparser generation of more expensive aircraft. However, the market for light fighters such as the Hawk and the Italian-Brazilian AMX is expected to increase. Possibly never have so many

questions been raised about military aircraft programmes as now, in the light of changing defence policies and tough spending constraints. The questions involve numbers, specifications, timing and in some instances the overall viability of projects already well under way.

A sobering blow was struck early last year with the US decision to cancel the A-12 naval attack aircraft being developed jointly by McDonnell Douglas and General Dynamics, a \$52bn project. This has been followed by a reduction in the programme for Northrop's extraordinary B-2 stealth bomber to 20 aircraft, compared with an original plan for 132. The bombers will now work out at some \$2.2bn apiece.

The F-22 being developed by Lockheed, Boeing and General Dynamics, chosen last year to succeed the F-15 as the top-of-the-range US Air Force fighter, has been protected in US budget plans, as has the McDonnell Douglas C-17 heavy transport aircraft. But other plans are subject to a battle over priorities. They include the navy's AX requirement (in lieu of the cancelled A-12) and the USAF's need for a new or upgraded multi-role fighter to succeed the current F-16.

France's Rafale, being developed at Dassault both for navy

and air force use, has suffered a revision since the French experience with single-seat Jaguar ground-attack fighters in the Gulf conflict. The French air force has switched its emphasis to two-seat versions and has put back delivery plans. The first air force Rafale squadrons are not now due to be formed until the early 2000s.

After taking separate paths in the mid-1980s, when the French broke away from the European Fighter Aircraft project, BAE and Dassault have agreed to undertake joint research on the following generation of aircraft, planned for around the year 2020. BAE has also agreed with its Harrier partner McDonnell Douglas to undertake feasibility studies on a supersonic jump jet.

In the world market, US and European manufacturers will have to look to new rivals in the next century.

A recent UK Ministry of Defence assessment foresaw that indigenous combat aircraft production capabilities would be limited to five Asian countries up to 2005 - China, India, Japan, Taiwan and Israel, all dependent on technical and/or financial assistance. After that date they could be joined by Indonesia, Pakistan, Singapore and Iran - and Japan would by then be fully self-sufficient.

UK aerospace has lost a quarter of its jobs in three years, writes Paul Betts

In the throes of transformation

WITH AN annual turnover of \$12.5bn and exports of more than \$8bn, the UK aerospace industry is Europe's largest and second only to the US.

But it is now facing a series of pressures that are already beginning to alter its fundamental shape and nature, and are likely to have significant long-term repercussions for British manufacturing as a whole.

The industry is in the throes of profound restructuring, to adapt to falling defence expenditure and the recession in civil aviation.

The Society of British Aerospace Companies (SBAC), the industry's trade association, is estimating a 25 per cent fall in employment in the UK aerospace industry between 1988 and the end of this year,

because of cuts in defence procurement and the slump in the commercial side of the business. Total employment is expected to fall from 194,000 in 1989 to around 150,000 by the end of this year.

Another 40,000 UK aerospace jobs could be directly at risk if (as discussed on page 12 of this survey) the European Fighter Aircraft programme collapses. Even though Mr John Major, the prime minister, and Mr Malcolm Rifkind, the defence secretary, have continued to support strongly the £20bn EFA project, the decision of Germany to withdraw from the production phase of the new combat aircraft has made the future of the programme extremely uncertain.

All the main UK aerospace

companies have been forced to cut jobs and restructure their operations. British Aerospace, Europe's largest aerospace company, has undergone an extended period of top management turmoil, and is now refocusing its activities on its core aerospace and defence business.

British Aerospace will make no more civilian jets on its own

nesses. It has been forced to make extensive job reductions, announced that it is looking for a buyer to acquire a majority of its corporate jet business, and is scrambling to resolve the problems of its loss-making regional aircraft operations. It has also made clear that

the company in future would no longer develop any new commercial aircraft on its own, and that it would rely increasingly on its 20 per cent involvement in the European Airbus programme for which it provides all the wings.

Rolls-Royce, ranked as Europe's third largest aerospace company, has also been restructuring heavily, closing and rationalising plants and shedding 7,000 jobs over the past two years, in an effort to improve productivity to compete against its two larger US rivals, General Electric and Pratt & Whitney, and to adapt to a shrinking defence market.

Unlike previous downturns, the SBAC is worried by the current shake-out in the industry, because some UK aerospace companies have reported

that over 30 per cent of job losses were among engineering and technical staff. "In short, companies are cutting long-term capability," the SBAC said, in a recent briefing paper.

Apart from the loss of manpower, the downturn in both the civil and military sectors is also threatening the long-term health of the UK aerospace industry in other ways, according to the SBAC.

The technology base is shrinking, with cuts taking place without benefit of any national assessment of the core technologies required to ensure that the UK's industry maintains a competitive edge.

Falling sales are limiting the industry's ability to invest in product development. International competition is becoming fiercer, and competitor countries are becoming increasingly aggressive in their international marketing efforts and providing additional support for their indigenous industries.

In the face of a shrinking defence market, aerospace companies have increasingly turned to civil activities, which are expected to show stronger longer-term growth once the airline industry recovers. Aircraft manufacturers are continuing to forecast demand for up to 8,000 new airliners during the next 15 years.

But the SBAC emphasises that aerospace companies will need to invest heavily in new technologies at a time when the costs of product development are growing by between 5 and 10 per cent a year above inflation. "Investment can only come from the return on sales, which, during the current recession, are being squeezed," it adds.

At the same time, there is a close link between the civil and military sides of the UK aerospace business. Reductions in defence activities (a fall of



The second EFA development aircraft is being assembled at BAE's Warton Aerodrome, Lancashire (above). The four-nation EFA is described by BAE as a delta canard, single-seat, twin-engined aircraft optimised for air superiority with an air-to-surface attack capability

between 10 and 15 per cent in Ministry of Defence equipment expenditure is expected over the next few years, coupled with similar falls in Europe and the US) are bound to have a negative impact on commercial aerospace operations.

"The forecast reductions in overall defence expenditure will affect competitiveness throughout the aerospace industry, because reduced business levels drive up production costs and essential overheads, such as the maintenance of major research and test facilities," warns the SBAC. To adapt to the new circumstances in the defence market

and the commercial aerospace slump, the industry is adopting a series of options, including consolidation, greater collaboration, globalisation, or acquisition as has been the case this year with the TI Group's hostile bid for Dornier, the aerospace components maker.

But the industry is also calling for the government to show more robust support by encouraging expansion of the civil aerospace sector and by increasing investment in new space and other civil projects. Additionally, the industry would like to see government launch funds for civil aerospace projects, expanded to

include equipment and avionics, as well as backing for large aerospace companies considering investment in fields outside their traditional activities.

The industry also argues that a government policy is needed on defence diversification, to study possible conversions from defence to civil activities. Above all, the UK industry believes a dialogue between companies and the government has become vital, to ensure that the country maintains the optimum defence industrial base and leading-edge technological competence in spite of the current wave of restructuring.

Reforms ease air links with South Africa, writes Philip Gawith

The great trek begins

WHEN Richard Branson, owner of Virgin Airlines, visited South Africa last March, he was enthusiastically welcomed as the man who was going to liberate the South African traveller from high airline prices.

Things haven't quite turned out that way, with Virgin still struggling to get the arrival slots at Heathrow necessary to operate a service to South Africa. These difficulties aside, the fanfare which accompanied Branson's visit was instructive, testifying to a public hitherto starved of discount airlines.

Ironically, though it was Virgin which created most hype about the prospect of cut-price rates, it has been the existing carriers who have started to deliver the goods. Nothing symbolised this more clearly than the recent announcement by British Airways that it was introducing a return Johannesburg-London fare of £1,992, a price which South African Airways (SAA) soon matched. A year ago bottom of the range prices for the same route were about £3,500. Lufthansa and KLM have also been offering heavily discounted fares to Europe.

These developments are all a function of the liberalisation of South Africa's international aviation policy, announced in April by Dr Piet Welgemoed,

Minister of Transport. The main features of the policy, concerning scheduled services, are the deregulation of tariff control, allowing multiple designation of carriers on specific routes, allowing flexibility of provision by designated carriers to match demand and promoting Cape Town and Durban as alternative gateways to the country from Johannesburg. Charter flights will also be encouraged far more than in the past.

The new policy has economic and political roots and reflects developments in the domestic and international aviation markets. The economic impetus arose from the shift in government policy, evident for the past few years, to encourage greater competition in the economy through deregulation and to place the economy on a more market-oriented footing.

This thinking had already been reflected in the deregulation of the domestic aviation industry which took effect in July 1991. This allows for any airline that has suitable aircraft, and is able to maintain and operate them safely, to be allowed to compete with SAA. Also, with SAA now part of a company (Transnet) operating on commercial lines, a clearer distinction was required between the national interest and SAA's interests.

The government has also been persuaded that a liberalisation of international aviation policies will stimulate tourism and trade, and hence economic growth, job creation and the earning of foreign exchange.

The main catalyst for change, however, was politics. So long as South Africa remained the political polecat of the world, with many markets closed to it, the government was obviously going to maintain a highly regulated policy environment which protected SAA's financial viability. All of this changed, however, with the start of political reforms in February 1990 and South Africa's subsequent return to respectability.

A glance at the apron of Jan Smuts airport in Johannesburg confirms this changed status. Since mid-1991, 10 new airlines have started flying to South Africa - new entrants include Cathay Pacific, Singapore Airlines, Qantas and China Airlines - bringing the total to more than 30 with a further 25 applications pending. This represents considerable competition for a fairly small market - less than 1 per cent of the world total - in less than perfect health. The total number of passengers flown by SAA in fiscal 1992 declined to 4,930 from 5,050 the previous year, driving SAA into a loss position for the year. The exact figures are not disclosed. SAA made an estimated R90m loss in 1991 after profits of R133m in 1989 and R50m in 1990.

The new entrants into the market have been mirrored by the increased destinations to which SAA is now flying. The most significant developments here have been SAA again getting permission to overfly Africa to Europe, a right withdrawn in 1983; the resumption of flights to New York, banned in 1986; and the reintroduction of flights to Australia, where landing rights were withdrawn in 1987. Other new destinations include Luanda, Cairo, Milan, Singapore and Bangkok.

These developments place SAA in the fairly unusual position, in the international context, of needing to expand its fleet. It has taken delivery of two of the four Boeing 747-400s on order and four of the seven Airbus A330-300s.

While passengers enjoy the fruits of deregulation in the form of lower fares, they will soon have to get used to higher airport charges as the country's nine airports and air traffic and navigation services are commercialised into two separate state-owned companies. These services currently cost the state about R200m per year and income does not cover costs.

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AEROSPACE 7

Europe shrinks from open skies, writes Michael Donne

Softly, softly on EC fares

THIS European air transport industry faces the era of the Single European Market from next January 1 with doubts as to whether it will produce early and substantial reductions in fares.

The EC Transport Ministers' complex agreement last June on the third phase of deregulation measures effectively covered three major aspects of air transport operations.

On airline licensing, it was agreed that subject to meeting the necessary technical and financial standards, airline operating licences would be granted on the basis of Community criteria, rather than individual national rules as hitherto, making it possible for citizens (or airlines) of one Community country to establish airlines in other Community countries.

On fares and rates, the agreement gave complete pricing freedom to intra-Community cargo and charter air services. For scheduled international passenger services, pricing freedom was approved, subject to governments having the power to disallow any fares regarded as either too high, or too consistently low as to be unfairly "predatory". In the case of disputes, the Commission itself would have an arbitration role.

Probably the most far-reaching aspect of the package, however, was the introduction from next year of "consecutive cabotage" effectively meaning that any Community airline serving a foreign destination will have the right to pick up traffic there and carry it on to a second destination in that country - for example, British Airways flying from London to Frankfurt will be able to pick up traffic in Frankfurt and carry it on to Berlin, and vice versa.

But the agreement fell short of what many protagonists of total "open skies" had sought. The "consecutive cabotage" was restricted, with traffic picked up at foreign points being limited to only 50 per cent of the overall seasonal capacity on that sector, until April 1, 1997. Full cabotage, or the right of any airline to fly freely inside another EC country, was also delayed until April 1, 1997.

Other restrictions include a ban on foreign carriers flying certain "public service routes" in another country, for example to and from islands.

More controversial is the rule that member states, under Commission control, may limit foreign-carrier access to their domestic routes for serious congestion or environmental reasons, particularly where other forms of transport, such as high-speed trains, are already deemed to provide satisfactory levels of service.

The overall response to the agreement from the airlines was lukewarm. Some did not like it at all, preferring to maintain the principle of total national sovereignty over their airspace. Others, more eager to see "open skies", felt that while it was a step

in the right direction, it did not go far enough. Interpreting the safeguards - for example, determining whether trains provide enough service between two points to justify carrying foreign airlines rights to fly the same sector - could lead to some difficult situations.

Moreover, since most of the big Community airlines, such as Air France, Alitalia, British Airways, Iberia, KLM and Lufthansa, already effectively serve most major cities within the Community with direct flights, the "consecutive cabotage" rights now permitted do not seem likely to result in a significant immediate spread of additional services, and thus more competition, on Community air routes, although that may come eventually.

Even unfettered cabotage - the right of a Community airline to fly without restriction between two domestic points in any other EC country - when it does come in

Carriers argue that 77 per cent of international passengers in Europe enjoy low fares and there is little scope for further cuts

1997 seems more likely to be covered by smaller regional airlines, rather than the bigger flag carriers (although the latter may seek to buy existing, or establish new, regional operators).

In what is already a densely-served European air transport arena, faced with the threat of worsening congestion because of air traffic control and ground infrastructure limitations, the scope for an increase in the number of air services is much smaller than many outside the industry may believe possible.

Furthermore, in the light of the airlines' current financial situation - collectively they lost some \$6.7bn on scheduled international operations world-wide over the past two years as a result of the traffic collapse caused by the Gulf War and the recession - they will find it difficult to finance a large number of new routes in the immediate future.

Setting up new routes can be expensive - in terms of personnel, aircraft procurement and marketing costs - a factor that more than one European airline has discovered in recent years resulting in bankruptcy through over-commitment.

The 24-member Association of European Airlines has already expressed its distaste for use of the word "deregulation", regarding it as "wholly inappropriate to describe the stream of packages, plans and proposals on air transport topics emerging from the European Commission" - a number of which it believes have negative implications for the airlines' overall cost structure and traffic base.

The AEA has warned about what it

believes could be "over competition", with 163 scheduled airlines and some 65 specialist charter operators already in Europe - more than in the US - and it has pointed out that even on scheduled services many passengers already benefit from discounted fares.

It estimates that some 77 per cent of all international passengers in Europe already benefit from low fares, so that the scope for further cuts is limited.

Moreover, the AEA stresses that while its members are not afraid of competition, in that they already compete across the whole spectrum of their businesses as well as with a dense surface transport system of roads and railways, the European airline industry could well be weakened "by politically sponsored duplication of effort based on the arbitrary assumption that three airlines on a route compete, while two conspire".

But the AEA's real fear is that the European Commission is trying - probably without really realising it - to generate competition with one hand, whilst throttling the airlines' financial ability to compete with the other.

It points out that the Commission is planning to introduce Value Added Tax on intra-Community airline tickets, probably at around 9 or 10 per cent, which could add \$1bn to their costs over a full year.

Mr Giovanni Bisignani, chairman of the AEA and managing director of Alitalia, says that would raise air fares considerably, whilst adding an expensive heavy administrative burden on the airlines.

The proposed abolition of intra-EC duty-free concessions for airlines and airports, now delayed until 1996, is also likely directly to reduce the airlines' own income, whilst adding to their costs if airports pass their own losses of duty-free income on to the airlines.

There are other European airline concerns. It is felt that not enough is really being done to solve the problems of congestion on the ground and in the air.

The airlines are also worried about the Commission's plans for a \$3 a barrel carbon tax, which, especially if it rises as planned to \$10 a barrel by the year 2000, will add further heavy costs to already battered airline balance sheets.

The airlines recognise that the Community is changing the entire scope and structure of intra-European air transport.

They are not afraid of the new era of increased competition, but they feel that instead of approaching it with euphoric notions of much cheaper fares, the European Commission as the policy maker, and the politicians and the public at large, must recognise that the scope for such cuts is limited, and that they will come only slowly, as the airlines themselves recover from the ravages of the recession and digest the full long-term implications of so-called "open skies".

THIS summer, millions of US holidaymakers have clambered aboard their holiday flights. Most have several hundred extra dollars in their pockets, thanks to a ferocious price war which halved domestic fares in the late spring.

The nation's airlines, by contrast, will be totting up the damage. Most have already posted losses for the second quarter of 1992, and the current three months seems unlikely to yield much recovery. Traffic volumes are guaranteed to be heavy this summer, but the fare war meant that many tickets were sold at uneconomic levels. The sudden surge in traffic, meanwhile, is inflating costs.

This is the sharp end of deregulation. Come November, it will be 14 years since the US Congress decided that any US airline should be allowed to fly any domestic route, and charge whatever it wished. Since then, travellers have become accustomed to "cheap" fares - including time-limited promotional campaigns, such as the latest May/June offer - while US carriers have been forced to pay acute attention to their costs.

But the deregulated climate has also led to dozens of airline consolidations, with carriers either merging or going out of business altogether. And even the survivors, hounded by an aggregate \$8bn loss during the last couple of years, are cutting back on capital spending for the future.

Now the worry is that deregulation will generate an oligopoly, with the three mega-carriers - American, United, and Delta - inflating prices once their competitors have disappeared. Carriers deny this scenario strongly, and it is probably simplistic, at the very least. Nevertheless, given the bloody battlefield which constitutes the US airline industry, it is little wonder that Europe is setting off down the "deregulation" road with a certain wariness.

For the average air traveller, deregulation has been a mixed blessing. Fares are almost certainly cheaper as a result. The US Air Transport Association, for example, notes that since 1978, domestic air fares have risen by 53.4 per cent, while the consumer price index has increased by 105.9 per cent.

But in order to provide services at these prices levels, airlines shied away from traditional point-to-point services, and implemented "hub and

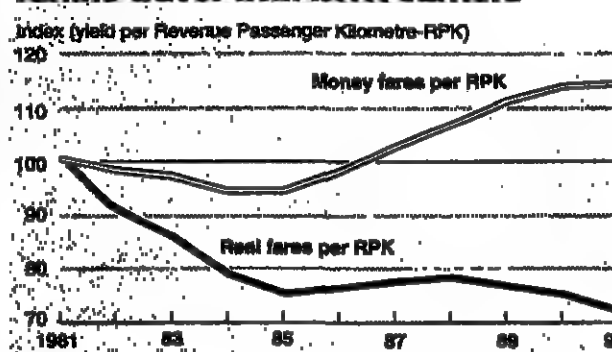


The strong get stronger: United and American airliners at O'Hare airport, Chicago

Americans grin as carriers groan

Much ado about deregulation

Airline travel with IATA carriers



spoke" systems instead. This means that a passenger who wants to go from New York to Little Rock, say, will find that he has to waste time flying into Nashville or Memphis. Once he has touched down at the hub city, he will probably have to change planes as well.

Clearly, the hub system offers carriers an enormous advantage - permitting them to feed numerous flights in and out of the hub at the same time, so that the aircraft landing in Little Rock carries visitors who began their journeys in totally different cities. But from a passenger's standpoint, "hubbing" means extra travel time and, arguably, greater risk of delays, lost luggage, and so on.

For the airline industry, too, deregulation has been a mixture of pros and cons. The initial impact was much as expected: a wave of new entrants, most of which hoped to capitalise on lower cost structures. Names like Peoples Express, New York Air and Capitol suddenly landed on the nation's turnpikes.

Yet in less than a decade and a half, virtually all of these companies have been eliminated. Peoples Express became part of the Continental Airlines group; Republic merged with Northwest; Midway eventually folded; and so on. America West is one of the few "new airlines" which is hanging on grimly, under Chapter 11 of the Bankruptcy Code.

More recently, the consolidation trend has been exacerbated by the sheer level of losses which the industry has been enduring - some inflicted by external events, like the Gulf War - and by the added burden of some onerous debt levels taken on during the 1980s. Three "national" carriers are in bankruptcy: Eastern, Pan Am, Midway and Braniff have all stopped operating in the last two years, and only the three mega-carriers and a couple of smaller "niche" airlines seem sure to survive.

Already, the prospect of an industry dominated by three big players has prompted calls for "re-regulation", has contributed to an ongoing Justice Department investigation into allegations of price-fixing in the industry, and has yielded a class action suit against all national carriers on similar grounds. The last - which could have gone to an unpredictable jury trial with trebled damages because of its anti-trust nature - was settled by the main carriers without admission of guilt this year.

At face value, when bargain fares are so readily available and the industry is losing money hand-over-fist, price-fixing charges would seem difficult to sustain. But as the number of carriers continues to shrink, the allegations seem unlikely to abate.

Nikki Tait

Headroom. As It Seems In The 777.



When people take to the skies in the new Boeing 777, they will witness a revolutionary breakthrough in space exploration.

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All of which explains why the 777 interior is head and shoulders above that of any competing jetliner.



BOEING

AEROSPACE 8

David Fishlock on the huge efforts needed to create better engines

Loads of time and money



Outdoor testing of the Rolls Royce Trent engine due to start service in 1995

"We only deal with two things really - materials and air," said Phil Ruffles, Rolls-Royce's director of engineering, in an interview earlier this year. But the cost of research and development to get those two things right for a new aero-engine can be, typically, £500m spread over a decade or more from design concept to full certification.

Up to six years is spent preparing the ground for engine development by the acquisition of the technology - new materials and manufacturing technology - needed to demonstrate the design performance. Engine development takes five years, with the heaviest costs falling in years two to four. Once the go-ahead is given for engine development, the risk must be low. It can be devastatingly costly for the engine-maker if his engine should start to fail in unexpected ways - say, a new material begins to break up.

But by getting his material and air-flow perfectly balanced a designer can achieve minor miracles. For example, he can run a superalloy turbine blade at a temperature 300 degrees C

above its melting point for thousands of hours provided he keeps a film of air flowing across its surface.

Ceramics offer the opportunity to leap hundreds of degrees higher still in temperature. But ceramics differ fundamentally from metals - for example, in the ways they fail. New ways must be learned both to compensate for their weaknesses in tensile strength and to manufacture parts without compromising their good properties, including high specific strength and stiffness. The inducements for the designer include a lighter engine and lower running costs.

The engineer sees two broad ways of harnessing the advantages of ceramics: as monoliths, from which, say, a new turbine blade might be shaped; and as composites, in which the ceramic is buried in an energy-absorbing matrix of polymer or metal.

Composites using polymer matrices are already widely employed by designers of both engines and airframes. No engine designer has yet introduced either monoliths or

composites in rotating parts. Rolls-Royce is experimenting with small, uncooled turbine blades of ceramic for helicopter engines.

Looking ahead, this company forecasts that by the year 2010 ceramics will account for 20-30 per cent of engine weight. If ceramics could be applied to the Trent engine for a 300-seat, 4,700 nautical mile range airliner, to push up engine temperature by 300 degC, the life cycle saving to the airline could be £3.5m per engine, says James Angus, Rolls-Royce's manager of design systems and technology.

The airframe designer is also deeply concerned with the interplay between materials and air. Some aircraft designers contend that the last big challenge for aero dynamics, at least in subsonic flight, is better control of the turbulence generated within two or three millimetres of the skin, and a big reduction in drag.

Where turbine blade designers have been blowing air through fine orifices to insulate metal from combustion gases, airframe designers have experimented with sucking the

turbulent air through the skin, through fine holes. The first suction system for a big aircraft was demonstrated by Boeing in 1980, as part of a laminar flow research programme funded by NASA and the US Air Force.

Holes only 0.002 inch in diameter were drilled by laser in a titanium panel built into the upper left wing surface of a Boeing 737. The laminar flow

R & D for a new engine can cost £500m over a decade or more - and would be devastatingly more costly if it failed

created by sucking air in through these holes extended across two-thirds of the wing. But NASA estimates that another five years of R&D may be needed before such a system can be sold.

In the mid-1980s when the Ministry of Defence's chief scientific advisor was asked where Britain stood in developing "stealth" materials and techniques to make equipment invisible to enemy sensors, he

replied sardonically that the defence chiefs were busy filling the corners from their ships. Smart materials - materials which respond or adapt to their environment the way, say, a chameleon can camouflage itself - are a major R&D target today.

For example, piezo-electric materials embedded in airframes or flight control surfaces could be another way of reducing drag. One idea is to fit the fins of a guided missile with piezo-electric elements which can be made to twist by applying a voltage. A computer might then continuously control their shape in flight. Alternatively, control could be exercised through varying pressures on piezo electric surfaces, fed back as a changing voltage to the flight control computer.

Likewise, to make an aircraft or missile invisible to enemy sensors, there are possibilities emerging for active surface coatings that respond to radiation falling upon them, so as to persuade, say, the radar that it is not there.

David Fishlock is editor of R&D Efficiency

Resistance mounts to bigger airports, writes Michael Donne

Heathrow showdown looms

AIRPORT planners throughout the world face mounting difficulties in finding space, and then winning approval, for new airport facilities.

As a result, new airports and associated facilities are taking longer to develop.

For despite the sharp downturn in traffic over the past two years caused by the economic recession and the Gulf War, the resumption of air traffic growth, albeit slow, is bringing a resurgence of congestion on the ground and in the air.

The Association of European Airlines, representing 24 of the major airlines in Western Europe, has pointed out to the European Commission and Governments that "air transport can only contribute effectively to European integration and adequately satisfy user requirements if Community policies ensure that the airline industry can conduct its business in a sound economic environment." This means devoting much more attention and money to the development of a sound and adequate infrastructure in the air through air traffic control and air navigation facilities, and on the ground with adequate terminals and runways.

The International Air Transport Association (IATA) two years ago pointed out that before the mid-1990s, 22 out of 46 existing international airports in Europe would run out of runway capacity, while another 11 airports would face similar problems between 1996 and the year 2000 if no corrective measures were taken.

IATA, which represents more than 200

airlines, pointed out that congestion was already causing losses of some \$5bn a year to the air transport and related industries and national economies in Western Europe, a figure that would rise to \$10bn a year by the year 2000 if nothing were done.

The real difficulty, however, is that while many European Governments recognise the problem, they lack the cash (and in some cases the courage) to take the necessary steps to deal with it in the face of environmental opposition. Expanding existing facilities can and will help, but such measures often take much time to put in place, and they are frequently only temporary solutions before even they are overtaken by the inexorable growth in demand for air travel.

The International Civil Aviation Organisation (ICAO), estimates that between \$350bn and \$350bn will be needed between now and the year 2010 to provide the necessary airport infrastructure to cope with anticipated traffic growth, either through expansion of existing facilities or the development of new airport sites.

The ICAO identifies 36 new airports, including Bangkok, Berlin, Chicago, Hong Kong, Jakarta, Kuala Lumpur, Macau, Osaka and Sydney, with 48 new runways planned and almost 180 runway improvements planned or underway, apart from new terminals.

But the airlines argue that even this is not likely to be enough - especially, for

example, when set against the \$857bn expected to be spent on close to 11,500 new transport aircraft of all kinds by the early years of the next century.

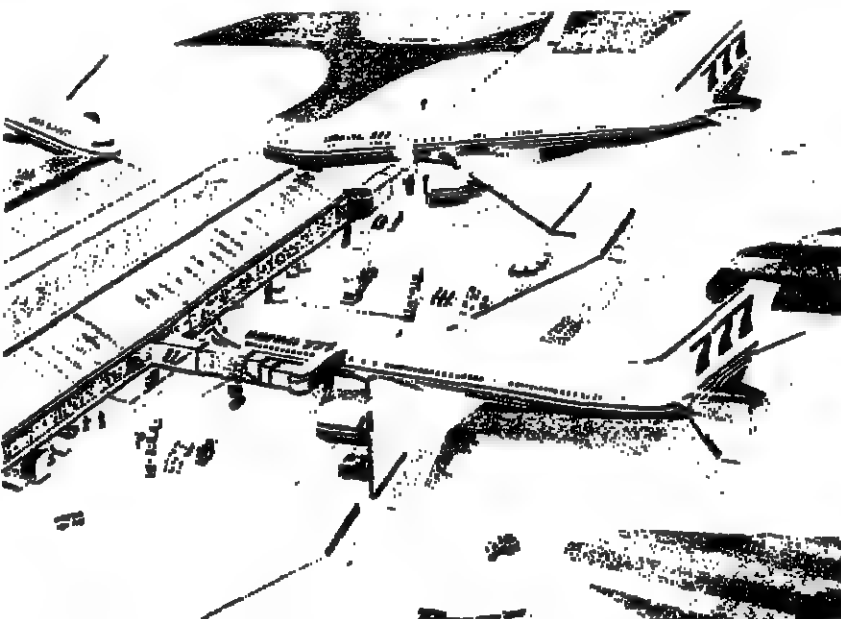
The airlines believe that Governments should be urged to spend more, and to speed the pace of implementation of existing and proposed development plans. This task of persuasion takes much of the time of the ATAG's officers who travel ceaselessly world-wide.

In the UK, the problem of siting new airport developments is likely to come to a head again with plans by the BAA (the airports authority) for a major new terminal at Heathrow, T-5.

The proposal, expected to be submitted in a planning application later this year, is aimed at building on the site of the Perry Oaks sludge works at the Western end of the airport a terminal capable of handling eventually 30m passengers a year, raising Heathrow's capacity to 60m passengers.

The cost will be between £800m and £900m at today's prices, and the terminal will be built in phases, with the first phase opening in 2002 to handle up to 10m passengers a year, with further phases thereafter until phase five is opened in 2016, bringing the terminal to its full 30m passengers a year.

The application is certain to result in a major public inquiry starting some time in 1994. BAA believes the inquiry will conclude in 1995, and that allowing for political delays a Government decision on



Tight squeeze: Boeing's new 777 can have folding wings for existing gateways

T-5, which BAA hopes will be in its favour, will be taken in 1997 enabling construction to start.

But many others, both in the air transport industry and outside, remain dubious, arguing that such a time-scale may be extended because of the severity of environmental objections.

It is also argued that the bitter fight for the new £400m terminal complex at Stansted, opened early last year, was almost won by the environmental lobbies.

The battle lines for T-5 are thus now being drawn up. BAA is extensively publicising its plans to local residents and others, stressing that it will require nei-

Lap Kok and Portuguese Macau in China - with offshore airports planned well away from built-up areas.

They believe there is a good site in the Thames Estuary (well away from the original Maplin offshore site which was abandoned in the early 1970s). They argue that, if phase one of the new T-5 is not likely to start operating until 2002, there is still time enough to consider such an offshore site and build it, also in phases, to give the 30m passengers a year that T-5 will eventually handle by 2016.

The cost might well be more than the £500m-£900m estimated for T-5, but immense savings could be achieved far into the next century by having a major airport close to London.

They argue that had Maplin not been cancelled, it would have been in service by 1980, at a cost of about £750m and would have been capable of regular expansion to cope with subsequent traffic growth at costs far lower than the £1bn-plus total already spent on additional terminals at Heathrow, Gatwick and Stansted, even before taking account of the proposed T-5's near-£1bn projected cost.

The environmental lobbies also reject the argument that the new facilities must be at Heathrow so that travellers can benefit from the inter-change traffic that Heathrow already generates.

The UK environmentalists are not alone, for there are many in the world air transport industry who believe that while mainland airports will still have to be built or enlarged, an increasing use of offshore airports offers a solution to the problems of disturbance and increasing pressures on scarce land resources.

The future of T-5 is thus still wide open, but this confrontation between airport and environmentalists is set to become the fiercest yet seen in the UK.

Leasing of aircraft is again becoming a convenient form of finance, writes Daniel Green

A money spinner for the intermediaries

AIRCRAFT LEASING is not what it used to be. A combination of falling interest rates, troubled banks and the recession has prompted airlines in the past year to reconsider their enthusiasm for leasing.

But now the tide may be turning again in favour of leasing as financiers step up their efforts to secure new business from airlines and investors. During the late 1980s some of the world's most successful financial organisations were aircraft lessors. At the top of the tree were, and are, Guinness Peat Aviation (GPA), of Shannon, Ireland, and Los Angeles-based International Lease Finance Corporation

(ILFC), owned since 1980 by the American insurer AIG.

The business is hugely profitable for these intermediaries: over the past five years, GPA achieved an average profit margin of 15.6 per cent on the aircraft it bought in bulk from manufacturers and sold to investors.

Their airline clients liked leasing because it freed capital for other purposes. By last

year, one third of British Airways' entire fleet was owned by investors and run by the airline on operating leases.

The investors, for their part, were able to divert taxable profits into aircraft - mobile and sought after assets - and received an income stream derived from the regular lease payments made by airlines.

This cosy arrangement began to go wrong two years

ago, Iraq's invasion of Kuwait frightened passengers away from international air travel and the recession slowed their return to the skies. Airlines struggled, often in vain, to make profits.

Furthermore, one technique used by airlines to cut costs was to defer orders, which had little to support the view that aircraft values would be supported by continuously rising demand.

The recession was accompanied by a worldwide fall in asset prices, especially property and shares. This meant that banks' investment portfolios became more skewed away from shares and property and more dependent on other investments such as aircraft. To rebalance their portfolios, investment managers, especially in Japan, staunchly the flow of funds into aircraft.

The recession also slowed inflation, which upset the calculations involved in leasing aircraft. The depreciation pro-

file of aircraft in the 1980s suggested a negligible fall in the nominal value of an aircraft over the first five years of its life.

According to Avmark, an aviation consultancy, a 1985 Boeing 737-300 would have cost \$22m new and would have been worth the same in 1990. This reduced the risk attached to investing in aircraft and so cut the cost of lease payments. However, the same type delivered new in 1987 is now worth only about \$18.5m. Such declines have hit narrow bodied jets such as the Airbus A320 and the Boeing 737 harder than the more popular new wide-bodied aircraft such as the Boeing 747 and McDonnell-Douglas MD-11.

Finally, as world economies slid towards recession, most governments tried to cut interest rates. In the US, the biggest single market for aircraft, interest rates are at their lowest level for almost 30 years. This has pulled airline execu-

AIRCRAFT LEASE RATES 1992			
	Year built	Monthly lease (\$000)	Annual change %
WIDE BODY			
Boeing 747-400	1989	1125	-2
McDonnell-Douglas MD-11	1989	883	-2
NARROW BODY			
Airbus A320-200	1989	270	-23
Boeing 737-500	1989	230	-3
REGIONAL JETS			
Bae 146-300	1987	225	-10
Fokker F 100	1989	175	-27

Source: Avmark Aviation Economics

tives towards simple bank borrowing rather than leases.

"The pendulum has swung away from leasing," says Mr Dan Garton, vice-president of financial planning and analysis at American Airlines. "The alternative of borrowing money on the market through bonds looks more economical. Interest rates have fallen faster than lease rates, especially in the US."

This attitude was dramatically revealed in the failure of GPA's aborted \$1bn share sales in June. US investors in particular were unconvinced of the security of airlines' profits and thus their ability to pay lease rates.

Financiers have since put on a brave face on the future of leasing. Citicorp Investment Bank in London raised \$32m at about the time of the failed

GPA share sale. It used an innovative aircraft securitisation technique to repackaging old leases for new investors.

The bank is optimistic that such deals can be repeated. It points to historic growth in airline traffic being double economic growth and growth in aircraft sales should be even faster than that because 30 per cent of new aircraft are to replace old ones, it says.

The bank estimates the total value of aircraft to be sold in the 1990s at \$45-50bn, three times the level during the 1980s. It believes that the demand for leasing will continue to come from smaller airlines where the off-balance sheet nature of leasing is particularly attractive.

Some airlines agree there is room for the opportunistic banks now: "Over the next few months, leasing will get easier because both demand has fallen as well as supply," says Garton. Financiers might take heart at this analysis. But there is another airline view that they may also have heard often in recent months. Says Mr Tony Galbraith, the treasurer of British Airways: "Leasing is just another way of borrowing. The decision to lease is entirely a matter of cost."

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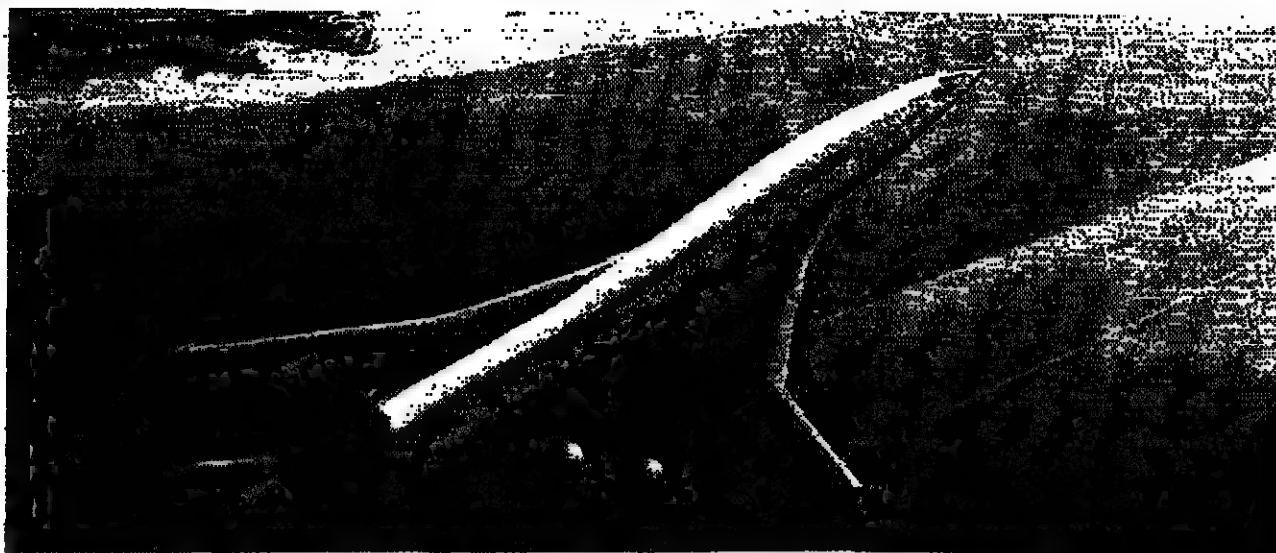
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AEROSPACE 9

Michael Donne, on this page, weighs prospects for stretched variants of Concorde and the Jumbo

Barriers to a high speed breakthrough



A Boeing artist's impression of a High Speed Civil Transport which would carry 250-300 passengers at 2.4 times the speed of sound for over 5,000 nautical miles. Boeing and other companies are studying HSCTs' economic and environmental impact

ALTHOUGH there is much interest in the world airline industry in the development of a second-generation supersonic airliner to replace the Concorde, it is unlikely that any such aircraft will emerge before the year 2005, if then.

The reasons - environmental, technological and financial - are the "three keys to success" in the aerospace industry.

They are closely related, and without fully being addressed, no second generation supersonic airliner - called the High-Speed Commercial Transport or HSCT - will ever materialise.

Many long-haul airlines believe that an HSCT will be desirable into the next century - although not necessarily essential - if only because, as a result of traffic growth, there will be many more people flying long distances, especially over the oceans, who will want to reach their destinations quickly.

This will be particularly true for trans-Pacific flights, which already take many hours in even the fastest subsonic jets, such as the Boeing 747-400. It is believed that with an HSCT cruising at a speed of about Mach 2.4 (or about 1,500 mph, faster than Concorde's Mach 2 or about 1,200 mph), with a range of about 5,000 miles, it would be possible to fly between Los Angeles and Tokyo non-stop in about 4.3 hours, instead of today's subsonic 10.3 hours, or between Los Angeles and Sydney in about 7.5 hours, instead of today's 11.5 hours. For refuelling, instead of today's one-stop subsonic journey time of 15.5 hours or 14 hours non-stop. Such an aircraft would carry up to 300 passengers, instead of Concorde's 100, at fare levels broadly comparable to today's subsonic rates.

If such an aircraft could be built at an economic cost the

market would probably run to several hundred aircraft.

While small in comparison with many subsonic types of jet airliner built over the past 40 years or so, that would still make it exceptionally successful compared with the total of 16 Concorde that entered service with British Airways and Air France (subsequently reduced as some aircraft have been taken out of service for use as "spare parts").

But to achieve that will take considerable time, money and technological expertise, going far beyond the research effort put into the Concorde.

The environmental problems, severe enough for the Concorde, will be far more difficult to overcome with an HSCT, in view of the significant growth of world-wide

environmental concerns in recent years.

Noise will be especially critical. The aircraft's engines will need to be much quieter than those of Concorde, because although much of the HSCT's flying will be done at very high altitudes and supersonic speeds over the world's great oceans, especially the Pacific, it will still need to land and take-off at existing airports, some far inland, requiring extensive subsonic flight (to avoid the disturbance of sonic boom) until the oceans are reached. Moreover, in recent years, international aircraft noise regulations have been progressively toughened, and it is unlikely that any relaxation will be made for any new HSCT.

The engines will also have to be much more efficient, so as to save fuel and keep direct operating costs down, while also reducing if not eliminating pollutant emissions, especially nitrous oxides in the upper atmosphere.

This will call for new forms of engine, with improved combustion processes. Much research is already being undertaken in these areas, but so far without a suitable production engine emerging.

The aircraft will also need to make considerable use of high-temperature resistant materials, such as ceramics, especially in the form of new composites, capable of coping with the extremely high temperatures that will be generated both inside the engines and on the skin of the aircraft for the longer periods of sustained and

faster supersonic cruise than Concorde is called upon to perform.

Although several companies have produced individual design studies - notably Aerospatiale of France, Boeing of the US and British Aerospace - seen as models on elaborate display stands at international air shows - these are little more than the reflections of designers' dreams and do not mean that an acceptable design is just round the corner.

The major airframe companies in the US (Boeing and McDonnell Douglas), Western Europe (Aerospatiale, British Aerospace and Deutsche Aerospace) and in Japan, and now also Russia in the CIS, have been working on the many aspects of the HSCT for some

time, pooling knowledge where they can, in an effort to reach some kind of consensus on precisely what kind of aircraft the market wants, when it is likely to want it and how big that market is likely to be.

The American industry, backed by the long-running and extensive HSCT research programme master-minded by the Government's National Aeronautics and Space Administration, and supported by the vast technological knowledge emanating from its missile and manned space programme, is the most advanced in HSCT studies and is certainly the most confident, the overall attitude being that the basic question is not whether an HSCT will ever emerge, but when.

Concorde entered service in 1976, but because its annual utilisation rate is low compared with subsonic jets (about 1,000 hours a year per aircraft compared with about 5,000 for a Boeing 747-400), and because of its careful maintenance, it will probably be able to continue in service until the early years of the next century.

Many HSCT supporters therefore target the year 2005 as a suitable in-service date for the second-generation aircraft.

They believe that technologically that is an achievable target, given the pace at which aerospace technology has been and is likely to continue accelerating.

But others believe that if a later date, say 2010, is targeted, there is more time for further research, thereby improving the design and enhancing the ultimate environmental, technological and economic acceptability of the aircraft.

The last aspect of that argument is the most important.

Finding the answer to the timing of any HSCT is made more difficult because it will depend not so much on technological progress or environmental acceptability, as on finance.

That, in turn, is where the project ceases to be an industrial matter, and becomes political.

There are several possibilities. If the US aerospace industry can convince its government that an HSCT is worth developing, either as a purely commercial venture or one with both commercial and military uses, it is possible that the US Government may at some time consider subsidising part of the money, with the US industry itself subsidising the rest.

Some other governments

The US, thanks to its missile expertise, leads the world in its work on a High Speed Civilian Transport aircraft

might be happy to see that situation emerge, given the high cost of developing such an aircraft.

No one really knows yet what the cost is likely to be, but estimates have put it at upwards of \$15bn for the entirely new airframe and engines that will be needed.

No single company, even in the US, can afford that sort of money - especially with other large subsonic aircraft commitments under way, such as the current studies for a subsonic

Ultra-High Capacity Aircraft (UHCA).

The high potential cost would also make it difficult for the aerospace industries of Western Europe and Japan to get their own governments to think in terms of investing in a competitive collaborative HSCT of their own - a kind of "Supersonic Airbus Consortium".

Moreover, a competitive European, or Euro-Japanese, venture would be an expensive option, with no guarantee of success.

For while it would provide the alternative project the airlines would welcome, it would be disastrous financially if the anticipated market proved too small to sustain two ventures.

A more sensible scenario would be for all the other governments to persuade the US to embark upon a single collaborative project on a global basis, with everyone subscribing some part of the cash, picking up some part of the development and production, and getting some part of the market in return.

Experience of getting big international collaborative aerospace ventures off the ground indicates that launching an HSCT in such a way would be tough, involving long and complex negotiations.

But it would not be impossible, and at least a start has been made in the existing internationally collaborative preliminary research programmes and market studies that have been under way at company level for some time.

Given the right kind of encouraging noises from the rest of the world's aerospace industries and their respective governments, the US government itself might be willing to consider such a possibility.

Economic facts would appear to indicate that only in that way will any HSCT stand any chance of success.

TOWARDS THE 800-SEAT AIRLINER

Evolution favours mammoths of the air

WITH passenger volumes slowly recovering, airlines are wondering how to cope with a doubling of present traffic levels by early in the next century.

The most obvious answer is to use bigger aircraft. Already, a new generation of medium-to-long range jet airliners seating upwards of about 350 passengers a time is on the way.

But even as they plan to bring these new large aircraft into their fleets around the mid-1990s, the airlines' thoughts are leaping further ahead to the concept of 800-plus seaters for service by the end of this decade.

While initially these notions are focused on long-range aircraft, particularly for trans-Pacific and trans-Atlantic operations, there are many in the airline industry who believe that short-to-medium haul versions, capable of coping with large passenger loads on routes of even a few hundred miles, may well become necessary to ease the congestion problems in US, Western European and Japanese airspace.

As a result, much discussion and analysis is in progress between the airlines and the three major manufacturers, Airbus, Boeing and McDonnell Douglas, on what is being called the Ultra-High Capacity Aircraft, or UHCA. The manufacturers want to know just what the airlines are looking for in terms of range and payload capabilities, while the airlines want to know whether the manufacturers can provide what they want at economic cost in a realistic time-scale - such as around the turn of the century.

Nothing has been settled. The airlines' requirements vary between 500 and 800 seats, with some of the most ambitious ideas stemming from airlines in the US and especially the Far East and South-east Asia, where traffic growth has remained strong even during the recession.

The manufacturers in turn have two main options. They can either develop such monster aircraft by enlarging their existing latest models, such as the Airbus A-330/A-340 and Boeing 747-400 and 777, or they can develop entirely new aircraft.

The economics of both options are finely tuned. Theoretically, derivative models would be cheaper to develop. It would be possible to lengthen the fuselages of the existing large A-330/A-340 and 777 aircraft types, for example, or in the case of the 747-400 extend the existing upper deck all the way to the tail, so as to increase the payload.

But that might not necessarily be the best solution, since existing aircraft would be able to take more advantage of the steady improvements in technology, for example in new

composite materials and in power-plant technology, which would not only make them environmentally more acceptable at airports, but also perhaps reduce their operating costs.

Every airline has different ideas as to what it wants. The manufacturers' problem is matching these to produce compromise designs that can generate sufficient orders to be successful. This is vital, for the development costs involved in such monster aircraft will amount to several billion dollars for each manufacturer - one estimate has suggested that if all three major airframe builders produced designs, total airframe development costs alone could reach as much as \$20bn.

The basic engines for such large aircraft already exist or are under development. Some time ago, the big three engine builders foresaw the need for bigger aircraft, and launched a new generation of very-high thrust engines, starting at around 65,000 lbs thrust and

The cost will be too high for any single airframe or engine manufacturer to bear alone

capable of expansion through derivatives to as much as 100,000 lbs thrust or more - the Rolls-Royce Trent, the General Electric (US) GE-90 and the Pratt & Whitney (United Technologies) PW-4000. Even so, further developments of these will still need cash, perhaps another \$5bn or so might, depending upon the thrust-ratings required.

Such sums mean that no single airframe or engine manufacturer could undertake such a venture alone. Each will have to seek risk-sharing partnerships from other manufacturers throughout the world. This is not new - many current commercial airliner projects involve extensive international sub-contracting and risk-sharing partnerships, but because of the great size and cost of any UHCA, the global involvement would have to be much greater. It seems likely, therefore, that virtually every aerospace manufacturer in the world, even some of the smallest, would have some share in the production, if not in the development, of the various UHCAs that may emerge.

The sums involved also indicate that the total purchase price of, say, a 600-seater to an airline will probably amount to somewhere around \$200m against today's flyaway cost of a new, complete Boeing 747-400 of around \$140m.

At such prices, airlines will want to get the maximum utilisation from such aircraft, which presupposes that they will be used most widely on routes with heavy traffic densi-

ties, such as trans-Pacific, trans-Atlantic and on long-haul routes between Western Europe and South-East Asia, the Far East and Australasia. The airlines showing most interest so far - including All Nippon, American, British Airways, Air France, Japan Air Lines, Lufthansa, Qantas, Singapore Airlines and United - all have such long-distance routes in various parts of the world.

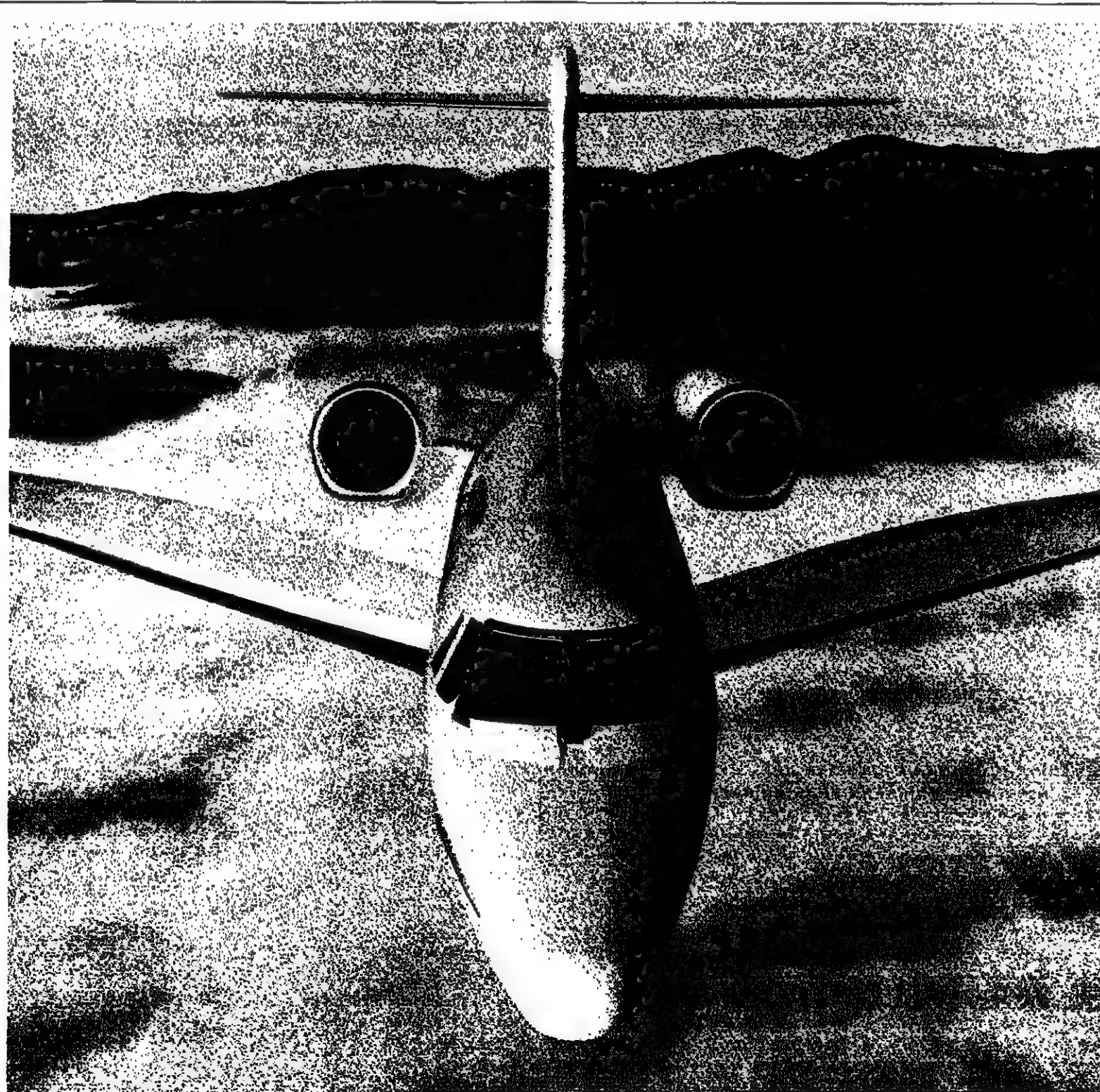
But specially designed short-haul variants could be developed for some of the shortest but busiest air routes - London to Paris and other near-Continental cities, Rio de Janeiro-Sao Paulo in South America, and Tokyo-Osaka in Japan, for example. Already in Japan, extensive use is made of a short-haul version of the Boeing 747 that can carry more than 500 passengers. Such variants might need larger, heavy-duty undercarriages because of their more frequent take-offs and landings, and probably more doors for faster loading and unloading so as to reduce turn-round times at airports and enable an increase in flight frequencies every day.

This in turn means that much attention must be paid to airport compatibility. Any new breed of 600-plus seaters will have to fit existing gates and apron stand areas, although waiting areas for passengers within terminals will have to be larger. But as traffic volumes recover from the recession anyway they will create problems for airport operators, especially through the need to improve passenger flow-rates through terminal buildings.

What can the passengers expect from these leviathans of the air? Forget notions of in-flight gymnasiums, super-comfort smoking-rooms and crèches for children.

There will be more doors, lavatories and galleys, of course, but the emphasis will be on more seats. It is impossible to say precisely when such giant aircraft will come into service. Most airlines and the manufacturers believe it will be around the year 2000, after allowing for a four-year production period in turn following some two years or so of detailed development. This means that designs will need to be settled and projects formally launched by around 1994, even though by then the airlines will barely be out of their recession and probably not even back into profit.

The next two years, therefore, will be critical in this situation. As Mr. John B. Hayhurst, Boeing's vice-president in charge of Future Large Airplane development, has said: "Anything is possible. It all depends on what the market demands. Our key challenge up front is to identify precisely what is needed. There is a big market out there, and we want to have the right solution."



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AEROSPACE 10

France fights against falling orders, writes William Dawkins

Airbus takes the strain

THE French aircraft industry was given a much needed shot in the arm in July, when United Airlines, one of Boeing's main customers, ordered up to \$5bn worth of Airbus A320 airliners.

The sales coup comes as French state-owned Aérospatiale, a 37.9 per cent shareholder in the European Airbus consortium, is struggling with a decline in orders in both civil and defence markets. It needs the breathing space.

Aérospatiale saw its orders fall by 50 per cent last year, worse than the overall 30 per cent decline recorded by the French aerospace industry generally in 1991, according to Gifas, the industry federation. Snecma, the state-controlled engine maker, saw its orders go down by 30 per cent, and Dassault, the maker of fighter jets which has not had a military export order for four years, saw its orders fall by a quarter.

They all know that United Airlines type bonuses will be very rare, so they cannot depend on a sudden upturn in civil business to bail them out. The same is true of defence markets, where the French military, French aerospace companies' main defence customer, has been told to freeze its budget in real terms for the next three years.

French aerospace companies' response, therefore, has been to step up the search for foreign alliances, to pool their heavy research budgets, exchange costly technology



Reshuffle: Louis Gallois is the new Aérospatiale chairman

and seek economies of scale.

In the past year, Aérospatiale had the first real rationalisation of the hard-pressed western helicopter industry through a merger of its helicopter business with Deutsche Aerospace (Dasa) to form Eurocopter. The new group, formed in January and controlled by Aérospatiale, becomes the world's second largest supplier after Sikorski of the US. Mr Jean-François Bigay, its French chairman, believes this is the first step towards cutting the number of leading western helicopter makers from eight to three or four by the end of the decade.

In defence, Dassault recently

revealed that it is discussing collaboration on a future generation of fighter aircraft with British Aerospace.

This would come into production in at least 30 years' time. It is separate from the troubled four-nation European Fighter Aircraft (EFA) and France's Rafale, the two new fighter projects in which both companies are separately involved. Sadly for Dassault, the Rafale cannot replace the EFA because it is designed for ground attack, rather than the air to air combat for which the heavier EFA is needed.

France is sticking to the Rafale, on which Dassault's future largely depends, but has been forced by the pressure on its defence budget to delay the first deliveries by two years to 1995.

Seeking strength through co-operation is also behind the plans by Aérospatiale, with Dasa and Alenia of Italy to acquire joint control of Fokker, the Dutch aircraft producer. The trio teamed up last year to form a regional aircraft consortium called Regioliner, controlled by Dasa, resembling a mini-Airbus Industrie.

Airbus has been thinking about making smaller aircraft itself, but has not objected loudly to Regioliner's ambitions because it is putting most of its effort into planning for a giant long-haul carrier for 600 to 1,000 people.

Snecma, the main engine supplier to Dassault and Airbus, is also looking for a foreign partner. It is discussing

possible collaboration on future military jet engines with Rolls-Royce of the UK. Currently, Snecma is the only European company to develop a fighter jet engine - the M88 for the Rafale - on its own.

By contrast, Snecma decided long ago not to go it alone in civil engines, where it has for the past 23 years had a successful partnership with General Electric of the US. Their joint subsidiary, CFM International, had a 27 per cent share of the world market at the end of last year.

France's largely state-controlled aerospace industry has just seen a reshuffle at the top, as part of the three-yearly review of mandates of public sector chairmen.

Mr Henri Martre stepped down at the end of June after nine years as chairman of Aérospatiale, to be replaced by Mr Louis Gallois, who was head of Snecma, the jet engine maker, for the past three years. Mr Martre is due to reach the mandatory retirement age of 65 next year.

Mr Gallois, 48, who has been an Aérospatiale board member for the past two years, was front runner for the job and is expected to continue his predecessor's strategy of seeking international partners.

Mr Gallois' empty chair at Snecma has been filled by 61-year-old Mr Gérard Renon, a former union defence minister from 1988 to 1991 and technical adviser to President Mitterrand for the two years after Mitterrand came to power in 1981.

Leyla Boulton studies the emergent airlines of the former USSR

Children of Aeroflot lack the freshness of youth

AS RUSSIA and the other former Soviet states try to switch from Communism to capitalism, the air-related industries are going through turbulent times in taking off for a market economy.

Aeroflot, the Soviet carrier which is being broken into separate airlines by the 15 former Soviet republics and other sub-units, remains the logo on most civil aircraft in the former Soviet Union. Even though the stewardesses will welcome you to different names - say Uzbek Hava Yollaru or Lithuanian Airlines - the service, the aircraft, and the terminals remain depressingly inferior to world standards.

Nonetheless, change is taking place, even if the signs are only visible on the surface. Within Russia, Aeroflot is creating a series of subsidiaries, again with different names - such as Moscow Airlines and Russian International Airlines. The latter has been set up specifically to operate five Airbus A310s which Aeroflot ordered before the Soviet Union collapsed. After financing for the aircraft had to be renegotiated when Russia succeeded the Soviet Union in December, the first of them arrived in Moscow in July.

As for infrastructure, here too progress is being made in small steps. A joint venture with Accor has completed a

Novotel at Sheremetievo airport, and the Irish who run duty-free shops at the airport have been training Russian staff in the art of selling duty-free goods in the air.

Brand new airlines, such as ASDA, a project involving a group of Aeroflot pilots, are still scarce on the ground, however. Mr Yuri Mansurov, the chairman of ASDA, says the aim is to begin flights to the US next spring, with the novel idea of flying via the North Pole to cut down on flying

up by Russia and Germany in the 1990s.

Just as securing finance is the key question for airline projects, so it is an ever bigger headache for the Soviet Union's aviation industry. Although the West's aircraft makers are pushed to almost giving away aircraft so they can find buyers, Russia is hoping to capitalise on its relatively low costs to team up with western capital and know-how to manufacture aircraft which can compete in both

Russian industry. As the government cuts back orders and subsidies in an attempt to restore the country to some financial health, inflation and a physical shortage of banknotes to pay workers are hitting Aviatar like everybody else.

Earlier this year, Aviatar set up a pioneering joint stock company with Robert Fleming, the investment management company taking a 50 per cent stake, to manufacture an upgraded version of the TU-204 for sale on foreign markets or for domestic buyers with hard currency. Plans are still on track to show a prototype fitted with Rolls-Royce engines at this year's Farnborough airshow. The price tag is to be established somewhere beneath the cost of a Boeing-737 even though it is not yet clear just how far below that is going to be.

Mr Dick Clochetti, Rolls Royce's representative in Moscow, says that foreign companies wishing to do business in the former Soviet Union are finding the main problem is that nobody has any money to buy anything. "Not only do they have no currency, they have no rubles now either," he said.

It is on a wing and a prayer that Russia is continuing its turbulent journey to a market economy.

British Airways is looking for \$900m to set up a joint airline called Air Russia

time. He does not elaborate on how the project will be financed, except to say that plans to acquire Boeing-747s and 760s are being "resolved".

With an eye on the future, British Airways is trying to put together a \$900m package to set up a joint airline called Air Russia with the subdivision of Aeroflot which is based at the domestic terminal of Domodedovo.

The other subdivision of Aeroflot which used to handle all international flights, based at Sheremetievo, is talking to Lufthansa, with which it already has a joint venture to modernise the airport, about possibly reviving an airline set

quality and price on world markets.

So far, the industry, starved of investment from its owner, the state, is finding it difficult to even meet internal demand.

Aircraft long-promised to Aeroflot, such as the long distance Ilyushin-96, have not materialised on any significant scale. Aeroflot has taken delivery of just one IL-96 so far. And even those state enterprises which have succeeded in finding foreign investors, such as Aviatar, the manufacturer of the Antonov-124 transport machine which wants to switch to mass-production of the TU-204 passenger aircraft, is being hurt by the general crisis afflicting

Italians prepare for a shift from military to civilian work, writes Robert Graham

A case of too many companies

THE ITALIAN aerospace industry will be dominated by two issues in the coming months: the changing nature of defence needs in Europe, and the reorganisation of domestic defence production.

The former has been highlighted by the plight of the European Fighter Aircraft (EFA) project, in which Italy has a 21 per cent stake.

Not only are jobs at risk in any cut to the project, but there is also a risk of companies ceasing to be involved in state of the art technology - principally Alenia, the aerospace subsidiary of Finmeccanica, the state industrial/finan-

cial holding. Irrespective of developments over the EFA, the aerospace industry is set for a much needed process of rationalisation as international competition increases and the emphasis shifts from military to civilian aircraft.

At present, 60 per cent of the industry's annual L7,800bn (\$3.6bn) turnover is military; while 35 per cent of the total is

accounted for by export orders. Declining order books have forced employment down - the workforce fell by nearly 5,000 to 47,000 last year and is set to contract further. A financial squeeze has held investment back to 1990 levels at L1,300bn, 62 per cent of which goes to research and development.

The industry is also too fragmented, with the private sector dominated by Fiat and the public sector split essentially between the companies belonging to Finmeccanica. In turn part of IRI, the state holding, and those under the wing of Efim, the state industrial holding.

Change is inevitable, at least in the public sector whose current structure has no logic.

Furthermore, the new Amato government this month turned IRI into a joint stock company, with a view to privatising part of its holdings. At the same time, the debt-burdened loss-making Efim is set to be wound up, its activities hived off. In the case of aerospace, this would probably go to Finmeccanica.

The first step in this direction was taken in March, when Finmeccanica and Efim agreed to pool their resources in defence avionics and aircraft protection systems. They also agreed to work on a plan of joint industrial development through Efim's stake (via Agusta) in the jet trainer man-

ufacturer, SaI Marchetti, and through Finmeccanica's minority holding in Macchi, which also specialises in jet trainers. However, these moves have yet to be implemented; and

Scrapping the EFA may cost jobs and access to the best technology

they ignored the financial plight of Efim's main aerospace activity, helicopter manufacture, concentrated in Agusta, which now has to be faced. Agusta produces the A109, which won 5 per cent of the international military and

7 per cent of the civil market for light helicopters in the period 1985-90. It is also a partner with Westland of the UK in the RH 101 anti-submarine and transport helicopter.

But the company is weighed down by over L2,000bn of debt, lost L178bn last year and carries a high inventory. It suffers from high production costs and too many production centres (11 dotted round Italy). Plans are in hand for a 30 per cent cut in the 8,150 workforce, but new capital is urgently needed and it also has to find a long-term overseas partner.

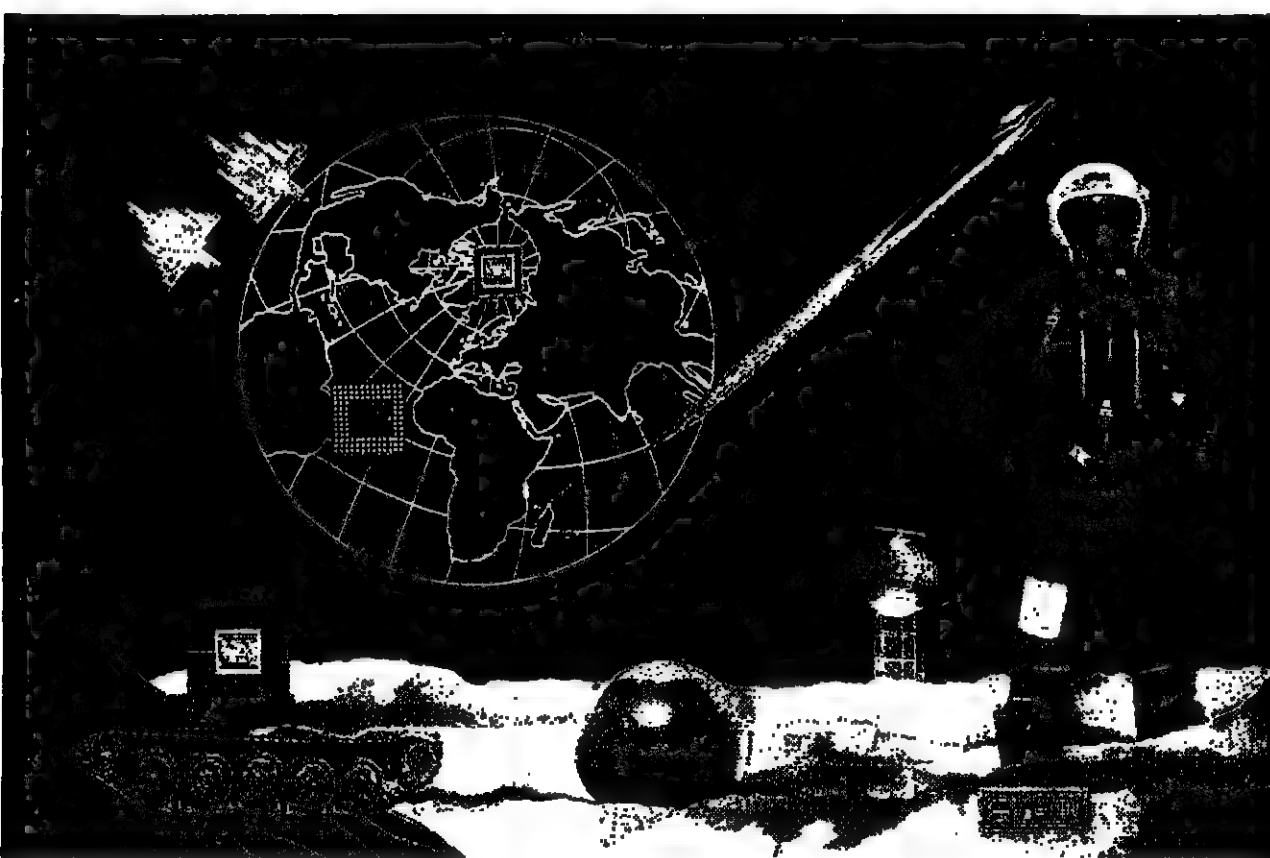
As far as the EFA is concerned, Fiat is involved in developing the engine, but its diversified activities make it less vulnerable than Alenia which has the bulk of the 14,000 jobs at risk in the venture. Whatever happens, Alenia is likely to focus more on the civil side of its business, in particular commuter aircraft.

The EC Commission recently ruled against its bid, with French partners Aérospatiale, for de Havilland of Canada, because it would have given their ATR consortium a dominant position in the European 45-65 seater commuter market.

Nevertheless, Alenia has sought to expand its international links, which could now see it joining the new European regional aircraft partnership being set up by Deutsche

The public sector's structure lacks logic and change is inevitable

Aerospace with Fokker of the Netherlands. But its bread-and-butter remains subcontracting work with Boeing and McDonnell Douglas, and lately with Airbus - a consortium that Alenia would like to participate in directly.



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AEROSPACE 11

JAPAN'S three leading aircraft producers are going flat out as partners responsible for about 21 per cent of Boeing's 777 programme and in co-developing the F-16-based FSX fighter with General Dynamics.

But the executives at Mitsubishi Heavy Industries, Kawasaki Heavy Industries and Fuji Heavy Industries face big questions:

● what will their research and engineering staffs focus on once these development programmes wind down in 1995-96?

● how will they prepare for future partnerships with Boeing or European aircraft makers?

The answers largely depend on the path Boeing takes. If Boeing seeks to develop a 600-plus seat super-jumbojet, the Japanese will probably be pursued as key partners. However, should Boeing and Airbus pool their efforts after deciding that two separate groups could not profitably build super-jumbos, Japan could be left without a suitor. Because any super-jumbo will cost at least \$100m to develop, even Boeing-Airbus collaboration is not impossible.

Japanese fear they may be frozen out of large new US and European projects, writes Neil Davies

Waiting for 'big brother' Boeing

A "fall back" plan for Japan is the "YSX". The proposed 50-100 seat jet has been discussed for a few years. So too has the so-called "YXX", also known as the 7J7, a proposed 150-seater that Boeing decided not to develop few years ago due to marketing headaches.

While the Boeing-led YXX-7J7 may still be built in some form, Japan's YSX appears to have more momentum, at least in Tokyo. If it is built, actual development will not begin before 1994-95, for an initial flight by 1999 or 2000.

Already Japan Aircraft Development Corp. (JADC) has finished a first-phase feasibility study on the YSX, under funding from the Ministry of International Trade and Industry (MITI), says Hideo Suzuki, deputy director of MITI's aircraft and ordnance division. JADC, which coordinates Japan's partnership with Boeing in the 777, is now conducting a fol-

low-up study that examines detailed aspects of the YSX proposal.

Officials at JADC suggest the aircraft could have relatively high-performance and contain up to about 120 seats. Or it could be a smaller, low-cost aircraft with economical operating costs that would be highly attractive to airlines.

Of the two main possible configurations, the lower-cost model appears more in line with reality. Preliminary discussions with air lines including Japan Airlines and All Nippon Airways - have forced JADC to focus on the lower-cost version. Its main target markets are Japan, Asia and North America.

Design is not the only variable. The YSX also involves partnership choices. Nobuyuki Fujita, senior YSX manager at JADC, says "one of the fundamental policies of the YSX programme is international collaboration". Japan could either develop the YSX with advanced European or American partners, or with Asian partners such as those from China, Taiwan, Indonesia, Singapore or South Korea.

Perhaps the most pragmatic reason for cooperating with

components to Japan. But building the aircraft with Asian partners would result in more difficulties in getting US FAA type certification, Japanese aerospace specialists admit.

They would also prefer to work with experienced Euro-

Japan's fall-back plan, discussed for a number of years, is a proposed 50-100 seat aircraft codenamed 'YSX', on which the Japan Aircraft Development Corp. has made an initial feasibility study

Asian partners would be to keep down the price tag. Building it entirely at home would reflect Japan's astronomical labour costs. Japan could play the quasi-political role of benevolent programme coordinator, under a scheme that would enable Asian nations to sell more value-added aircraft

than or US aerospace companies as they are not quite confident enough to lead a group of Asian aircraft makers. British Aerospace has already informally approached the Japanese on the idea of developing an aircraft about the same size as the YSX.

As for the engine to power

the YSX, studies are under way at Japan Aero Engines Corp. to examine choices. Japan Aero Engines is a consortium that coordinates the nation's work share for International Aero Engines' V2500 jet engine, led by Rolls Royce and Pratt & Whitney.

The Japanese consortium comprises Mitsubishi, Kawasaki and Ishikawajima-Harima Heavy Industries. A de-rated V2500 turbofan engine is one major possibility for the YSX. Additionally, Snecma of France made recent inquiries about Japanese participation in a programme to build an engine for a 75-100 seat plane.

What might come after the YSX? It could conceivably later lead to bigger and better Japanese aircraft, supported in part by the Japan Development Bank and other MITI affiliates. However, according to a MITI official, Japan has no intention to develop its own mid-sized

and larger commercial aircraft, because it prefers partnerships with proven leaders.

One thing is certain about the proposed YSX. Japan possesses the capabilities, both technical and financial, to develop it. Still, it would be a challenge to cultivate the required marketing expertise to sell it overseas. It may not be a profitable venture, but the YSX is technically feasible.

Nevertheless, a ghost from the past haunts Japan's aircraft industry. It is the YS-11. Nihon Airplane Manufacturing Co., a special consortium, that produced the 84-seat YS-11 from the early 1960s through 1974.

A total of 182 twin-turboprop YS-11s were made. But the programme lost money. Even MITI calls the YS-11 a failure. However, it did enable Japan's aircraft industry to nurture sufficient know-how to get an invitation as a major supplier

for the Boeing 767 twinjet. Dozens of workhorse YS-11s are still flying in Japan, and they will soon need to be replaced. The YSX fits the bill.

Japanese aircraft specialists realise they cannot just conduct studies on aircraft. Some type of commitment will have to be made soon. This is necessary because the Society of Japanese Aerospace Companies (SJAC) estimates that aircraft production (including repairs) will decline 9.3 per cent to Yen 783bn in fiscal 1992, which started in April 1992.

This projected decline is largely due to falling orders from the Japan Defence Agency, which account for about 75 per cent of the nation's aircraft business.

Beyond the YSX proposal, SJAC is even investigating the idea of a supersonic transport. Much of this work centres on positioning Japan for an invitation to join an American or European supersonic aircraft programme a few years down the runway. Japan is setting its sights high. But those sights are not one notch higher than those of Boeing, its "big brother".

Swedes lose niche in a neutral market, writes Robert Taylor

Gripen flies into flak as Finns turn to the US

THE FUTURE of the military side of Sweden's aerospace industry has become a subject of growing concern. In May, the industry failed to acquire from Finland an expected bulk order for the JAS 39 Gripen multi-purpose fighter aircraft.

The Finnish government's decision to purchase 87 new F-18s from the American company McDonnell Douglas instead of the JAS 39 came as a severe shock to Sweden's aircraft makers who had convinced themselves that the Finns were bound to choose their fighter for commercial as well as political reasons.

The importance of the JAS

fighter aircraft project from Sweden's peace movement.

However, there remains a clear danger that the aircraft will prove a commercial failure unless it makes a breakthrough into overseas markets. The total cost of the JAS programme to the year 2000 has now reached an estimated SKr6bn, well above its original budget target of SKr4.9bn at 1981 price levels (around SKr54bn). So far, no foreign country has ordered one of the new aircraft.

The Swedish consortium manufacturing JAS - made up of Saab-Scania, Volvo-Flugmotor, Ericsson Motor System

slons. The first of the new generation of light combat aircraft, JAS has a take-off weight of only eight tonnes. It will be able to carry short as well as medium-range air-to-air missiles and the Mäuser 27mm cannon.

Requiring minimal base facilities, JAS has a flexible versatility that ought to make it look attractive to air forces in the post-Cold War era. It brings together the best technological advances made by the Swedish defence industry.

But ever since the Swedish government gave the go-ahead as long ago as 1983 the JAS project has been plagued with difficulties.

As a result of technical troubles, particularly with the computer software that controls the aircraft's fly-by-wire flight system, it has fallen two years behind schedule which has added substantially to the development costs and placed a question mark over its ability to generate profits for the consortium.

The original contract for the first 30 units between the consortium and the Swedish state was a fixed cost one - much to the chagrin of the aerospace industry.

The soaring costs had an adverse impact on Saab-Scania's profitability in its aerospace business.

For all its past doubts and complaints, the Swedish government is keen to see the JAS succeed. It is estimated that about 28,000 jobs are dependent on the project and, at a time when registered unemployment is climbing to the 5 per

cent mark, any threat to the fighter aircraft would have bleak consequences for the labour market.

Moreover, as the Ministry of Defence admitted in its spring policy document on the future of Sweden's armed forces: "If the JAS project should collapse it would have serious consequences not only for the credibility of our defence policy but also for high technology research and development."

By contrast, Sweden's civil aviation industry looks far more viable with big demand for its products on world markets.

The Saab 340 has been a great success with a dominant position among regional airlines. At the end of last year, the order book backing for them numbered 32.

The Saab 200 regional turboprop 50- to 55-seater airliner

was unveiled for the first time last December, and made its successful maiden flight on March 28.

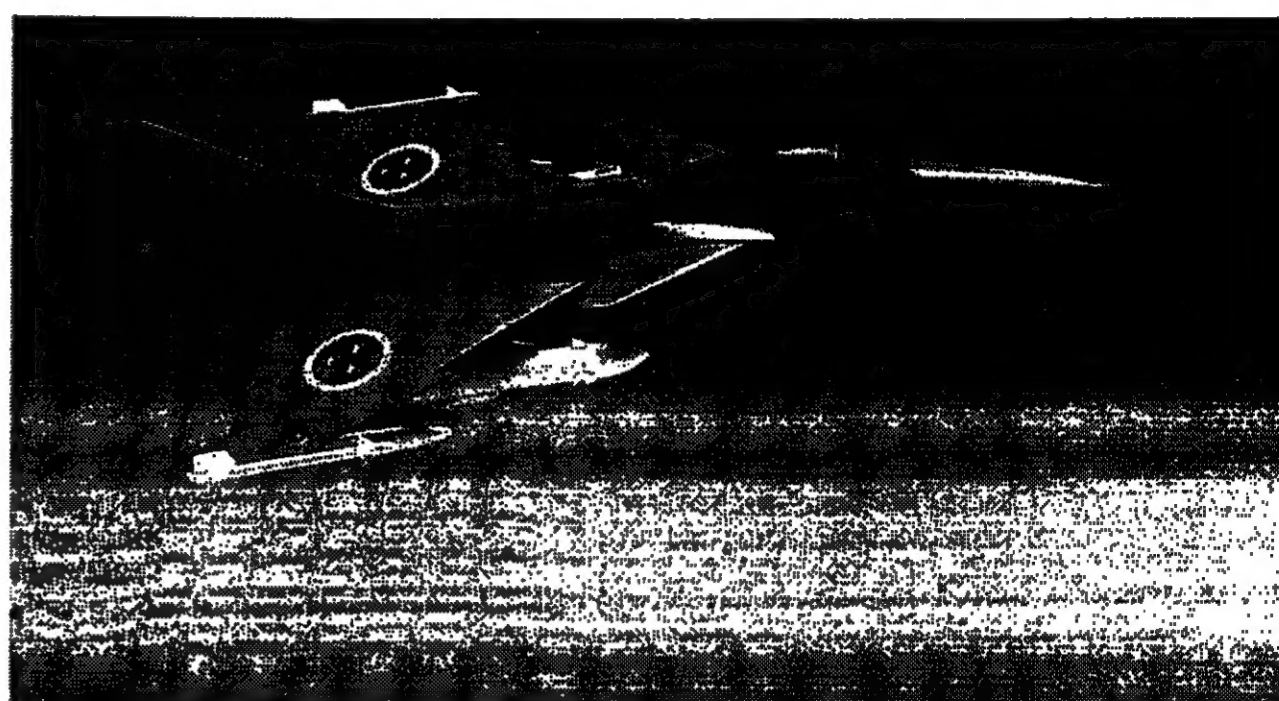
Certification of the aircraft is scheduled for the middle of 1993 with first deliveries due

by the autumn of that year. The first customer to receive the new aircraft will be Crossair, the Swiss airline. Firm orders now total around 50, while there are options to buy about 150 more. In the US,

Express Airlines I (Northwest Airlink) will be the launch customer for the Saab 200.

This spring Saab-Scania streamlined its aircraft operations into three separate business areas in a move

designed to increase efficiency and strengthen competitiveness. But until the JAS 39 Gripen begins to win orders outside Sweden, uncertainty will persist about the shape of the country's aerospace industry.



A photo model of Saab's JAS 39 Gripen, Sweden's light multi-role combat aircraft, equipped for ground attack

In spite of increased orders for the Swedish airforce, the new jet will be a commercial flop if it is not exported

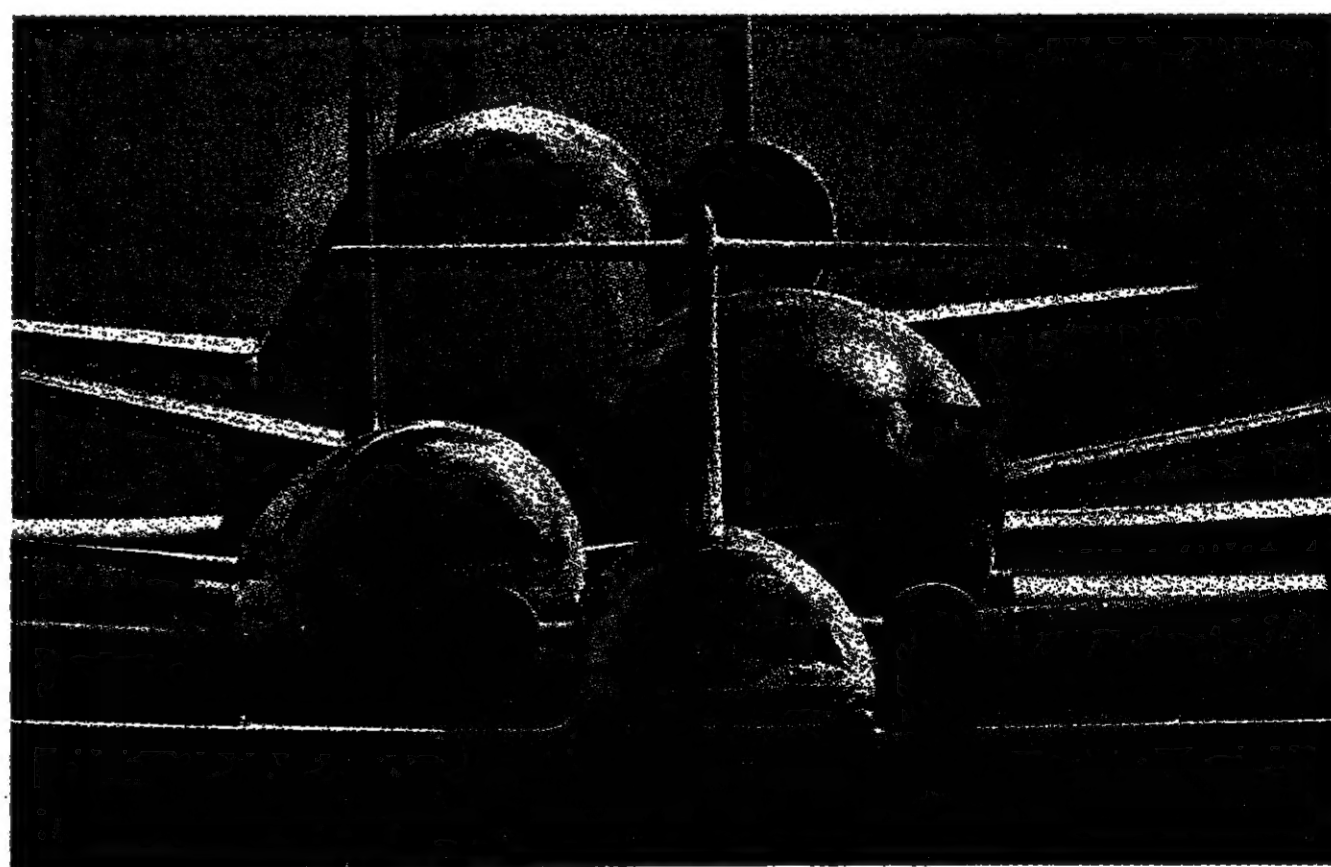
for 'Swedish aerospace' was underlined only two days after the Finnish deal with McDonnell Douglas when the Swedish government announced it had decided to take out a second order for 110 JAS aircraft for the Swedish air force, with the first deliveries in 1996. The announcement's timing was significant because it signalled to the outside world the firmness of the Swedish state's commitment to the successful completion of the JAS project.

But the government's decision to go ahead came after years of other investigation and argument over whether it made any real sense to continue with JAS in view of the strong opposition to the

and the government-owned FFV Aerotech, part of the Celcius industrial group - hopes to find potential buyers among the countries of central and eastern Europe. This spring, the Hungarian government showed interest.

There is even a belief in Stockholm that the German government might consider acquiring the JAS fighter for its own air force after recently pulling out of the European Fighter Aircraft project. But for all the optimistic talk, nothing has so far materialised in the form of tangible orders.

The JAS is highly regarded by its manufacturers. Its aim is to perform fighter, ground attack and reconnaissance mis-



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AEROSPACE 12

Europe's fighter is stalled by loss of German support

Four-nation headache

THE European Fighter Aircraft was to have been the centrepiece of this year's Farnborough show, with a flying display. The aircraft will still be a central talking point, although not in the way that was intended.

If development plans had kept to schedule, the first EFA prototype would have made its maiden flight in Germany about six months ago. But the fighter was not destined to become airborne with its original Anglo-German-Italian-Spanish partnership arrangements still intact.

The German government's decision not to proceed in the programme to build the aircraft in its current form beyond the development phase was long anticipated. Less expected was its proposal, sprung on the other partners late in the day, to replace the project with a new, more modest aircraft with French participation.

Bonn's opt-out, based on grounds of cost and changed military requirements, was largely a political calculation - a sacrifice to the new mood of united Germany, reflecting the negative image the project has suffered in that country and the lack of sufficient parliamentary support for it outside Bavaria, the region most industrially involved in the programme.

German industry, with a prime role in the aircraft's fly-by-wire system and responsible for its centre fuselage and fin and rudder assemblies, was as committed as Britain's to the project, with jobs no less at stake. However, German failure to secure leadership of

major EFA contracts such as the radar and electronic warfare systems led to its being viewed as a "British" aircraft.

It was inevitable that Germany's decision should raise questions in the UK about the wisdom of the whole project. The UK Ministry of Defence, which had to face a grilling by Mrs Margaret Thatcher on the justifications for EFA back in 1988 when full-scale development was begun, has insisted that there is no alternative - no available aircraft that could provide comparable performance without, at this stage, costing more.

This view has received backing from all three main political parties and the House of Commons defence committee, which came to the conclusion that the project could survive the loss of one or even two partners.

However, German withdrawal creates a quandary for the UK. The amount written into budget plans for acquiring the originally planned 250 aircraft for the RAF and providing spares and support for the first two years of service is around £11.5bn at 1991 prices. Savings can be made in a more narrowly-based project by simplifying manufacturing arrangements, but these are unlikely to compensate fully for the extra share the remaining participants have to take in the cost of setting up production.

Keeping within the budget therefore requires buying fewer aircraft; Italy and Spain, like Germany, had already cut their numbers and the British fig-

ure was under review. However, the fewer aircraft produced under the programme, the less cost-effective they become. UK officials have estimated that below a combined level of about 350-400 aircraft, EFA would lose its competitive advantage over its rivals.

The UK, in contrast to Germany, is looking to a global role for the aircraft beyond the requirements of national air defence and is optimistic about export prospects.

Although they are rivals in the export market, the French have an interest in seeing the EFA programme kept alive in order to sustain future European prospects in the combat aircraft sector.

However, the more ambitious proponents of an integrated European industry in competition with US manufacturers have received a major setback with the split in the EFA project. Ideas formulated at Deutsche Aerospace (DASA), the Daimler-Benz subsidiary which includes the airframe company MBB, involved a joint European military aircraft company based around the merged Tornado and EFA management companies.

BaE was already somewhat cool to this corporate approach. After successful collaboration with the US on developments of the Harrier and Hawk, it wanted to keep its US options open as well. It is now all the more likely to be confirmed in that philosophy.

David White



Up in the clouds: an artist's view of the EFA in grey defence camouflage

Germany flexes its muscles

Return of a heavyweight

IN A CORNER of a cavernous assembly shed on the banks of the river Elbe, just downstream from Hamburg, the first prototype of a new Airbus aircraft is being painstakingly riveted together.

For the 90,000-odd workers in Germany's aerospace industry, the final assembly of the A321 narrow-body Airbus is more than just the production of another aircraft. It is the first large passenger airliner to be produced in Germany - albeit from sections made in France, Britain and Spain as well - since before the Second World War.

"I am very proud that we got the final assembly," says Mr Johannes Müller, Airbus programme director at Deutsche Airbus, 37.9 per cent partner in the four-nation Airbus Industrie consortium. "It has an historic importance for us."

Deutsche Airbus is the most visible sign of the German aerospace industry's emergence as a new force in Europe, alongside the longer-established French and British industries. By the end of September, it will be 100 per cent owned by Deutsche Aerospace (Dasa), the umbrella group brought together by Mr Edzard Reuter of Daimler-Benz to coordinate and consolidate the industry.

Dasa is an extraordinarily ambitious effort to combine all the big players in the German industry under one roof. Mr Reuter has brought together MBB (Messerschmitt-Bölkow-Blohm) and Dornier, the two principal aircraft manufacturers, with MTU (Motoren und Turbinen Union), the aircraft engine manufacturer, and TST (Telefunken Systemtechnik), in space and communications technology. Welding them into a co-ordinated unit is proving a real challenge, even for Daimler-Benz, Germany's

The new group employs 55,500 people out of the 50,000 odd in the industry, and accounts for more than DM12bn sales out of an industry total of DM24bn. Last year it made a profit of just DM50m, thanks to Deutsche Airbus moving into the black.

Nevertheless, Dasa has been flexing its muscles on the international stage in recent months: as the successful purchaser of a majority stake in Fokker, the Dutch regional aircraft manufacturer, and as a potential buyer of British Aerospace's own space division.

Yet the German aerospace industry finds itself caught in a contradictory situation: on the one hand aggressively

looking to establish itself as an equal to other international players; and on the other, desperately defending itself against the potential loss of its two most lucrative state-financed contracts, the European Fighter Aircraft (EFA) and the Hermes space shuttle.

If Germany does pull out of those two European collaboration projects, because of the budget cuts ordered in Bonn to pay for the costs of German unification, it will deal a grievous blow both to the standing of the national industry; and to Mr Reuter's whole concept of Dasa as a key new profit centre for Daimler-Benz. Yet the prospect is real, and it makes leaders of the industry apologetic.

"We cannot preach pro-Europeanism, and then pull out of a European project from sheer national egoism," says Mr Karl Dersch, a Dasa director and current president of the BDL.

In the new Deutsche Aerospace, all the top players will come under a single roof

the German aerospace industry federation, about the decision of the ruling German coalition not to go ahead with EFA production. "It is simply crazy. An ad hoc decision like this will strangle the industry."

He says it is not the big companies, such as Dasa, which would suffer as much as the small: about 110 of the 120 companies in the BDL are in the small to medium-sized sector. "The cancellation of the EFA could mean bankruptcy for one third of the companies in the industry."

The EFA project is a joint programme with British Aerospace, Italy's Alenia and Spain's Casa. The Hermes space shuttle, in which France is the leading partner and Italy a minority shareholder, is also in doubt because of the budget squeeze in Bonn.

Dasa has produced its proposals for the space programme which still require an extra DM200m to DM300m from Bonn. "Making false economies in the European long-term programme to achieve short-term budgetary relief means throwing away the technological future of Europe in space, and the future of its top engineers on earth," Mr Dersch says.

Having said which, he insists that the German industry is now far less reliant on the public purse than 20 years ago.

Quentin Peel

Dutch to give up Fokker control

A proud name changes hands

FOKKER, the aircraft builder that has put the Netherlands on the world aerospace map, is to be transferred into German hands by the end of 1992, triggering a shakeup of Europe's regional aviation market and substantially redrawing the ownership of the Dutch aerospace industry.

Deutsche Aerospace (Dasa) is expected to acquire 51 per cent of the Dutch company on or around October 1. Majority control will be achieved by buying out part of the Dutch government's 32 per cent stake and subscribing to a Fl 500m issue of new Fokker shares. Final details of the deal, including the price for its Fokker shares, are still being worked out. Dutch unions and parliament must also approve.

Eventually, Dasa will sell a portion of its shares in Fokker to its "Eurotuner" consortium partners, Aerospatiale of France and Alenia of Italy, creating a four-way tie-up in the regional segment of Europe's aerospace industry.

The Fokker-Dasa transaction was given the final go-ahead by the Dutch government's decision in late July to sell part of its shareholding to Dasa this year, with the rest to follow in three years.

The sale is a logical consequence of the conditions set in 1987, when the Dutch government bailed out Fokker after it ran into difficulties launching its new Fokker 50 and Fokker 100 aircraft, leaving the state with a 32 per cent shareholding in the company in the process. At the time, the government said that Fokker should seek a strong, international partner to help fund any future generations of aircraft.

Fokker has now found one in Dasa, part of Germany's Daimler industry group and itself the product of a series of mergers and takeovers among Germany's aerospace companies.

Nevertheless, the Dutch government initially balked at the prospect of Dasa's takeover of Fokker, fearing that high-technology jobs and skills would eventually be transferred to Germany.

In his direct negotiations with the chairman of Fokker and Dasa, the Dutch economic affairs minister, Mr Koos Andriessen, won some guarantees on future employment and production at Fokker's plants in the Netherlands. But the Dutch government, for its part, was required to pledge to give up its remaining Fokker shares at the end of three years.

With the main outlines of the Fokker takeover now agreed, the biggest remaining uncertainty is the future of the Fokker 50, the company's 50-seater turbo prop. The agreement with the Germans virtually ensures that Fokker will be able to develop its new Fokker 70, based on the existing Fokker 100. And it indicates that the Fokker aircraft will also form the nucleus of a 130-seater machine which will probably be built together with Aerospatiale and Alenia. But the agreement does not cover the Fokker 50, which has been less successful than the 100-seat Fokker 100.

The future of the Fokker 50 is particularly doubtful because Aerospatiale and Alenia have a competing aircraft, the ATR-42, which has managed to crack the North American market, an area where the Dutch machine has yet to achieve a breakthrough. In the past, Fokker has complained that the Franco-Italian jet enjoyed an unfair advantage because of subsidies and grants which Aerospatiale and Alenia receive from the French and German governments. Both companies are now poised to play an influential role in Fokker's future.

Ronald van de Krol

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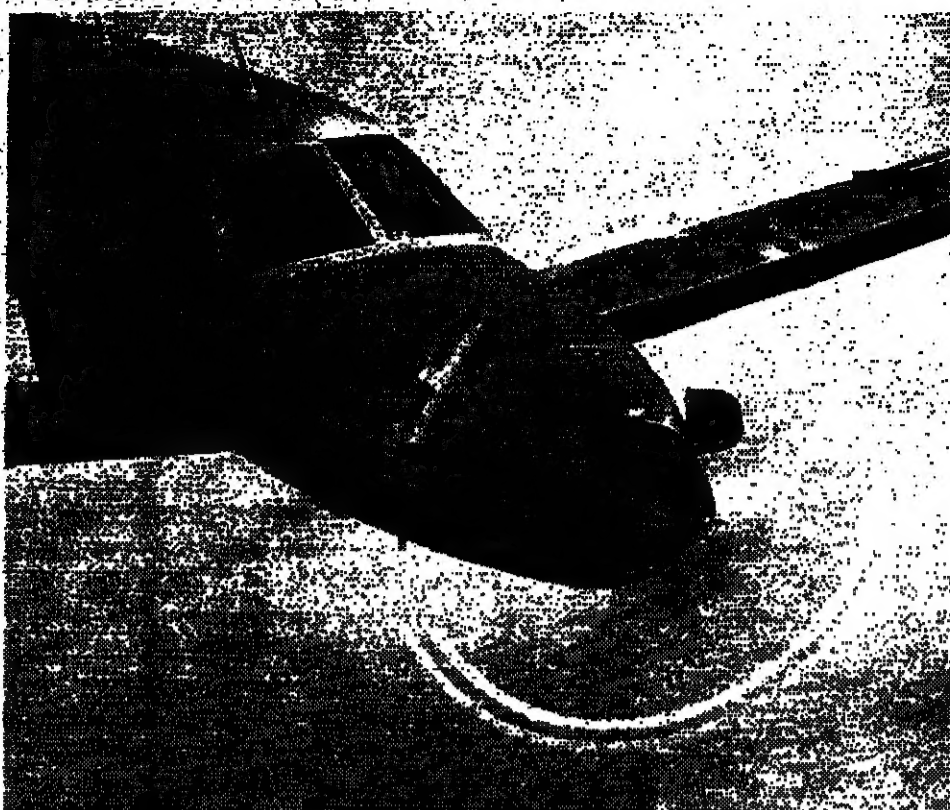
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AEROSPACE 13

The rising costs of developing business jets are forcing manufacturers to pool their resources. David Boggis reports

Consolidation is the key to economy and progress



The TBM700 (above) is a pressurised single-engine turbopropeller aircraft of which France's Aérospatiale hopes to supply 600 to the corporate aircraft market despite the poor trading climate, writes PAUL SEITZ. Launched in 1989 by Aérospatiale's Societe subsidiary with the Boeing 700 as a small US competitor, the TBM700 is claimed to embody some of the capabilities and comfort of larger aircraft. Since certification in France and the US two years ago, the French group has invested FF500m in the project, has delivered 40 aircraft and has orders for 80 more.

COSTS ENTAILED in developing a new generation of business jets are reaching the point at which some manufacturers are unable to fund such a project from their own budgets.

Consolidation among manufacturers is the way ahead, many in the industry agree, as companies pool resources in the interests of economy and progress.

In 1990, Bombardier, the Canadian transport conglomerate, acquired Learjet in the US, adding that company's portfolio of smaller, shorter-range business jets to Bombardier's Canadair Challenger, a larger model with intercontinental range and a full-size cabin.

In March this year General Dynamics, the second-largest US defence contractor, sold its Cessna civil aircraft division to Textron, the aerospace and financial services conglomerate. Cessna, formerly best known for its range of single-engine piston engine trainers and tourers, has in recent years concentrated on turboprop and jet aircraft and has over the past couple of decades developed its Citation range of business jets into a best-selling series of models.

New British Aerospace is offering much of its Corporate Jets division for sale rather than find from its own pocket the finance needed to develop

and build its NBJ - New Business Jet - project, intended as a follow-on to its BAE 125 range of executive aircraft, which has been a steady money-spinner for 30 years.

Mr Ian Woodward, acting director of public affairs for BAE, points to the 125 models' "excellent reputation in the market", but notes: "We are looking at what is needed in the future."

New projects demand new cash. "If we find a joint venture partner, it would be to raise funds. The size of the partnership has yet to be determined."

Mr Alan Piper, public relations manager at Corporate Jets, elaborates: "We need investment running up to \$1bn to develop a new aircraft."

At present, BAE's 125 production plant at Chester is producing two models: the 125-800, which has transatlantic range, and the 1000, built to cross the US from coast to coast. The original 125 was designed around a cabin with enough headroom for passengers to move about, but on the 1000 the cabin is extended, making more room for seating.

All told, BAE has sold 800 125s of all models, of which, recently, 802 had been delivered. Explaining Bombardier's purchase of Learjet, Mr Bryan Moss, president of the Challenger division of Canadair,

says: "Canadair with the Challenger had only one production option - although it was a successful programme. We wanted to be able to offer a family of products."

The smaller Learjets make an elegant fit with the larger Challenger. Bombardier salesmen make the point that for the roughly \$27m cost of a Learjet 60, a step towards bridging the size and range gap between the 35A and the Challenger. Although slightly smaller, the Lear 60 represents direct competition for the BAE 1000.

Learjet disclaims any interest in buying into BAE. It comments, though: "The cost of developing [a new business jet] runs into millions of dollars. You are going to see consolidation in the future because of the high cost of new development."

General Dynamics has sold Cessna and BAE hopes to sell its Corporate Jets division

deliveries of the latest model, the 601-3A, from the Montreal plant running at roughly two a month, a rate consistent with that achieved over the past couple of years.

Canadair's present development effort is going into the Global Express, designed as a business jet capable of flying eight passengers and a four-person crew distances of up to 5,650 nautical miles - true trans-Pacific range, enough to fly from Los Angeles to Tokyo or from Tokyo to London. The 48 ft cabin will be the same

length as that on Canadair's Regional Jet airliner, also in development. The company expects the Global Express to make its first flight in 1995.

Learjet, which in the first quarter of this year sold nine of the smaller model 31A and two 35As, together worth \$48.9m, is test-flying its model 60, a step towards bridging the size and range gap between the 35A and the Challenger. Although slightly smaller, the Lear 60 represents direct competition for the BAE 1000.

Learjet disclaims any interest in buying into BAE. It comments, though: "The cost of developing [a new business jet] runs into millions of dollars. You are going to see consolidation in the future because of the high cost of new development."

Cessna's switch of ownership from General Dynamics to Textron is explained by the company more as a matter of tidying up. Cessna describes itself as "a much more commercially oriented company" than GD, which "is going into military and aerospace manufacturing".

Cessna shrugs off Dassault's disparagement of its models. It is talking to several prospective partners, more than one a non-British concern, and remains confident. "You have only got to look at the [125's] track record," Mr Woodward says. "It is second to none."

With its Citation X, Cessna is moving into the topmost levels of height, speed and range performance for this size of jet. In France, Dassault Aviation also disclaims any interest in buying into BAE. Dassault, like BAE, has a long history of building military as well as business jets. Its large tri-jet Falcon 900B is at the top end of the market, competing against the Challenger and the Gulfstream IV, and the Falcon 2000, due to fly next spring, is essentially a shorter, twin-engine variant of the 900B and will provide competition for the BAE 1000.

Textron, in contrast, has decided "to intensify its commercial business".

Textron owns the Lycoming aero-engine business, which powers several Cessna models, and Bell, the helicopter manufacturer. Cessna also foresees further consolidation in the

A WARNING that British industry is failing to head overseas competition in an area that underpins much of manufacturing industry comes from one of its leading technologists.

Lord Tombs of Brilles, the outgoing chairman of Rolls-Royce and a Fellow of the Royal Academy of Engineering, believes Japan and the US are pulling ahead with the next generation of engineering materials. These are the materials from which engines and high-duty machinery of every kind will be made in the 21st century.

They will supplant the steels on which engineers have relied for 200 years because of such advantages as temperature and corrosion resistance, low weight and eventually lower cost, Lord Tombs says.

Collectively, they are often known as engineering ceramics. They bear scant relationship, however, to the brittle substances with which the potter works. But like clay they come from some of the most abundant elements on earth, and so are intrinsically very cheap. As with the potter's art, their intrinsic value depends on the skill involved in shaping and forming the engineering ceramics.

The Japanese, for example, have a project to build an entire diesel engine from ceramics, says Lord Tombs. Rolls-Royce is already testing ceramic aero-engine parts made in Japan for possible use in its jet engines. Lord Tombs

Lord Tombs, of Rolls-Royce, talks to David Fishlock on the race for new materials

Japan and US widen their lead

believes that there is a fundamental difference between the engineering ceramics and today's high-duty engineering materials that could make it very difficult for British companies to retrieve the situation once they have begun to rely on overseas suppliers.

With today's materials, it doesn't much matter where the

Specialised ceramics will supplant the steels which engineers have used for 200 years

engineer buys his bars or sheets of steel. He adds the value in his design office and with his machine tools.

With ceramics the situation is quite different. So intimately are formulation, design and manufacture interwoven, the material supplier will provide finished and certified parts. And initially they will be those parts most crucial to enhancing the performance of engines, by allowing them to run hundreds of degrees hotter.

As Lord Tombs tells it, an eminent British civil engineer first drew his attention to the similarity between the kind of

ceramics aero-engine designers covet for such parts as turbine blades, and reinforced concrete.

Strands of steel firmly embedded in the cement enormously strengthen what otherwise would be a very inadequate material. Skillfully reinforced, it is perfectly possible to use concrete to construct a pressure vessel or a ship.

Like reinforced concrete, an engineering ceramic is a composite material. Very strong fibres, whiskers or fabrics of one substance are firmly embedded in another, to impart the metal-like properties such as tensile strength that ceramics normally lack. Performance will depend crucially on the integrity of that bonding and how the bond survives when the going gets hot. Will one substance start to dissolve in the other? Or attack and corrode it?

Three decades of trying to harness these infuriating materials have convinced Rolls-Royce engineers that success can lie only in an integrated approach to development, design and manufacture of a particular part. The material stockist will have no role in marketing engineering ceramics.

A team of leading UK indus-

trialists with special interests in new engineering materials found recently that Japan already enjoys a lead in the development of ceramic components. "If you want to buy ceramics today, Japan is the place to go," says Lord Tombs. But the US also has a huge national effort co-ordinated by the Pentagon, he says.

By comparison, Britain's effort is minuscule, led, he believes, by Rolls-Royce "still feeling our way along the ceramic route". For the past three years the company has supported a special programme at Warwick University, conducted by its Advanced Ceramic Centre. Here a multi-disciplinary team of a dozen

specialists in materials, design and manufacture have been learning the art and science of making aero-engine parts of ceramic.

About a score of other universities, notably Swansea and Birmingham, are involved. "We are probably spending more than anyone else in Britain," says Lord Tombs -

around £10m a year, he estimates. Lord Tombs believes the novelty of the technology and the strategic importance to British industry warrants an urgent national effort on engineering ceramics. He wants DTI to back an "enabling club" of major potential users, such as Rolls-Royce, British Aerospace, GEC and other engine makers, "to get people thinking about advanced materials".

What is lacking, he says, is any general awareness of how easily British industry could lose out to overseas rivals. What is needed, he says, is "a central push".



Lord Tombs: Imports may become indispensable

Luisetta Mudie views Asia's rising stars

So many willing hands

LAST June, US aircraft manufacturer McDonnell Douglas signed a contract with a Chinese corporation to co-produce 40 commercial jetliners for use by Chinese airlines. This was the largest co-production contract ever signed between China and a US company, and the agreement provides for up to 180 additional jets to be supplied at a future date.

The deal is indicative of a wider trend, which has seen leading aerospace companies flocking east to manufacture parts and assemble aircraft, lured by cheaper labour and the promise of soaring demand for passenger aircraft in the region into the next century.

Analysts say that deals such as the McDonnell Douglas/CATC link-up will become more and more commonplace, as fledgling Asian aerospace industries demand the transfer of technology and management know-how in return for low-cost manufacturing and access to an increasingly young and educated workforce.

McDonnell Douglas is no stranger to China. Since 1985 the same Chinese company, China National Aero-Technology Import and Export Corporation (CATIC), has delivered 28 MD-80 147-seater passenger jets to Chinese airlines from its plants in Shanghai. China has also landed \$125m worth of business making parts for Boeing 737 and 777 jets.

Competition among aerospace giants for joint venture

back at home. Offset programmes, whereby an agreed amount of offset "credit" accompanies an order for aircraft, entitle the buyer to supply the agreed value in parts to the aircraft company, and are a common form of agreement.

Taiwan has only recently begun to take full advantage of the benefits of offset. Although economically in better shape, it is several years behind most of its neighbours when it comes to attracting lucrative aerospace business. To date there is only a handful of companies currently engaged in production of parts for aircraft. Its

Aviation giants are going east for cheaper labour and soaring demand for aircraft

home grown fighter plane, the IDJ, was largely concocted out of US-modified fighter parts.

By contrast, South Korea has aggressively promoted its aerospace industry for more than 15 years, spearheaded by the country's flag-carrier airline, Korean Air. The airline set up its aerospace division in 1978, concentrating at first on manufacture and assembly of aircraft, notably the McDonnell Douglas 500D helicopter for domestic and overseas markets.

Daewoo and Samsung have complemented Korean Air's contracts, with the former producing wing and fuselage parts for a range of Boeing jets and the latter engine components for the US's F-16 fighter jet. This last is part of an offset agreement linked to last year's purchase by the South Korean

government of \$5bn of F-16s from the US.

Taiwan has the technological capability to supply aircraft manufacturers with a range of parts, but a lack of co-ordination among the island's myriad small specialist companies has limited the progress of the aerospace industry. A lack of sophistication in handling aerospace deals has, according to Taiwan Aerospace president Mr Denny Ko, also been a handicap in negotiating a proposal to acquire a \$20m stake in the commercial aircraft business of McDonnell Douglas.

Both the government and the private sector in Taiwan were put off by the ill-health of the Douglas Aircraft commercial sector finances. Taiwan Aerospace's proposal to postpone a direct equity investment and link loans to orders for the MD-12 has left the two sides facing each other over a stalemate.

However, "there are plenty more fish in the sea," says Mr Ko. Since the deal appeared to founder, both Boeing and British Aerospace have visited Taiwan, both to discuss offset programmes. Boeing recently awarded its first contract to a Taiwan supplier, and is to set up a quality training and testing laboratory on the island, in conjunction with the Taiwan government.

Boeing forecasts that China alone will need \$25bn to \$35bn of new jetliners between now and the year 2010. The expanding Asian market will inevitably attract increasing attention globally as the region continues to experience economic growth. The aerospace industry will form a significant part of that growth.

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